### **FY2007 FIRST QUARTER RESULTS**

# MAZDA MOTOR CORPORATION July 31, 2007

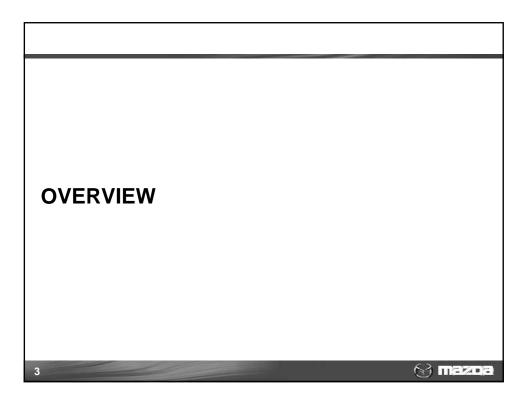
1



### **OUTLINE**

- **→** Overview
- → FY2007 1Q Results
- → Key Marketing Initiatives Update
- **→** In Summary





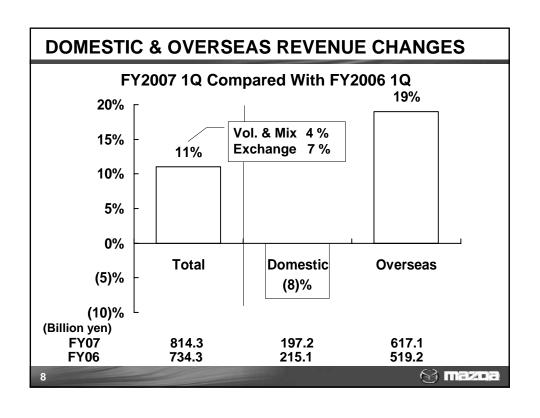
### **FY2007 1Q HIGHLIGHTS**

- **→** Operating Profit Up 9% to ¥32.3 Billion
- **→** Revenues Up 11%
- **→** Expanded Investment for the Future
- → Inventory Adjustment on Track
- → Joint Venture Operation in China Commenced Engine Mass Production

# FY2007 1Q RESULTS

(Billion yen)	n yen) First Quarter		Change		
	FY2007	FY2006	Amount	Pct.	
Revenues	814.3	734.3	80.0	11 %	
Operating Profit	32.3	29.6	2.7	9 %	
Ordinary Profit	21.2	24.0	(2.8)	(12) %	
Profit Before Tax	19.4	22.9	(3.5)	(15) %	
Net Income	2.5	6.6	(4.1)	(62) %	
Operating ROS	4.0 %	4.0	% <b>0.0</b> Pts	· -	
EPS (Yen/Share)	1.8	4.7	(2.9)	(62) %	

KEY DATA					
	First Q	luarter			
_	FY2007	FY2006	Cha	nge	
Global Retail Volume (000)	323	325		(1) %	, o
(Excl Volume Produced in Hainan)	323	309		4 %	ó
Exchange Rates					
Yen / U.S. Dollar	121	115	¥	6	
Yen / Euro	163	144	¥	19	
		_	<i>(</i> ) -		_
7			Ø I	lekue	ı



### **JAPAN**

First Quarter
FY2007 FY2006 Change

Retail Volume (000)\* 57 61 (7) %

### **Maintained Share Despite Fierce Market Environment**



\* Excluding volume sold under Ford Brand

9



### **NORTH AMERICA**

	First Q	uarter	
Retail Volume (000)	FY2007	FY2006	Change
United States	74	73	0 %
Canada & Other *	34	29	20 %
North America Total	108	102	6 %

### **Canada and Mexico Contributed to Volume Growth**



\* Including Mexico and Puerto Rico



## EUROPE

First Quarter
FY2007 FY2006 Change

Retail Volume (000)\* 78 77 0 %

Sales Growth in Russia Offset Lower Sales in Germany



\* Including Turkey

11



### **CHINA**

 First Quarter

 FY2007
 FY2006
 Change

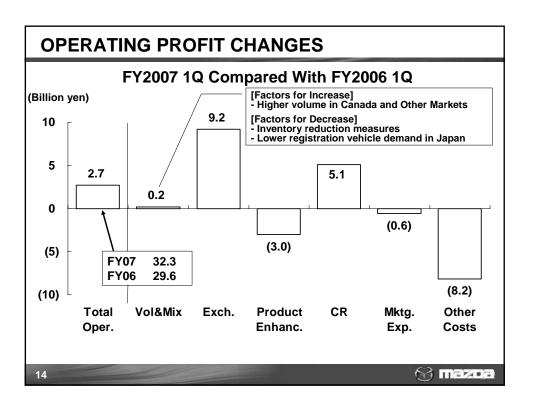
 Retail Volume (000)
 16
 29
 (44) %

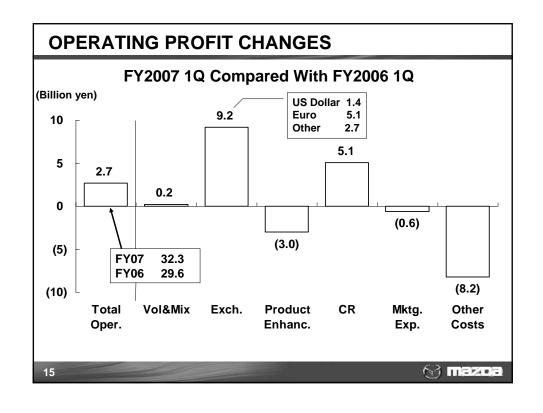
 Excl. Volume Produced in Hainan
 16
 13
 26 %

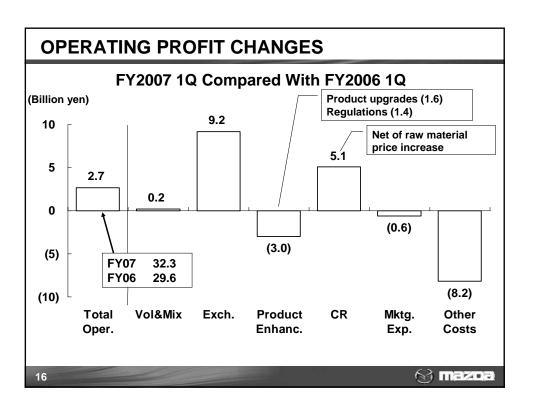
Sales of Mazda3 Increased

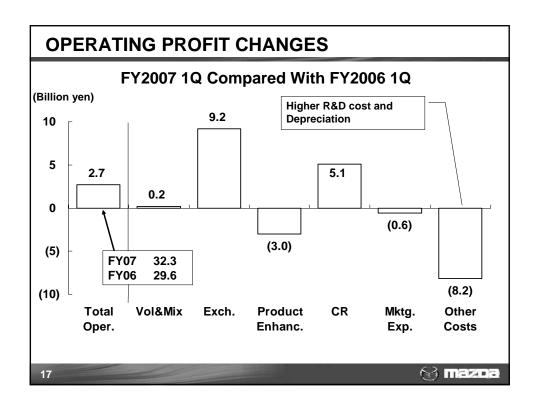


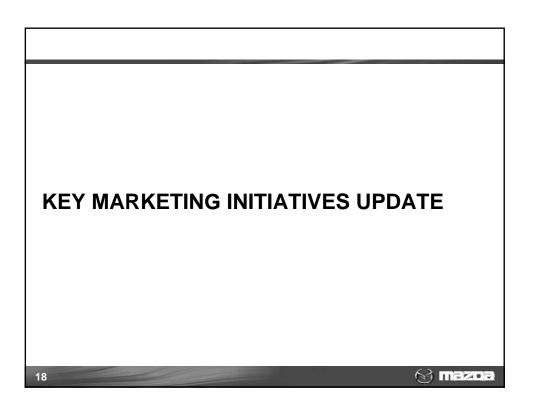


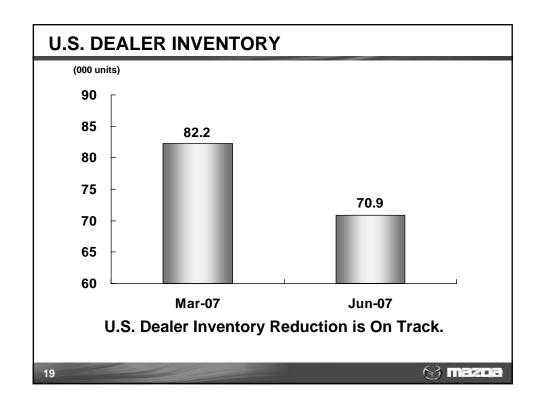


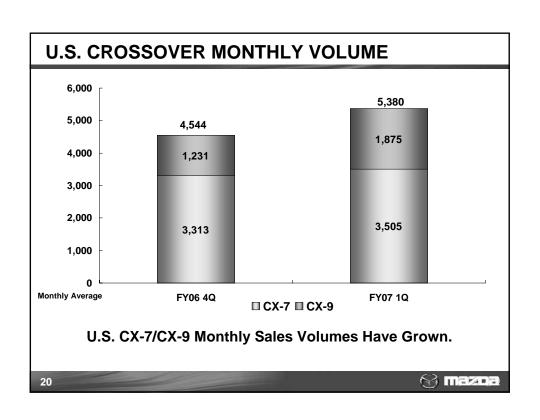












### **U.S. CX-9 LAUNCH ACTIONS**



Strong support is planned for FY07 to maintain a consistent presence and build awareness

- → Mix adjusted to promote faster selling GT model.
- → Launch plan is on track.

21



### **JAPAN - NEW DEMIO LAUNCH STATUS**



- **→** Order pace exceeding expectations.
- → Higher than planned mix of "Sport" and CVT models.
- → Area-by-area program and display events planned to further promote awareness.



### **EUROPE - NEW MAZDA2 / CX-7 LAUNCH STATUS**





### Mazda2

- Sales start planned for September.
- → Positive feedback from the press especially on downsizing & weight reduction concept, low emissions, crisp handling and design.

### CX-7

- **→** Sales start planned for August.
- → Enquiries exceeding expectation; pre-orders in Russia more than 2,000 units.

23



### STATUS IN OTHER MARKETS

### <u>Australia</u>

- → Six consecutive month of record sales in June.
- CX-7 sales started from November '06, contributing to growth.
- → Two upcoming launches, Mazda2 in September, CX-9 in December will further support sales momentum.

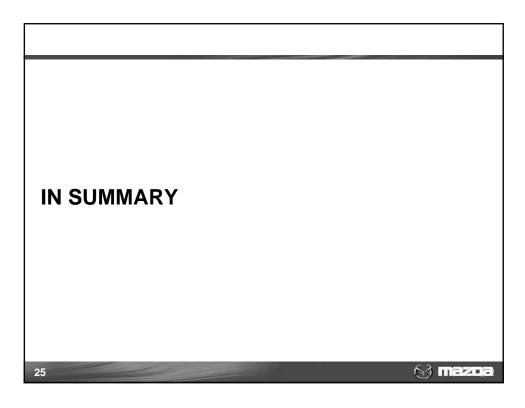
### <u>Israel</u>

→ Mazda is No. 1 Brand this year. Targeting 12th consecutive year of No. 1 position achievement.

### **Colombia**

→ Achieving growth with Mazda3 and newly launched BT-50, reinforcing Mazda Brand promotion.





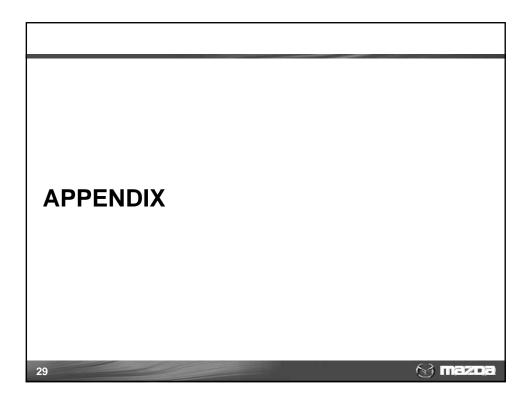
### **IN SUMMARY**

- **→** Operating Profit Up 9% to ¥32.3 Billion
- **→** Revenues Up 11%
- → Introduce New Demio in Japan, Europe and Other Markets
- **→** Steadily Improve North America Business
- **→** Dealer Inventory Optimization is On Track
- → No Change in First Half and Full Year Projections

6 S mazoa

FY2007 FINANCIAL N	METRICS			
		FY2007		
(Billion yen)	1st Half	2nd Half	Full Year	
Revenues	1580.0	1740.0	3320.0	
Operating Profit	60.0	100.0	160.0	
Ordinary Profit	50.0	90.0	140.0	
Profit Before Tax	45.0	85.0	130.0	
Net Income	25.0	60.0	85.0	
Operating ROS	3.8	% <b>5.7</b> 9	<b>4.8</b> %	
EPS (Yen/Share)	17.8	42.6	60.4	
27			⊗ mazo:	3
21				•





KEY DATA			
	First Quarter		
	FY2007	FY2006	Change
Consol. Wholesales (000)			
Japan	57	65	(8)
North America*	97	98	(1)
Europe	68	62	6
Other Markets	58	47	11
Total	280	272	8
Global Retail Volume (000)			
Japan	57	61	(4)
North America*	108	102	6
Europe	78	77	1
China	16	29	(13)
Other Markets	64	56	8
Total	323	325	(2)
		* Includ	ing Puerto Ri
			⊗ .

### **DISCLAIMER**

The projections and future strategies shown in this presentation are based on various uncertainties including without limitation the conditions of the world economy in the future, the trend of the automotive industry and the risk of exchange-rate fluctuations.

So, please be aware that Mazda's actual performance may differ substantially from the projections.

If you are interested in investing in Mazda, you are requested to make a final investment decision at your own risk, taking the foregoing into consideration.

Please note that neither Mazda nor any third party providing information shall be responsible for any damage you may suffer due to investment in Mazda based on the information shown in this presentation.

