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[Purpose of the Production of the Integrated Report]

The purpose is to communicate the medium- and long-term value creation of the Mazda Group to a wide range of stakeholders, including shareholders and investors, by comprehensively showing its value creation process and financial and non-financial information.

[Editorial Policy]

The Mazda Integrated Report 2022 is published to inform Mazda's stakeholders of its ideal vision, value creation process, initiatives to achieve carbon neutrality, and sustainability initiatives. The Company will evolve it as a communication tool that contributes to dialogue with its stakeholders.

[Referenced Guidelines]

SASB Standards under the International Financial Reporting Standards (IFRS) Foundation, International Integrated Reporting Framework published by the International Integrated Reporting Council (IIRC), Guidance for Collaborative Value Creation formulated by the Ministry of Economy, Trade and Industry, and other guidelines.

[Period Covered]

The report primarily covers the period from April 2021 through March 2022, although some activities after April 2022 are included.

[Organizations Covered]

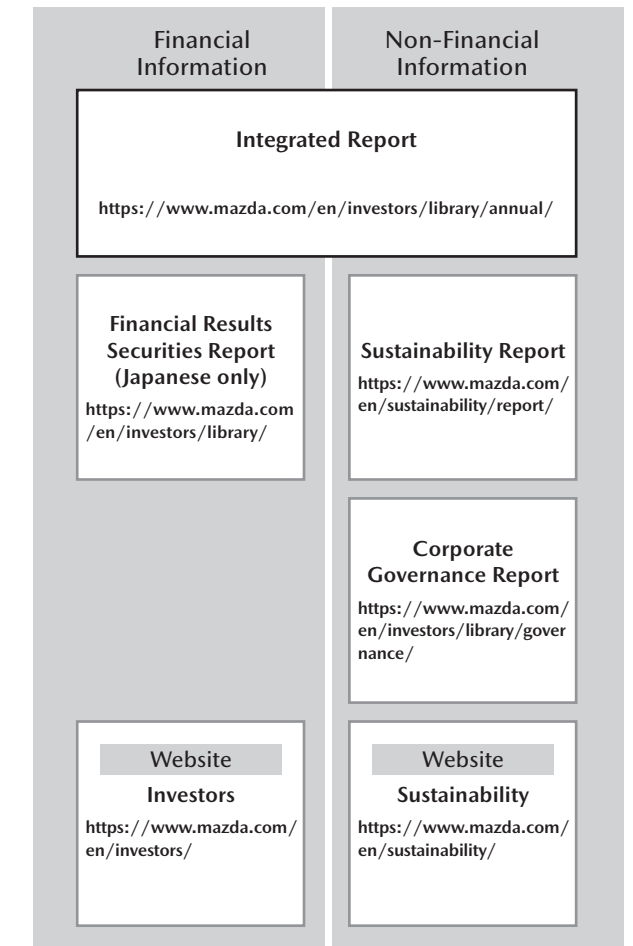
The entire Mazda Group, including Mazda Motor Corporation and its Group companies, is covered in this report. (Where the reporting item is not applicable to the entire Mazda Group, the organizations covered are specified.)

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[Positioning of the Integrated Report]

Mazda discloses information in the following formats.



Disclaimer
This report includes future projections for Mazda Motor Corporation and its Group companies' performance based on plans, forecasts, management plans, and strategies at the time of publication, in addition to actual past and present facts. Such forward-looking statements are predictions based on information or assumptions available at the time of edit, and may differ from future operational results due to changes in circumstances.