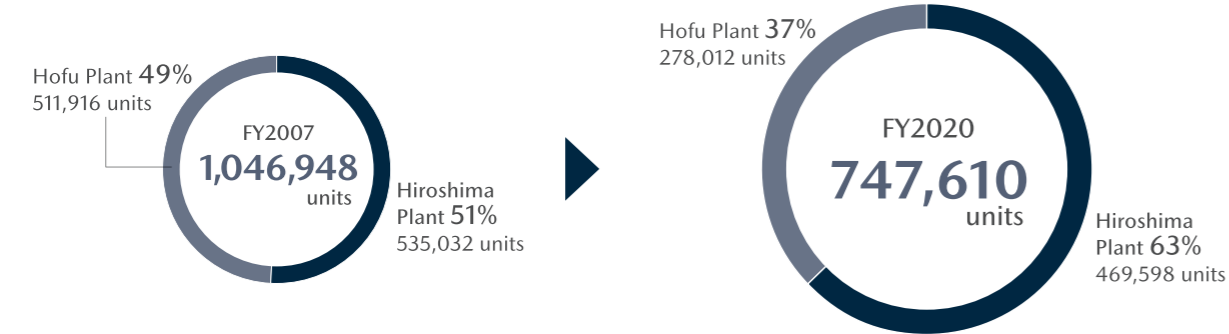


Activities by Region / Japan (As of March 31, 2021)

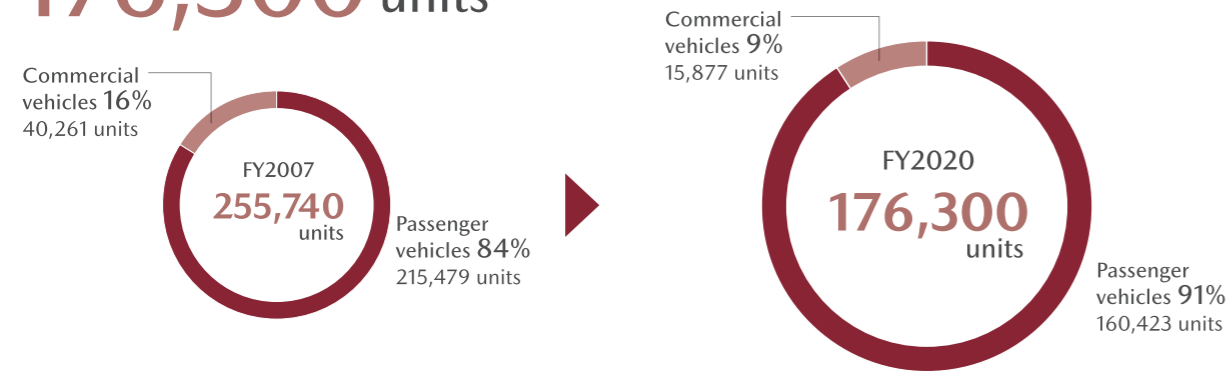
Production volume

747,610 units



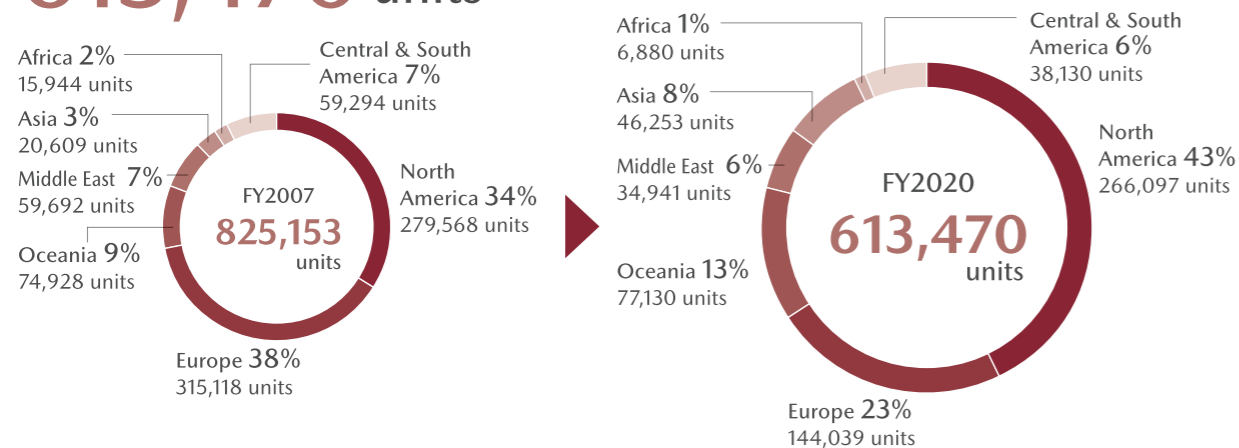
Sales volume

176,300 units



Export volume

613,470 units



R&D Sites

| Region | Name | Location | Activities |
|--------|-----------------------------------|-------------------------------|---|
| Japan | Headquarters, R&D Divisions | Fuchu-cho, Aki-gun, Hiroshima | <ul style="list-style-type: none"> Product and engineering planning Design development Product development Advanced research for significant new technology |
| | Mazda R&D Center (Yokohama) (MRY) | Yokohama | <ul style="list-style-type: none"> Product and engineering planning Advanced research for significant new technology |

Comprehensive Vehicle Proving Grounds

| Plant name | Location | Start of operations | Land area | Activities |
|--------------------------------------|------------------|---------------------|--------------------------|--|
| Miyoshi Proving Ground | Hiroshima, Japan | June 1965 | 1,702,000 m ² | Mazda's main proving ground: used to develop basic vehicle functionality for driving, cornering, and stopping. Also, contributes to comfortable and safe vehicle engineering by providing test areas for stability tests, crash tests, and durability tests. |
| Mine Proving Ground | Yamaguchi, Japan | May 2006 | 753,000 m ² | Ongoing development of test course facilities that are unavailable at the Miyoshi Proving Ground for further product improvements. |
| Hokkaido Kenbuchi Proving Ground | Hokkaido, Japan | January 1990 | 4,700,000 m ² | Technology development and functional tests on frozen roads of systems such as 4WD, ABS, TCS ^{*1} , and DSC ^{*2} that ensure safe driving under hazardous frozen/snow conditions. |
| Hokkaido Nakasatsunai Proving Ground | Hokkaido, Japan | January 2002 | 260,000 m ² | Mazda's second proving ground in Hokkaido is for developing vehicle functions for differing conditions in various climates. Mainly performs development tests for safe-driving systems such as ABS, TCS, and DSC under frozen conditions. |

*1 Traction Control System (TCS): Mechanism to optimize a vehicle's traction according to the driving conditions

*2 Dynamic Stability Control (DSC): DSC integrates the 4-wheel Anti-lock Braking System (ABS) and Traction Control System (TCS) to optimally control the engine output and 4-wheel individual brake force to prevent side skids. In addition, the system maintains stable driving conditions while cornering on slippery roads or during evasive steering to avoid hazards.

Production Sites

| Location | Plant name | District | Products | Capacity | Start of operations | |
|-------------------------------|-----------------|------------------------|--|--------------------|---------------------|----------------|
| | | Head Office | Gasoline reciprocating engines, diesel engines, manual transmissions | | March 1931 | |
| Fuchu-cho, Aki-gun, Hiroshima | Hiroshima Plant | Ujina district | | | | |
| | | Ujina Plant No. 1 (U1) | CX-30, CX-5, CX-8, CX-9 ³ , MX-30, MX-5 | 291,000 units/year | 569,000 units/year | November 1966 |
| | | Ujina Plant No. 2 (U2) | CX-5 | 278,000 units/year | | December 1972 |
| | | | Gasoline reciprocating engines, diesel engines | | December 1964 | |
| Miyoshi, Hiroshima | Miyoshi Plant | | Gasoline reciprocating engines, diesel engines | | May 1974 | |
| Hofu, Yamaguchi | Hofu Plant | Nishinoura district | | | | |
| | | Hofu Plant No. 1 (H1) | MAZDA2, MAZDA3, CX-3 | 278,000 units/year | 416,000 units/year | September 1982 |
| | | Hofu Plant No. 2 (H2) | MAZDA6, CX-5 | 138,000 units/year | | February 1992 |
| | | Nakanoseki district | Automatic transmissions, manual transmissions | | December 1981 | |

*3 For export only

Activities by Region / Japan

(As of March 31, 2021)



Hiroshima Plant

Hofu Plant (Nishinoura)

Production Volume

| Country/region | FY2007 ('07.4-'08.3) | FY2008 ('08.4-'09.3) | FY2009 ('09.4-'10.3) | FY2010 ('10.4-'11.3) | FY2011 ('11.4-'12.3) | FY2012 ('12.4-'13.3) | FY2013 ('13.4-'14.3) |
|----------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Hiroshima | 535,032 | 456,327 | 423,521 | 461,831 | 498,740 | 509,229 | 556,065 |
| Hofu | 511,916 | 443,121 | 404,389 | 405,161 | 347,834 | 369,900 | 416,468 |
| Total | 1,046,948 | 899,448 | 827,910 | 866,992 | 846,574 | 879,129 | 972,533 |

| Country/region | FY2014 ('14.4-'15.3) | FY2015 ('15.4-'16.3) | FY2016 ('16.4-'17.3) | FY2017 ('17.4-'18.3) | FY2018 ('18.4-'19.3) | FY2019 ('19.4-'20.3) | FY2020 ('20.4-'21.3) |
|----------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Hiroshima | 507,341 | 588,659 | 605,849 | 623,399 | 586,544 | 592,356 | 469,598 |
| Hofu | 412,064 | 400,742 | 358,791 | 363,463 | 423,616 | 379,618 | 278,012 |
| Total | 919,405 | 989,401 | 964,640 | 986,862 | 1,010,160 | 971,974 | 747,610 |

Production volume by model (passenger vehicles)

| Name | FY2007 ('07.4-'08.3) | FY2008 ('08.4-'09.3) | FY2009 ('09.4-'10.3) | FY2010 ('10.4-'11.3) | FY2011 ('11.4-'12.3) | FY2012 ('12.4-'13.3) | FY2013 ('13.4-'14.3) |
|--------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Mazda2 | 154,099 | 178,651 | 162,347 | 144,912 | 165,594 | 124,287 | 104,195 |
| Mazda3 | 417,885 | 349,717 | 357,393 | 363,327 | 317,899 | 291,181 | 291,414 |
| Mazda5 | 104,175 | 83,208 | 74,858 | 81,282 | 89,180 | 57,585 | 48,459 |
| Mazda6 | 123,111 | 116,384 | 61,816 | 72,594 | 48,795 | 88,017 | 143,162 |
| Mazda8 | 20,096 | 7,736 | 7,712 | 6,093 | 6,501 | 2,524 | 1,615 |
| Mazda CX-3 | — | — | — | — | — | — | — |
| Mazda CX-30 | — | — | — | — | — | — | — |
| Mazda CX-5 | — | — | — | — | 46,699 | 226,606 | 308,720 |
| Mazda CX-7 | 75,823 | 44,591 | 54,660 | 91,739 | 77,986 | 3,081 | 500 |
| Mazda CX-8 | — | — | — | — | — | — | — |
| Mazda CX-9 | 44,347 | 34,368 | 36,784 | 48,694 | 43,075 | 40,652 | 31,921 |
| Mazda MX-5 | 36,913 | 16,869 | 22,187 | 19,503 | 14,406 | 15,133 | 10,778 |
| Mazda MX-30 | — | — | — | — | — | — | — |
| Mazda RX-8 | 10,047 | 7,658 | 3,465 | 2,019 | 1,716 | 1,224 | — |
| Mazda Verisa | 13,841 | 9,760 | 11,469 | 8,969 | 8,612 | 4,710 | 3,548 |
| Mazda Biente | — | 15,402 | 10,946 | 11,182 | 10,562 | 8,626 | 11,898 |
| Others | 2,900 | 360 | 1,480 | — | — | — | — |
| Total | 1,003,237 | 864,704 | 805,117 | 850,314 | 831,025 | 863,626 | 956,210 |

| Name | FY2014 ('14.4-'15.3) | FY2015 ('15.4-'16.3) | FY2016 ('16.4-'17.3) | FY2017 ('17.4-'18.3) | FY2018 ('18.4-'19.3) | FY2019 ('19.4-'20.3) | FY2020 ('20.4-'21.3) |
|--------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Mazda2 | 100,347 | 69,694 | 52,258 | 51,759 | 53,902 | 41,528 | 30,858 |
| Mazda3 | 232,567 | 215,140 | 206,253 | 167,587 | 156,882 | 168,837 | 105,317 |
| Mazda5 | 37,211 | 14,424 | 11,104 | 7,734 | — | — | — |
| Mazda6 | 143,610 | 139,163 | 122,231 | 85,187 | 93,219 | 75,024 | 40,153 |
| Mazda8 | 788 | 631 | 1 | — | — | — | — |
| Mazda CX-3 | 16,504 | 142,800 | 116,117 | 127,306 | 134,871 | 79,365 | 64,294 |
| Mazda CX-30 | — | — | — | — | — | 84,933 | 67,723 |
| Mazda CX-5 | 316,288 | 321,389 | 324,085 | 415,012 | 435,397 | 388,565 | 312,902 |
| Mazda CX-7 | — | — | — | — | — | — | — |
| Mazda CX-8 | — | — | — | 13,784 | 35,426 | 33,699 | 26,002 |
| Mazda CX-9 | 37,893 | 22,378 | 54,725 | 54,164 | 59,251 | 63,552 | 50,926 |
| Mazda MX-5 | 10,008 | 44,239 | 63,874 | 50,723 | 29,364 | 25,204 | 23,858 |
| Mazda MX-30 | — | — | — | — | — | — | 22,651 |
| Mazda RX-8 | — | — | — | — | — | — | — |
| Mazda Verisa | 1,248 | 663 | — | — | — | — | — |
| Mazda Biente | 7,148 | 4,656 | 3,853 | 3,057 | — | — | — |
| Others | — | — | — | — | — | — | — |
| Total | 903,612 | 975,177 | 954,501 | 976,313 | 998,312 | 960,707 | 744,684 |

Production volume by model (commercial vehicles)

| Name | FY2007 ('07.4-'08.3) | FY2008 ('08.4-'09.3) | FY2009 ('09.4-'10.3) | FY2010 ('10.4-'11.3) | FY2011 ('11.4-'12.3) | FY2012 ('12.4-'13.3) | FY2013 ('13.4-'14.3) |
|------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Mazda E-Series (Bongo Truck) | 12,326 | 10,688 | 9,102 | 6,773 | 7,587 | 7,942 | 9,169 |
| Bongo Van | 21,534 | 18,244 | 10,144 | 8,373 | 7,962 | 7,561 | 7,154 |
| Bongo Brawny Truck | 62 | 97 | — | — | — | — | — |
| Bongo Brawny Van | 5,684 | 3,520 | 2,102 | 1,058 | — | — | — |
| Titan | 120 | — | — | — | — | — | — |
| Titan Dash | 3,985 | 2,195 | 1,445 | 474 | — | — | — |
| Total | 43,711 | 34,744 | 22,793 | 16,678 | 15,549 | 15,503 | 16,323 |

| Name | FY2014 ('14.4-'15.3) | FY2015 ('15.4-'16.3) | FY2016 ('16.4-'17.3) | FY2017 ('17.4-'18.3) | FY2018 ('18.4-'19.3) | FY2019 ('19.4-'20.3) | FY2020 ('20.4-'21.3) |
|------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Mazda E-Series (Bongo Truck) | 8,522 | 7,423 | 5,621 | 5,954 | 6,675 | 6,153 | 2,464 |
| Bongo Van | 7,271 | 6,801 | 4,518 | 4,595 | 5,173 | 5,114 | 462 |
| Bongo Brawny Truck | — | — | — | — | — | — | — |
| Bongo Brawny Van | — | — | — | — | — | — | — |
| Titan | — | — | — | — | — | — | — |
| Titan Dash | — | — | — | — | — | — | — |
| Total | 15,793 | 14,224 | 10,139 | 10,549 | 11,848 | 11,267 | 2,926 |

Domestic Sales Volume

| Name | FY2007 ('07.4-'08.3) | FY2008 ('08.4-'09.3) | FY2009 ('09.4-'10.3) | FY2010 ('10.4-'11.3) | FY2011 ('11.4-'12.3) | FY2012 ('12.4-'13.3) | FY2013 ('13.4-'14.3) |
|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Passenger vehicles | 215,479 | 184,215 | 192,183 | 179,508 | 180,040 | 190,832 | 216,111 |
| Commercial vehicles | 40,261 | 34,347 | 28,617 | 26,377 | 25,498 | 25,425 | 27,487 |
| Total | 255,740 | 218,562 | 220,800 | 205,885 | 205,538 | 216,257 | 243,598 |

| Name | FY2014 ('14.4-'15.3) | FY2015 ('15.4-'16.3) | FY2016 ('16.4-'17.3) | FY2017 ('17.4-'18.3) | FY2018 ('18.4-'19.3) | FY2019 ('19.4-'20.3) | FY2020 ('20.4-'21.3) |
|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Passenger vehicles | 200,861 | 209,438 | 178,451 | 186,385 | 191,368 | 180,325 | 160,423 |
| Commercial vehicles | 23,682 | 22,914 | 24,247 | 24,000 | 23,186 | 22,034 | 15,877 |
| Total | 224,543 | 232,352 | 202,698 | 210,385 | 214,554 | 202,359 | 176,300 |

Dealerships and outlets

| Dealerships | Outlets |
|-------------|---------|
| 212 | 938 |

Export Volume

| Country/region | FY2007 ('07.4-'08.3) | FY2008 ('08.4-'09.3) | FY2009 ('09.4-'10.3) | FY2010 ('10.4-'11.3) | FY2011 ('11.4-'12.3) | FY2012 ('12.4-'13.3) | FY2013 ('13.4-'14.3) |
|-------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| North America | 279,568 | 235,917 | 240,184 | 284,204 | 278,911 | 342,833 | 345,138 |
| Europe | 315,118 | 284,462 | 218,844 | 208,927 | 173,928 | 165,842 | 203,144 |
| Oceania | 74,928 | 70,568 | 76,602 | 70,532 | 90,660 | 97,586 | 97,871 |
| Middle East | 59,692 | 62,914 | 41,481 | 56,275 | 22,746 | 21,228 | 34,541 |
| Asia | 20,609 | 32,135 | 31,367 | 45,893 | 35,323 | 31,958 | 44,116 |
| Africa | 15,944 | 11,532 | 8,988 | 7,235 | 4,420 | 4,429 | 4,682 |
| Central & South America | 59,294 | 45,043 | 31,794 | 49,399 | 47,859 | 38,700 | 61,308 |
| Total | 825,153 | 742,571 | 649,260 | 722,465 | 653,847 | 702,576 | 790,800 |

| Country/region | FY2014 ('14.4-'15.3) | FY2015 ('15.4-'16.3) | FY2016 ('16.4-'17.3) | FY2017 ('17.4-'18.3) | FY2018 ('18.4-'19.3) | FY2019 ('19.4-'20.3) | FY2020 ('20.4-'21.3) |
|-------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| North America | 296,023 | 312,981 | 301,649 | 303,487 | 295,516 | 308,618 | 266,097 |
| Europe | 200,036 | 200,458 | 209,490 | 213,736 | 230,249 | 229,878 | 144,039 |
| Oceania | 86,801 | 91,221 | 82,256 | 83,048 | 80,510 | 63,829 | 77,130 |
| Middle East | 50,438 | 53,344 | 44,140 | 45,979 | 47,839 | 60,722 | 34,941 |
| Asia | 50,034 | 63,887 | 81,224 | 78,610 | 85,766 | 74,620 | 46,253 |
| Africa | 7,872 | 10,798 | 13,038 | 13,974 | 14,169 | 12,190 | 6,880 |
| Central & South America | 46,665 | 54,487 | 76,327 | 82,288 | 81,843 | 58,882 | 38,130 |
| Total | 737,869 | 787,176 | 808,124 | 821,122 | 835,892 | 808,739 | 613,470 |