

## Consolidated Balance Sheets

(in millions of yen)

As of March 31	2019	2020	2021	2022	2023
<b>Assets</b>					
<b>Current Assets:</b>					
Cash and deposits	469,952	521,960	591,101	669,390	628,098
Trade notes and accounts receivable	192,701	169,007	167,533	146,136	166,921
Securities	232,700	47,000	147,900	71,000	89,000
Inventories	428,536	441,305	433,049	399,923	670,904
Other	143,241	136,310	151,815	173,177	170,814
Allowance for doubtful receivables	(1,052)	(970)	(1,803)	(1,813)	(1,573)
Total current assets	1,466,078	1,314,612	1,489,595	1,457,813	1,724,164
<b>Non-current Assets:</b>					
Property, plant and equipment:					
Buildings and structures (net)	195,486	191,064	189,949	197,286	200,542
Machinery, equipment and vehicles (net)	278,153	293,993	277,160	340,378	378,913
Tools, furniture, and fixtures (net)	67,177	70,952	56,682	86,478	78,496
Land	404,808	418,104	417,027	418,454	419,419
Leased assets (net)	6,613	20,044	20,617	21,171	25,289
Construction in progress	58,319	78,357	113,733	82,949	61,947
Total property, plant and equipment	1,010,556	1,072,514	1,075,168	1,146,716	1,164,606
Intangible assets:					
Software	33,711	37,661	40,500	45,761	52,158
Other	2,515	2,436	2,414	2,597	2,456
Total intangible assets	36,226	40,097	42,914	48,358	54,614
Investments and other assets:					
Investment securities	216,328	214,000	203,432	222,192	214,895
Long-term loans receivable	5,351	6,807	1,861	-	-
Asset for retirement benefits	3,945	3,736	6,660	7,912	12,289
Deferred tax assets	106,854	91,829	61,120	37,256	51,011
Other	32,806	44,438	37,009	52,964	37,955
Allowance for doubtful receivables	(531)	(393)	(345)	(5,063)	(283)
Total investments and other assets	364,753	360,417	309,737	315,261	315,867
Total non-current assets	1,411,535	1,473,028	1,427,819	1,510,335	1,535,087
<b>Total Assets</b>	<b>2,877,613</b>	<b>2,787,640</b>	<b>2,917,414</b>	<b>2,968,148</b>	<b>3,259,251</b>

\* Some data may be without continuity due to changes in accounting standards, etc. For the contents of changes in accounting standards, etc., please see our consolidated financial results posted on IR Library page.

## Consolidated Balance Sheets

(in millions of yen)

As of March 31	2019	2020	2021	2022	2023
<b>Liabilities</b>					
<b>Current Liabilities:</b>					
Trade notes and accounts payable	432,669	364,784	363,679	345,443	480,975
Short-term loans payable	124,484	121,364	1,608	1,526	1,460
Bonds due within one year	20,000	-	-	-	-
Long-term loans payable due within one year	28,359	37,130	11,323	62,437	199,579
Lease obligations	2,744	4,484	4,482	4,394	6,847
Income taxes payable	9,877	16,022	5,336	6,621	18,212
Other accounts payable	31,386	32,265	47,962	42,585	46,566
Accrued expenses	232,768	225,227	238,099	244,683	298,212
Reserve for warranty expenses	98,267	87,168	80,504	66,261	85,647
Provision for loss on compensation for damage	-	-	-	11,500	400
Other	42,527	44,499	54,657	113,483	123,322
Total current liabilities	1,023,081	932,943	807,650	898,933	1,261,220
<b>Non-current Liabilities:</b>					
Bonds	30,000	50,000	50,000	50,000	50,000
Long-term loans payable	397,065	390,375	670,920	540,083	345,340
Lease obligations	4,399	16,515	17,595	19,015	20,869
Deferred tax liability related to land revaluation	64,553	64,553	64,537	64,537	64,434
Reserve for loss on business of subsidiaries and affiliates	949	-	-	-	-
Provision related to environmental regulations	-	-	-	-	14,533
Liability for retirement benefits	69,691	75,874	50,039	33,433	18,238
Other	54,434	51,534	60,843	45,450	27,816
Total non-current liabilities	621,091	648,851	913,934	752,518	541,230
<b>Total Liabilities</b>	1,644,172	1,581,794	1,721,584	1,651,451	1,802,450
<b>Net Assets</b>					
<b>Capital and Retained Earnings:</b>					
Common stock	283,957	283,957	283,957	283,957	283,957
Capital surplus	264,913	264,917	263,028	263,003	263,035
Retained earnings	562,904	552,993	508,784	581,458	699,231
Treasury stock	(2,215)	(2,186)	(2,187)	(2,100)	(1,995)
Total capital and retained earnings	1,109,559	1,099,681	1,053,582	1,126,318	1,244,228
<b>Accumulated Other Comprehensive Income/(Loss):</b>					
Net unrealized gain/(loss) on available-for-sale securities	4,008	2,231	16,002	29,707	20,243
Deferred gains/(losses) on hedges	804	321	(312)	(1,314)	(68)
Land revaluation	145,574	145,574	145,536	145,536	145,302
Foreign currency translation adjustment	(34,762)	(48,256)	(30,897)	(6,162)	14,184
Accumulated adjustments for retirement benefits	(21,921)	(24,604)	(2,181)	7,055	15,709
Total accumulated other comprehensive income/(loss)	93,703	75,266	128,148	174,822	195,370
<b>Stock Acquisition Rights</b>	255	290	382	440	475
<b>Non-controlling Interests</b>	29,924	30,609	13,718	15,117	16,728
<b>Total Net Assets</b>	1,233,441	1,205,846	1,195,830	1,316,697	1,456,801
<b>Total Liabilities and Net Assets</b>	2,877,613	2,787,640	2,917,414	2,968,148	3,259,251

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