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> Securities Code 7261 June 8, 2015

To Those Shareholders with Voting Rights

Masamichi Kogai Representative Director, President and CEO Mazda Motor Corporation 3-1 Shinchi, Fuchu-cho, Aki-gun, Hiroshima, Japan

NOTICE OF THE 149TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

You are cordially invited to attend the 149th Ordinary General Meeting of Shareholders of Mazda Motor Corporation, which will be held as described below.

If you are unable to attend the meeting, you can exercise your voting rights by either of the following methods. Please review the Reference Documents for the General Meeting of Shareholders in the following pages and exercise your voting rights. Your votes must reach us by 5:45 p.m., Monday, June 22, 2015.

Voting by postal mail

Please vote "yes" or "no" on the enclosed ballot form and send it to reach the addressee described on the same form by the exercise time limit as described above.

Voting via the Internet

Please access the website for the exercise of voting rights designated by the Company (http://www.web54.net) and exercise your voting rights by the exercise time limit as described above [Japanese only].

If you exercise your voting rights by two methods, that is, via the Internet and by mailing the ballot form, only the votes via the Internet shall be deemed valid.

(If you make a diverse exercise of your voting rights, you are requested to notify your intention and reasons in writing to us at least three days in advance of the Ordinary General Meeting of Shareholders.)

1. Date and Time: Tuesday, June 23, 2015 at 10:00 a.m.

2. Place: Auditorium of our Head Office

3-1 Shinchi, Fuchu-cho, Aki-gun, Hiroshima, Japan

3. Agenda of the Meeting:

- Matters to be reported: 1. The Business Report, Consolidated Financial Statements and results of audit by the Accounting Auditor and the Audit & Supervisory Board Members on the Consolidated Financial Statements for the 149th Fiscal Term (from April 1, 2014 to March 31, 2015)
 - 2. Unconsolidated Financial Statements for the 149th Fiscal Term (from April 1, 2014 to March 31, 2015)

Proposals to be resolved:

Proposal No. 1: Appropriation of Surplus Funds **Proposal No. 2:** Election of Five (5) Directors

Proposal No. 3: Election of Two (2) Audit & Supervisory Board Members

1. For those attending, please present the enclosed Ballot Form at the reception desk on arrival at the meeting.

2. If any revisions are made to the Reference Documents for the General Meeting of Shareholders, Business Report, Consolidated Financial Statements and Unconsolidated Financial Statements, the revised contents will be posted on the Company's web site (http://www.mazda.com/en/investors/).

Reference Documents for the General Meeting of Shareholders

Proposal No. 1 Appropriation of Surplus Funds

Mazda's policy regarding the stock dividend is to determine the amount of dividend payments, taking into account current fiscal year's financial results, business environment, and financial condition, etc. And Mazda is striving for realization of a stable shareholder returns and its future steady increase.

In February 2012, Mazda announced a Structural Reform Plan. Since then, Mazda has aggressively promoted structural reforms and has worked to achieve a stable earnings structure while continuing to make growth investments for the future.

In view of the company's ongoing research and development and facilities investment for further growth; the business environment, including sales and exchange rate fluctuations; and the company's financial situation, a year-end dividend will be paid as follows:

- 1. Type of asset to be distributed: Money
- 2. Allocation of asset to be distributed to shareholders and total amount:

¥10 for each share of the company's common stock Total amount: ¥5,978,268,940

10tal amount. +3,978,208,940

3. Date on which distribution of surplus funds will take effect: June 24, 2015

Proposal No. 2 Election of Five (5) Directors

The term of office of six (6) Directors (Messrs. Yuji Harada, Yuji Nakamine, Nobuhide Inamoto, Koji Kurosawa, Ichiro Sakai and Taizo Muta) will expire at the conclusion of this General Meeting of Shareholders, and Messrs. Koji Kurosawa and Taizo Muta will retire from their post at that time. Accordingly, we propose to decrease the number of Directors by one (1) and elect five (5) Directors.

The candidates for Director are as follows:

No.	Name (Date of Birth)	C	areer summary, position, assignment and important offices concurrently held	Number of Company shares held
1	Yuji Harada (Sept. 20, 1951)	June 2002 April 2004 June 2007 April 2008 Nov. 2008 June 2009 June 2013	Executive Officer and General Manager of International Administration Dept., Sumitomo Mitsui Banking Corp. Managing Director, The Japan Research Institute, Limited Senior Managing Director, The Japan Research Institute, Limited Managing Executive Officer of Mazda Motor Corporation; in charge of Corporate Communications and Environment; Assistant to the CFO; Assistant in charge of Fleet Sales Senior Managing Executive Officer; in charge of Corporate Communications and Environment; Assistant to the CFO; Assistant in charge of Fleet Sales Director and Senior Managing Executive Officer; in charge of CSR, Environment and Corporate Communications; Assistant to the CFO; Assistant in charge of Fleet Sales Director and Senior Managing Executive Officer; oversight of Fleet Sales No.2 and Financial Services; in charge of CSR, Environment and Global Corporate Communications (to the present)	5,300

No.	Name (Date of Birth)	Ca	areer summary, position, assignment and important offices concurrently held	Number of Company shares held
2	Yuji Nakamine (Jan. 17, 1954)	April 1977 March 2003 June 2005 April 2006 April 2007 Nov. 2008 April 2011 June 2011 June 2013	Joined the Company President, AutoAlliance (Thailand) Co., Ltd. Executive Officer; President, AutoAlliance (Thailand) Co., Ltd. Executive Officer of Mazda Motor Corporation; General Manager, Overseas Sales Division Executive Officer; General Manager, Overseas Sales Division President, Mazda South East Asia, Ltd. (to the present) Managing Executive Officer; in charge of Overseas Sales; General Manager, Overseas Sales Division Senior Managing Executive Officer; oversight of Global Marketing, Sales and Customer Service; in charge of Customer Tsunagari Innovation and Overseas Sales Director and Senior Managing Executive Officer; oversight of Global Marketing, Sales and Customer Service; in charge of Customer Tsunagari Innovation and Overseas Sales Director and Senior Managing Executive Officer; oversight of Global Marketing, Sales and Customer Service; in charge of Customer Tsunagari Innovation Director and Senior Managing Executive Officer; oversight of Operations in Europe, Asia & Oceania, Middle East & Africa and New Emerging Markets (to the present)	11,100
		President, Maz	da South East Asia, Ltd.	

No.	Name (Date of Birth)	C	Number of Company shares held	
3	Nobuhide Inamoto (Nov. 10, 1953)		Joined the Company Group Manager, Body Production Engineering Dept. Representative Director and President, Mitsuba Kogyo Co., Ltd. Director of Mazda Motor Corporation; General Manager, Business Logistics Div. Director; General Manager, Production Engineering Div. Executive Officer; General Manager, Production Engineering Div. Executive Officer; General Manager, Quality Div. Managing Executive Officer; in charge of Quality Assurance and Environment Managing Executive Officer; General Manager, Domestic Business Div. Managing Executive Officer; in charge of Domestic Business; General Manager, Domestic Business Div. Managing Executive Officer; in charge of Domestic Business and Fleet Sales Managing Executive Officer; in charge of Domestic Business, Fleet Sales and Customer Service Director and Senior Managing Executive Officer; oversight of Operations in China, Domestic Sales, Fleet Sales No.1; Chairman, Mazda Motor (China) Co., Ltd. (to the present)	8,900
4	Ichiro Sakai (May 3, 1942)	April 1968 Dec. 1999 May 2001 Oct. 2002 June 2004 April 2005 June 2006 June 2007 June 2011 Feb. 2014 Important official Lawyer	zda Motor (China) Co., Ltd. Appointed Prosecutor Chief Public Prosecutor of Yokohama District Public Prosecutors Office Chief of Research and Training Institute of the Ministry of Justice Superintendent Public Prosecutor of the Hiroshima High Public Prosecutors Office Superintendent Public Prosecutor of the Fukuoka High Public Prosecutors Office Registered as Lawyer (Daiichi Tokyo Bar Association) (to the present) Outside Audit & Supervisory Board Member, Toray Industries, Inc. Outside Audit & Supervisory Board Member, Kewpie Corporation Outside Audit & Supervisory Board Member, Mazda Motor Corporation Outside Director, Mazda Motor Corporation (to the present) Outside Director, Kewpie Corporation (sto the present) Outside Director, Kewpie Corporation (to the present) Outside Director, Kewpie Corporation (sto the present) Outside Corporation	7,300

No.	Name (Date of Birth)	Career summary, position, assignment and important offices concurrently held	Number of Company shares held
5	*Kazuaki Jono (Sept. 1, 1947)	April 1970 Joined the Hiroshima Prefecture April 2005 General Manager, General Affairs and Planning Dept., Hiroshima Prefecture April 2006 General Manager, General Affairs Dept., Hiroshima Prefecture April 2007 Vice Governor, Hiroshima Prefecture April 2014 Adviser, Hiroshima Prefectural Union of Agricultural Cooperatives (to the present Important office concurrently held: Adviser, Hiroshima Prefectural Union of Agricultural Cooperatives	0 t)

(* denotes a newly appointed candidate for the position of Director.)

Notes: 1. There are no special conflicts of interests between the Company and the director candidates.

- 2. Messrs. Ichiro Sakai and Kazuaki Jono are candidates for Outside Director pursuant to Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act.
- 3. Reasons for recommendation
- (1) The Company requests that Mr. Ichiro Sakai be elected as an Outside Director in order to utilize his experience in and knowledge of the legal profession as an attorney at law who served as a prosecutor, and to gain opinions from an independent standpoint. Although he lacks experience in the management of a company other than as an Outside Director/Outside Audit & Supervisory Board Member, for the aforementioned reasons, the Company has deemed that is able to appropriately execute the duties of Outside Director.
- (2) Mr. Kazuaki Jono has held important posts with Hiroshima Prefecture, including vice governor. The Company requests that he be elected as an Outside Director in order to reflect in its management the extensive knowledge and experience Mr. Jono has acquired over the years in the administration of a local government as well as his insightful advice and recommendations and to gain oversight from an independent standpoint. Although he lacks experience in the management of a company, for the aforementioned reasons, the Company has deemed that he is able to appropriately execute the duties of Outside Director.
- 4. Mr. Ichiro Sakai currently serves as an Outside Director of the Company, and his term of office will have been four (4) years as of the conclusion of this General Meeting of Shareholders.
- 5. The Company has made notification to the Tokyo Stock Exchange Inc. regarding designation of Mr. Ichiro Sakai as Independent Director pursuant to the rules of the exchange. Mr. Kazuaki Jono satisfies the requirements of Independent Director pursuant to the rules of the Tokyo Stock Exchange, and the Company will designate him as Independent Director to the exchange.
- 6. Based on the provisions of Article 427, Paragraph 1 of the Companies Act, Mr. Ichiro Sakai and the Company have concluded the Liability Limitation Agreement stipulated in Article 423, Paragraph 1 of the same with maximum liability stipulated in Article 425, Paragraph 1 of the same. On approval of his assumption of office as an Outside Director, the Company intends to continue the contract with him. On approval of the assumption of office of newly appointed candidate Mr. Kazuaki Jono as Outside Director, the Company intends to enter into a similar Liability Limitation Agreement with him.

Proposal No. 3 Election of Two (2) Audit & Supervisory Board Members

The term of office of two (2) Audit & Supervisory Board Members (Messrs. Isao Akaoka and Takao Hotta) will expire at the conclusion of this General Meeting of Shareholders. Accordingly, we propose the election of two (2) Audit & Supervisory Board Members. The Audit & Supervisory Board has agreed to the submission of this proposal.

The candidates for Audit & Supervisory Board Member are as follows:

No.	Name (Date of Birth)	Career summary, position, assignment and important offices concurrently held	Number of Company shares held
1	Isao Akaoka (June 24, 1942)	July 1986 Professor of Kyoto University Aug. 1999 Deputy Principal of Kyoto University April 2005 President of Prefectural University of Hiroshima April 2007 Chairman and President of Prefectural University of Hiroshima June 2007 Outside Audit & Supervisory Board Member, Mazda Motor Corporation (to the present) April 2013 Director and Vice Principal of the Nagoya Ishida Educational Foundation April 2014 Director and Vice Principal of the Nagoya Ishida Educational Foundation and President of Seijoh University (to the present) Important office concurrently held: Director and Vice Principal of the Nagoya Ishida Educational Foundation and President of Seijoh University	2,400
2	Takao Hotta (Jan.1, 1946)	April 1968 July 1997 Director-general of Securities and Exchange Surveillance Commission July 1998 Master of the mint of Finance Ministry July 1999 Senior director of The Tokyo International Financial Futures Exchange June 2003 Director and Vice president of Japan Tobacco Inc. June 2005 Representative director and vice president of Japan Tobacco Inc. June 2007 Representative director and President of Osaka Securities Finance Company, Ltd. June 2007 Outside director of ODK Solutions Company, Ltd. June 2011 Outside Audit & Supervisory Board Member, Mazda Motor Corporation (to the present) July 2013 Representative Director and Vice Chairman of the Board, Japan Securities Finance Co., Ltd. (to the present) Important office concurrently held: Representative Director and Vice Chairman of the Board, Japan Securities Finance Co., Ltd.	0

Notes: 1. There are no special conflicts of interests between the Company and the candidates for Outside Audit & Supervisory Board Members.

- 2. Messrs. Isao Akaoka and Takao Hotta are candidates for Outside Audit & Supervisory Board Members pursuant to Article 2, Paragraph 3, Item 8 of the Ordinance for Enforcement of the Companies Act.
- 3. Reasons for recommendation
- (1) The Company requests that Isao Akaoka be elected as an Outside Audit & Supervisory Board Member owing to his considerable expert knowledge in finance and accounting acquired through his current position as Director and Vice Principal of the Nagoya Ishida Educational Foundation and

- President of Seijoh University and through his earlier career as an educator in business management as a Professor of Economics. Although he lacks experience in the management of a company other than as an Outside Audit & Supervisory Board Member, for the aforementioned reasons, the Company has judged that he would be able to appropriately execute the duties of an Outside Audit & Supervisory Board Member.
- (2) The Company requests that Takao Hotta be elected as an Outside Audit & Supervisory Board Member owing to his considerable experience and insight obtained through important positions he has held, mainly with the Finance Ministry. The Company has judged that he would be able to appropriately execute the duties of an Outside Audit & Supervisory Board Member, as he has a thorough knowledge of company management as a management executive.
- 4. Messrs. Isao Akaoka and Takao Hotta currently serve as Outside Audit & Supervisory Board Members of the Company. As of the conclusion of this General Meeting of Shareholders, the terms of office of Mr. Akaoka and Mr. Hotta will have been eight (8) years and four (4) years, respectively.
- 5. The Company has made notification to the Tokyo Stock Exchange Inc. regarding designation of Messrs. Isao Akaoka and Takao Hotta as Independent Audit & Supervisory Board Members pursuant to the rules of the exchange.
- 6. Based on the provisions of Article 427, Paragraph 1 of the Companies Act, Messrs. Isao Akaoka and Takao Hotta and the Company have concluded the Liability Limitation Agreement stipulated in Article 423, Paragraph 1 of the same with maximum liability stipulated in Article 425, Paragraph 1 of the same. On approval of their assumption of office as Outside Audit & Supervisory Board Members, the Company intends to continue the contract with each of them.

BUSINESS REPORT

(From April 1, 2014 to March 31, 2015)

1. Business activities of the Mazda Group

(1) Progress and results of business activities

With regard to the business environment surrounding the Mazda Group for the fiscal year ended March 31, 2015, although there were many uncertainties, such as an economic downturn in emerging countries due to the fluctuations in the price of crude oil and instability in foreign exchange markets, overall global economy was on a gradual recovery trend. Overseas, although growth in the Chinese economy slowed, the U.S. economy showed steady improvement, and signs of recovery were also seen in the European economy as a result of monetary easing policy. Personal consumption in Japan remains weak as a result of the hike in the consumption tax, but the economy is on the way to a solid recovery.

Amid these circumstances, the Mazda Group pushed ahead with structural reform, leveraging its new-generation "SKYACTIV Technology" (hereinafter "SKYACTIV"), and strove to improve its brand value by offering appealing, uniquely Mazda products and service.

In terms of products, the all-new Mazda2, the fourth in Mazda's line-up of new-generation models that adopt the full range of SKYACTIV technology and the KODO-Soul of Motion design language, was launched globally, starting in Japan. The all-new Mazda2 was developed with the aim of shattering the commonly accepted notion that a vehicle's value is directly proportional to its size, and care was taken to ensure the highest quality in every area, resulting in a compact car that embodies all of Mazda's new technologies and design concepts. The all-new Mazda2 has earned high marks from the public, and in October of last year it was named the 2014-2015 Car of the Year Japan by the Japan Car of the Year Committee. This marks the fifth time Mazda has won this award and the first time since the Mazda CX-5 won in 2012.

Also, sales of the all-new Mazda CX-3, the fifth model in Mazda's line-up of new-generation vehicles, got underway, starting in Japan. The all-new CX-3 combines a high-quality, stylish design; a size and clever packaging that make it easy to use in any situation; and performance that makes driving genuinely fun. The compact crossover SUV is slated to be launched globally.

In the domestic market, all-new versions of the Mazda Carol, Mazda Scrum Wagon and Mazda Scrum Van were introduced. Featuring a lighter body and improved efficiency of its powertrain, the all-new Carol is a simple, stylish minicar with outstanding fuel efficiency and high safety performance. The all-new Scrum Wagon and Scrum Van are both spacious, easy-to-drive vehicles with low fuel consumption.

In the sales area, in Japan, total sales of vehicles equipped with the new-generation SKYACTIV-D clean diesel engine surpassed 100,000 units. Since the launch of the CX-5, the company has expanded sales of vehicles with the SKYACTIV-D engine, and Mazda now holds the lead in the rapidly expanding domestic market for passenger cars with diesel engines. In the sales structure area, we began phasing in our new-concept, new-generation stores. By creating a comfortable space and exercising ingenuity with the lighting and interior design to show off the appeal of Mazda's cars, we are making use of these shops to communicate the Mazda brand and allow customers to experience it. Overseas, Mazda strengthened its sales structure in emerging markets, which are expected to grow. The company opened its first dealership in Myanmar, meaning that Mazda vehicles are now on sale in all 10 member countries of the Association of Southeast Asian Nations (ASEAN). National sales companies were opened in Colombia, Taiwan and South Africa.

In the research and development area, the new small-displacement SKYACTIV-D 1.5 clean diesel engine was developed and used in the all-new Mazda2. This engine offers superior environmental performance without the use of an expensive nitrous oxide after-treatment device. At the same time it provides maximum torque equivalent to a 2.5-liter gasoline engine and power performance with linear response from low to high engine speed. The SKYACTIV-D 1.5-liter clean engine in the all-new CX-3 for the Japanese market features a "Natural Sound Smoother," which greatly reduces diesel knock sounds. By absorbing the piston vibration that causes the knocking, this noise, which is often heard when starting out, is reduced. This technology is the first of its kind in the world. In the safety technology area, Mazda developed "Adaptive LED Headlights", a next-generation headlamp system using LED array glare-free high beam technology, which is being used on the Mazda6 and CX-5. With an LED array, the LED light source for the high beams is divided into four blocks which can be switched on and off independently. This makes it possible to drive with the high beams on at all times, significantly improving visibility when driving at night without blinding drivers of oncoming vehicles or vehicles ahead.

In the production area, we are pushing ahead with the restructuring of our global production, a key

initiative of our Structural Reform Plan. Total production at our new plant in Mexico has passed the 100,000-unit mark, and in response to growing demand the company will increase production capacity at the plant to 250,000 units annually by the fiscal year ending in March 2016. The engine machining plant that had been under construction was completed and has begun operating. This plant employs the same latest production and manufacturing technologies used at Mazda's Hiroshima plant, resulting in both greater efficiency and diversification simultaneously. In January mass production of new SKYACTIV-DRIVE automatic transmissions began at the new transmission plant in Thailand. Construction of the new engine plant on an adjacent site is proceeding, and assembly of the SKYACTIV-D 1.5 clean diesel engine is slated to begin in the third quarter of the fiscal year ending March 2016. In Malaysia, in an effort to strengthen the local assembly framework, a Mazda-exclusive body shop was constructed on the premises of a plant operated by Inokom, which produces Mazda vehicles on a consignment basis, and mass production of the CX-5 has begun.

In addition to the continued strong sales of the CX-5 and the Mazda3, with the launch of the Mazda2, global sales volume was up 5.0% year on year at 1.397 million units. Cars with SKYACTIV technology have received high marks. The all-new Mazda2 was named 2014-2015 Car of the Year Japan, and the all-new Mazda2 and other SKYACTIV products are contributing to the growth in global sales volume.

By market, retail volume in Japan for the fiscal year ended March 31, 2015 was 225,000 units, down 7.8% year on year, partly as a result of the hike in the consumption tax. But due to the strong sales of all-new Mazda2 and with the introduction of all-new CX-3, which was launched in February of this year, sales are recovering. In North America, retail volume was 425,000 units, up 8.9% year on year with increased volume in the U.S. on strong sales of major models such as the CX-5, Mazda6 and Mazda3 and record sales in Mexico. In Europe, with the contribution of strong sales of the Mazda3, sales were up 10.8% year on year at 229,000 units. Sales in the key markets of Germany and the United Kingdom exceeded the growth in those markets. In China the locally manufactured CX-5 and Mazda3 drove sales, which were up 9.2% year on year at 215,000 units. In other markets, the sales environment was difficult in some markets such as Thailand, where demand was sluggish. But sales of the CX-5 and Mazda3 were strong, and retail volume was up 3.4% year on year at 303,000 units.

As for financial performance on a consolidated basis, net sales amounted to \(\frac{\pmathbf{3}}{3},033.9\) billion, an increase of \(\frac{\pmathbf{3}}{3}41.7\) billion or 12.7% over last fiscal year, owing to increasing sales of SKYACTIV models in global markets. Operating income amounted to \(\frac{\pmathbf{2}}{2}02.9\) billion, an increase of \(\frac{\pmathbf{2}}{2}0.8\) billion or 11.4% over last fiscal year, owing to improvements in volume and product mix as well as ongoing cost improvements through Monotsukuri Innovation. Ordinary income amounted to \(\frac{\pmathbf{2}}{2}12.6\) billion, an increase of \(\frac{\pmathbf{2}}{2}3.1\) billion or 17.0% over last fiscal year. Net income amounted to \(\frac{\pmathbf{1}}{1}58.8\) billion, an increase of \(\frac{\pmathbf{2}}{2}3.1\) billion or 17.0% over last fiscal year.

Net cash provided by operating activities was \(\frac{4}{2}04.5\) billion, reflecting income before income taxes of \(\frac{4}{2}09.3\) billion, depreciation and amortization of \(\frac{4}{8}.9\) billion, increase in inventories and payment of income taxes and others. (For the last fiscal year, net cash provided by operating activities was \(\frac{4}{1}36.4\) billion.) Net cash used in investing activities was \(\frac{4}{9}5.5\) billion, mainly reflecting capital expenditure for the acquisition of tangible fixed assets of \(\frac{4}{1}23.4\) billion. (For the last fiscal year, net cash used in investing activities was \(\frac{4}{1}20.1\) billion.) As a result, consolidated free cash flow (net of operating and investing activities) was positive \(\frac{4}{1}08.9\) billion. (For the previous fiscal year, consolidated free cash flow was positive \(\frac{4}{1}6.3\) billion.) Net cash used in financing activities was \(\frac{4}{2}6.8\) billion, mainly reflecting the payment of loans payable. (For the last fiscal year, net cash provided by financing activities was \(\frac{4}{1}0.5\) billion.)

After deducting cash and cash equivalents from financial debt, net financial debt totaled ¥171.9 billion, and the net debt-to-equity ratio was 19.8% (Percentage after consideration of the equity credit attributes of the subordinated loan was 15.1%).

In view of this fiscal year's business results as well as the business environment and financial situation, the company plans to propose the payment of a year-end dividend of \mathbb{Y}10 per share at the ordinary general meeting of shareholders.

Net sales breakdown of the Mazda Group

Item	Domestic		Overseas		Total	
Item	Units	Amount	Units	Amount	Units	Amount
	units	¥ million	units	¥ million	Units	¥ million
Vehicles	228,701	396,496	976,357	2,103,950	1,205,058	2,500,446
Knockdown Parts (Overseas)	_	_	_	79,018	_	79,018
Parts	_	43,678		188,045		231,723
Other	_	177,223	_	45,489	_	222,712
Total	_	617,397	_	2,416,502	_	3,033,899

Net sales breakdown of the Company

tet sales breakdown of the company						
Item	Domestic		Export		Total	
Item	Units	Amount	Units	Amount	Units	Amount
	units	¥ million	units	¥ million	units	¥ million
Vehicles	235,588	370,830	918,930	1,654,358	1,154,518	2,025,188
Knockdown Parts (Overseas)	_	_	_	130,136	_	130,136
Parts		55,452	_	78,668		134,120
Other		8,204	_	36,773		44,977
Total	_	434,486	_	1,899,935	_	2,334,421

(2) Capital investment

For further growth in the future, we invested heavily in our next-generation products, environmental and safety technologies, and in the new plant in Mexico and the new transmission plant in Thailand in order to restructure our global production system. As a result, capital investment amounted to \fomall131.0 billion on a consolidated basis. (This figure was \fomall133.2 billion in the previous fiscal year.)

(3) Financing

We borrowed ¥18.6 billion in long-term loans during the fiscal year ended March 31, 2015 and issued corporate bonds of ¥20.0 billion in July of last year.

(4) Issues to be addressed

"Structural Reform Plan"

In February 2012, the Mazda Group announced a Structural Reform Plan to strengthen our Framework for Medium- and Long-term Initiatives in order to respond to the harsh external environment and ensure future growth.

Since then, we have aggressively promoted structural reforms by using SKYACTIV as leverage and have worked to achieve a stable earnings structure while continuing to make growth investments for the future.

In light of changes in the external environment, including the sales environment and the currency fluctuations of the emerging countries, we have revised our business indices for the fiscal year ending March 2016 as shown below:

Forecast of business indices for the fiscal year ending March 2016

• Global sales volume: 1.49 million units

• Consolidated operating profit: ¥210 billion

• Consolidated operating return on sales: 6.5%

(Based on an exchange rate of \frac{\pma120}{1} dollar and \frac{\pma130}{1} euro)

The principal measures set forth in the Structural Reform Plan and its progress are as follows:

1. Business innovation through SKYACTIV

We are launching new vehicles equipped with our new-generation technology, SKYACTIV, which delivers the ultimate improvement in the vehicle's base technologies. Since their introduction to the market, the CX-5, Mazda6, Mazda3, Mazda2 and CX-3 that feature SKYACTIV technology have had a tremendous response and earned high marks from all quarters and have contributed to boosting brand value. In terms of sales as well, retail volume has increased globally, and, relying on our products' high marketability, we have been able to sell them at the right price, minimizing incentives and thereby significantly contributing to profitability.

2. Accelerate further cost improvement through "Monotsukuri Innovation"

The Mazda Group has undertaken Monotsukuri Innovation to create common development methods and production processes and to develop and produce a variety of models more efficiently through integrated planning that transcends models, classes, and segments. The CX-5 and other new-generation products that fully incorporate this Monotsukuri Innovation are highly cost-competitive while offering outstanding driving performance and fuel economy. Other new-generation products subsequently introduced are also performing up to expectations.

3. Reinforce business in emerging countries and establish global production footprints

We have achieved steady results in our effort to increase retail volume in emerging markets, reinforcing our business in emerging countries by expanding our production bases and strengthening sales capabilities. At the same time, we are working to restructure our global production system. Production at our new plant in Mexico began in January 2014, and we have steadily expanded production volume since then. In Thailand as well operations began at our new transmission plant in January of this year, and we have announced construction of an engine plant. We have created new production systems in Russia, Malaysia and Vietnam and are reinforcing our business in emerging nations. In Japan, while maintaining domestic production, we will steadily promote the establishment of a well-balanced, global production and supply system.

4. Promote Global Alliance

In order to strengthen the Mazda brand, we are actively pursuing an alliance strategy that will mutually complement our products, technologies, and regions. This summer we will start production and distribution of a compact car for Toyota at our Mexico plant. We also plan to start production of an open-top two-seater sports car for Fiat Chrysler Automobiles in the fiscal year ending March 2016, at our Hiroshima plant in Japan.

"Structural Reform Stage 2" (Fiscal year ending March 2017 through fiscal year ending March 2019)

In order to address the major changes in the business environment that have occurred since the formulation of our Structural Reform Plan, the Mazda group formulated a Structural Reform Stage 2 to achieve further qualitative growth in the future.

In addition to raising the key initiatives of the Structural Reform Plan to a higher level, strengthening the business foundation, further enhancing brand value and building a solid financial base, we will work to improve shareholder returns steadily.

The projected financial indicators for the fiscal year ending March 2019, the plan's final year, are as follows:

Outlook of business indices for the fiscal year ending March 2019

• Global sales volume: 1.65 million units

• Consolidated operating return on sales: 7% or more

• Equity ratio: 45% or more

• Dividend payout ratio: 20% or more

(Based on an exchange rate of \frac{\pma120}{1} dollar and \frac{\pma130}{1} euro)

The key initiatives of the Structural Reform Stage 2 are outlined below.

1. Product and R&D

Throughout continuous evolution of the SKYACTIV products in terms of its technology and design, we plan to introduce new models, which deriver both "driving pleasure" and "excellent environmental and safety performance" and embody the Mazda brand. With regard to the technological development for next generation products, we will emphasis on environmental and safety measures, and realize the optimum common architecture through global integrated planning which is the joint effort of engineering, manufacturing and sourcing.

2. Global sales network reinforcement

We will work to strengthen our sales capacity with full lineup of SKYACTIV products. By enhancing the showroom lineup with models equipped with the latest technologies and design, we will provide our customers with Mazda vehicles that meet the needs of each customer. We will also drive reform at sales frontline so as to thoroughly implement our sales strategies, such as realization of right-price sales and communication strategy that focus on the appeal of brand value.

3. Global production costs improvement

We will roll out Monotsukuri Innovation, which has produced significant results at domestic production bases, to all global bases including supply chain, in the pursuit of the optimization of the production efficiency and acceleration of the cost improvement. Also, to respond to the strong sales demand for SKYACTIV-equipped models, we will increase our production to 1.65 million units and realize the volume growth through taking full advantage of our overseas production bases in Mexico, Thailand, etc.

4. Financial structure reinforcement and shareholder returns

In order to build a solid financial base for stable and sustainable growth, we will work to reduce our interest-bearing debt and increase our equity. We will also make efficient use of our management resources and make disciplined investments in growth with an awareness of the need to enhance the efficiency of capital in research and development and facilities investment. With regard to the shareholder returns, we will basically implement dividends on the basis of our performance. Along with the reinforcement of our financial base, we will work to improve the dividend payout ratio.

Mazda will run the business with the focus on brand value through the steady implementation of the initiatives of the Structural Reform Plan and the Structural Reform Stage 2.

We would like to ask for the continued support and guidance of all shareholders going forward.

(5) Assets and business results

(i) The Mazda Group

Item	Business Terms	146th Term (from April 2011 to March 2012)	147th Term (from April 2012 to March 2013)	148th Term (from April 2013 to March 2014)	149th Term (from April 2014 to March 2015)
Net sales	(Millions of yen)	2,033,058	2,205,270	2,692,238	3,033,899
Ordinary income (loss)	(Millions of yen)	(36,817)	33,087	140,651	212,566
Net income (loss)	(Millions of yen)	(107,733)	34,304	135,699	158,808
Net income (loss) per share	(yen)	(57.80)	11.48	45.40	265.64
Total assets	(Millions of yen)	1,915,943	1,978,567	2,246,036	2,473,287
Net assets	(Millions of yen)	474,429	513,226	676,837	891,326
Net assets per share	(yen)	156.85	166.04	221.04	1,454.61

- Notes: 1. The company posted an ordinary loss and net losses for the 146th term as the result of a deterioration in volume and model mix, the impact of the strong yen, losses on asset impairment as well as the writing-off of deferred tax assets.
 - 2. Sales and profit increased in the 147th and 148th term owing to improvements in volume, model mix and cost.
 - 3. Details for the 149th term are as described in the preceding "(1) Progress and results of business activities."
 - 4. The company consolidated its common stock at a ratio of five shares to one share on August 1, 2014. Net income per share and net assets per share for the 149th term were calculated based on the assumption that the consolidation of shares was carried out at the beginning of the 149th term.

(ii) The Company

Item	Business Terms	146th Term (from April 2011 to March 2012)	147th Term (from April 2012 to March 2013)	148th Term (from April 2013 to March 2014)	149th Term (from April 2014 to March 2015)
Net sales	(Millions of yen)	1,538,578	1,694,765	2,057,014	2,334,421
Ordinary income (loss)	(Millions of yen)	(57,503)	48,443	148,818	123,255
Net income (loss)	(Millions of yen)	(139,523)	11,107	166,009	106,168
Net income (loss) per share	(yen)	(74.85)	3.72	55.54	177.59
Total assets	(Millions of yen)	1,743,567	1,781,185	1,797,190	1,890,780
Net assets	(Millions of yen)	498,559	498,145	678,265	792,849
Net assets per share	(yen)	166.70	166.65	226.91	1,326.22

Notes: The company consolidated its common stock at a ratio of five shares to one share on August 1, 2014. Net income per share and net assets per share for the 149th term were calculated based on the assumption that the consolidation of shares was carried out at the beginning of the 149th term.

(6) Principal business (as of March 31, 2015)

The principal business of the Mazda Group is production and sales of the following products.

	indead Group is production and sures of the romoving products.
Segment Main Products	
Vehicles	[Passenger vehicles] Mazda6, MX-5, Mazda3, Mazda8, CX-9, CX-7, CX-5, CX-3, Mazda5, Biante, VX-1, Mazda2, Verisa, Carol, Flair, Flair Wagon, Flair Crossover, Scrum Wagon [Trucks] Titan, BT-50, Bongo Van, Bongo Truck, Familia Van, Scrum Van, Scrum Truck
Knockdown Parts (Overseas)	Parts for overseas assembly operations
Parts	Various after-sales service parts for domestic and overseas markets
Other	Materials for casting, etc.

(7) Principal offices and plants (as of March 31, 2015)

(i) The Company

Facility name	Location and address
Head Office and Hiroshima Plant	Fuchu-cho, Aki-gun, Hiroshima
Tokyo Office	Chiyoda-ku, Tokyo
Hofu Plant	Hofu-shi, Yamaguchi
Miyoshi Plant	Miyoshi-shi, Hiroshima
Mazda R&D Center Yokohama	Kanagawa-ku, Yokohama-shi

(ii) Subsidiaries and Affiliates

Please refer to "(9) (ii) Principal subsidiaries" and "(9) (iii) Principal affiliates."

(8) Employees (as of March 31, 2015)

(i) The Mazda Group

Number of employees	Change from previous year
44,035	3,143

Note: The above number of employees is calculated excluding the loan employee.

(ii) The Company

Number of employees	Change from previous year	Average age	Average years of employment
20,491	18	40.4 years old	16.0 years

Notes: 1. The number of employees is calculated excluding the loan employees.

2. The number of employees does not include 1,980 temporary employees, etc.

(9) Principal parent companies and subsidiaries (as of March 31, 2015) (i) Principal parent companies

Not applicable

(ii) Principal subsidiaries

) Principal subsidiaries			•	
Name	Location and address	Capital Stock	Company's Equity Participation (%)	Principal Business
Mazda Motor of America Inc.	U.S.A.	US\$240 million	100.0	Sales of vehicles and parts
Mazda Canada Inc.	Canada	C\$111 million	100.0	Sales of vehicles and parts
Mazda Motor Manufacturing de Mexico S.A.de C.V.	Mexico	MXN6,542 million	70.0	Manufacturing and sales of vehicles
Mazda Motor Europe GmbH	Germany	Euro26 thousand	*100.0	Supervision of the overall European market
Mazda Motor Logistics Europe N.V.	Belgium	Euro72 million	100.0	Sales of vehicles and parts
Mazda Motors (Deutschland) GmbH	Germany	Euro18 million	*100.0	Sales of vehicles and parts
Mazda Motors UK Ltd.	U.K.	£4 million	*100.0	Sales of vehicles and parts
Mazda Motor Rus, OOO	Russia	RUB314 million	100.0	Sales of vehicles and parts
Mazda Australia Pty Ltd.	Australia	A\$31 million	100.0	Sales of vehicles and parts
Mazda Motor (China) Co., Ltd.	China	RMB78 million	100.0	Supervision of the overall China market
Mazda Sales (Thailand) Co., Ltd.	Thailand	THB575 million	96.1	Sales of vehicles and parts
Mazda Powertrain Manufacturing (Thailand) Co., Ltd.	Thailand	THB6,567 million	100.0	Manufacturing and sales of automobile parts
Kanto Mazda Co., Ltd.	Itabashi-ku, Tokyo	¥3,022 million	100.0	Sales of vehicles and parts
Tokai Mazda Co., Ltd.	Mizuho-ku, Nagoya	¥2,110 million	100.0	Sales of vehicles and parts
Kansai Mazda Co., Ltd.	Naniwa-ku, Osaka	¥950 million	100.0	Sales of vehicles and parts
Kyushu Mazda Co., Ltd.	Hakata-ku, Fukuoka	¥826 million	100.0	Sales of vehicles and parts
Mazda Autozam Inc.	Fuchu-cho, Aki-gun, Hiroshima	¥1,725 million	100.0	Sales of vehicles and parts
Mazda Parts Co., Ltd.	Higashi-ku, Hiroshima	¥1,018 million	100.0	Sales of automobile parts
Kurashiki Kako Co., Ltd.	Kurashiki-shi, Okayama	¥310 million	75.0	Manufacturing and sales of automobile parts
Mazda Logistics Co., Ltd.	Minami-ku, Hiroshima	¥490 million	100.0	Transportation of vehicles and parts
Mazda Chuhan Co., Ltd.	Minami-ku, Hiroshima	¥1,500 million	100.0	Sales of used vehicles
Mazda Motor International Co., Ltd.	Fuchu-cho, Aki-gun, Hiroshima	¥115 million	100.0	Sales of vehicles
Notage 1 *includes indirect o	1.	·	-	

Notes: 1. *includes indirect ownership.

^{2.} The number of consolidated subsidiaries of the Company is 59.

(iii) Principal affiliates

1) I inicipal annaces					
Name	Location and address	Capital Stock	Company's Equity Participation (%)	Principal Business	
AutoAlliance (Thailand) Co., Ltd.	Thailand	THB8,435 million	50.0	Manufacturing and sales of vehicles	
Changan Mazda Automobile Co., Ltd.	China	RMB698 million	50.0	Manufacturing and sales of vehicles	
Changan Ford Mazda Engine Co., Ltd.	China	RMB1,573 million	25.0	Manufacturing and sales of automobile parts	
FAW Mazda Motor Sales Co., Ltd.	China	RMB125 million	40.0	Sales of vehicles and parts	
Mazda Sollers Manufacturing Rus LLC	Russia	RUB1,500 million	50.0	Manufacturing and sales of vehicles	
Toyo Advanced Technologies Co., Ltd.	Minami-ku, Hiroshima	¥3,000 million	30.0	Manufacturing and sales of machine tools	
SMM Auto Finance, Inc.	Chuo-ku, Osaka	¥7,700 million	49.0	Automobile sales finance	

Notes: The number of equity-method companies of the Company is 14.

(10) Major Creditors (as of March 31, 2015)

Creditor	Balance of Borrowings (¥ million)
Sumitomo Mitsui Banking Corporation	138,952
Japan Bank for International Cooperation, Ltd.	59,072
Sumitomo Mitsui Trust & Banking Co., Ltd.	52,562
Development Bank of Japan Inc.	41,408
Hiroshima Bank, Ltd.	39,406
Yamaguchi Bank, Ltd.	29,011
Mizuho Bank, Ltd.	25,776
Mitsubishi UFJ Trust and Banking Corporation	18,787
Momiji Bank, Ltd.	13,115
The Norinchukin Bank	10,502

(11) Other

Mazda formed a global partnership with the Ford Motor Company in 1979, and since then both companies have further developed and strengthened their cooperative relationship. An agreement was concluded in 1996 to further bolster that relationship with an increase in Ford's equity in Mazda's total shares outstanding to 33.4%. As a consequence of subsequent sales by Ford of parts of its stake in Mazda and capital increases by Mazda by means of public offerings, Ford's stake in Mazda decreased to 2.1%. However, Ford is still one of Mazda's largest shareholders and, as such, the two companies have agreed to continue their strategic partnership. Mazda and Ford will continue to collaborate on areas of mutual benefit, such as key joint ventures, joint projects, and exchange of technology information.

2. Status of Shares (as of March 31, 2015)

(1) Total number of shares authorized to be issued: 1.2 billion

Notes: On August 1, 2014, the Company reduced the total number of shares authorized to be issued by 4.8 billion from 6 billion to 1.2 billion following a partial revision of the Articles of Incorporation through a resolution at the 148th Ordinary General Meeting of Shareholders held on June 24, 2014.

(2) Total number of shares outstanding: 599,875,479 shares

Notes: On August 1, 2014, the Company consolidated its common stock at a ratio of five shares to one based on a resolution at the 148th Ordinary General Meeting of Shareholders held on June 24, 2014. As a result, the total number of shares outstanding declined by 2,399,501,920 from 2,999,377,399 to 599,875,479.

(3) Number of shareholders: 150,386 (increased by 33,199 from previous year)

(4) Major shareholders:

Name	No. of shares held (thousands)	Shareholding Ratio (%)
Japan Trustee Services Bank, Ltd. (Trust Account)	34,115	5.7
The Master Trust Bank of Japan, Ltd. (Trust Account)	29,286	4.9
Sumitomo Mitsui Banking Corporation	12,857	2.2
Ford Motor Company	12,462	2.1
Chase Manhattan Bank GTS Clients Account Escrow	9,317	1.6
Mitsui Sumitomo Insurance Co., Ltd.	8,136	1.4
Northern Trust Co. (AVFC) Re 15PCT Treaty Account	7,540	1.3
SAJAP	7,105	1.2
State Street Bank West Client - Treaty 505234	6,983	1.2
State Street Bank and Trust Company 505225	6,390	1.1

Note: The calculation for the shareholding ratio excludes treasury stock (2,048,585 shares)

3. Status of Stock Acquisition RightsNot applicable

4. Corporate Officers

(1) Directors and Audit & Supervisory Board Members

Directors and Audit & Supervis	Bury Buard Members	D THE LANGE TO THE PARTY OF THE
Position	Name	Responsibilities in the Company and important offices concurrently held
Representative Director and Chairman of the Board	Seita Kanai	Chairman, The Mazda Foundation
Representative Director	Masamichi Kogai	President and CEO
Representative Director	Akira Marumoto	Executive Vice President Assistant to President; Oversight of Operations in the Americas and Corporate Planning Domain
Director	Yuji Harada	Senior Managing Executive Officer Oversight of Fleet Sales No. 2 and Financial Services; In charge of CSR, Environment and Global Corporate Communications
Director	Yuji Nakamine	Senior Managing Executive Officer Oversight of Operations in Europe, Asia & Oceania, Middle East & Africa and New Emerging Markets; President, Mazda South East Asia, Ltd.
Director	Nobuhide Inamoto	Senior Managing Executive Officer Oversight of Operations in China, Domestic Sales, Fleet Sales No.1; Chairman, Mazda Motor (China) Co., Ltd.
Director	Koji Kurosawa	Senior Managing Executive Officer Oversight of Fleet Sales No. 3, Human Resources, Secretariat and General & Legal Affairs; In charge of Global Auditing, Safety, Health & Disaster Prevention and Mazda Hospital
Director	Ichiro Sakai	Attorney-at-law Outside Director, Kewpie Corporation
Director	Taizo Muta	
Audit & Supervisory Board Member (full-time)	Nobuyoshi Tochio	
* Audit & Supervisory Board Member (full-time)	Hirofumi Kawamura	
Audit & Supervisory Board Member	Isao Akaoka	Director and Vice Principal of the Nagoya Ishida Educational Foundation and President of Seijoh University
Audit & Supervisory Board Member	Masahide Hirasawa	Representative Director and Chairman of the Board, The Royal Hotel, Ltd. Outside Audit & Supervisory Board Member, Asahi Broadcasting Corporation
Audit & Supervisory Board Member	Takao Hotta	Representative Director and Vice Chairman of the Board, Japan Securities Finance Co., Ltd.

(Positions and responsibilities are as of March 31, 2015)

Notes: 1. Directors Mr. Ichiro Sakai and Mr. Taizo Muta are Outside Directors. In accordance with the requirements of the Tokyo Stock Exchange Inc., the Company has designated each person to be Independent Directors and has reported to the relevant stock exchanges of this designation.

- 2. Audit & Supervisory Board Members Mr. Isao Akaoka, Mr. Masahide Hirasawa and Mr. Takao Hotta are Outside Audit & Supervisory Board Members. In accordance with the requirements of the Tokyo Stock Exchange Inc., the Company has designated each person to be Independent Audit & Supervisory Board Members and has reported to the relevant stock exchanges of this designation.
- 3. Audit & Supervisory Board Members Messrs. Nobuyoshi Tochio, Isao Akaoka, Masahide Hirasawa and Takao Hotta have considerable knowledge of finance and accounting as described below.

- (1) Mr. Nobuyoshi Tochio was responsible for finance and accounting while serving as general manager of Mazda's Financial Services Division.
- (2) Mr. Isao Akaoka taught business management as a professor in the Faculty of Economics, Kyoto University, served as Vice President of the same institution, and was Chairman and President of the Prefectural University of Hiroshima.
- (3) Mr. Masahide Hirasawa served as Vice President, Executive Officer, and Audit & Supervisory Board Member (part-time) at Sumitomo Mitsui Banking Corporation and as a full-time Audit & Supervisory Board Member at Sumitomo Mitsui Financial Group Inc.
- (4) Mr. Takao Hotta served in key posts with the Ministry of Finance, as Representative Director and Vice President of Japan Tobacco, Inc., and as Representative Director and President of Osaka Securities Finance Co., Ltd.
- 4. The officer marked with an asterisk was newly elected to assume positions as Audit & Supervisory Board Member at the 148th Ordinary General Meeting of Shareholders held on June 24, 2014.
- The Company has no major business transactions or relationships with Kewpie Corporation, the Nagoya Ishida Educational Foundation, The Royal Hotel, Ltd., Asahi Broadcasting Corporation, or Japan Securities Finance Co., Ltd.

6. Director and Audit & Supervisory Board Members who retired during the fiscal term are as follows:

Name	Retirement Date	Reason	Positions and Responsibilities in the Company and Important Offices Concurrently Held at the Time of Retirement
Takashi Yamanouchi	June 24, 2014	Expiry of term of office	Representative Director and Chairman of the Board
Kazuyuki Mitate	June 24, 2014	Expiry of term of office	Audit & Supervisory Board Member (full-time)

7. Responsible areas changed on April 1, 2015 as follows:

Position	Name	Responsibilities in the Company and important offices concurrently held
Director	Koji Kurosawa	Senior Managing Executive Officer Oversight of Secretariat and General & Legal Affairs; In charge of Global Auditing and Mazda Hospital

(2) Total amount of compensation payable to Directors and Audit & Supervisory Board Members

Category	Number of persons	Compensation (¥million)
Directors	10	510
Audit & Supervisory Board Members	6	107
Total (incl. Outside Directors and Outside Audit & Supervisory Board Members)	16 (5)	617 (65)

- Notes:1. The above number of persons includes one (1) Director and one (1) Audit & Supervisory Board Member who retired at the conclusion of the 148th Ordinary General Meeting of Shareholders held on June 24, 2014.
 - 2. By resolution of the 141st Ordinary General Meeting of Shareholders held on June 26, 2007, the annual compensation for Directors is to be payable within the limit of ¥1.2 billion (excluding the employee salaries of employee-directors). None of the above ten (10) Directors are employee-directors.
 - 3. By resolution of the 141st Ordinary General Meeting of Shareholders held on June 26, 2007, the annual compensation for Audit & Supervisory Board Members is to be payable within the limit of ¥240 million.

(3) Matters concerning Outside Corporate Officers

Category	Name	Attendance Record	Main activities
Director	Ichiro Sakai	Attended 14 out of 15 meetings of the Board of Directors	He has contributed to further strengthening the Board of Directors' oversight of operations and achieving greater management transparency by expressing his opinion and giving advice making use of his extensive experience as a lawyer and through his participation in the board's decision-making by expressing his opinion from an independent perspective during deliberations on important management issues.
Director	Taizo Muta	Attended 15 out of 15 meetings of the Board of Directors	He has contributed to further strengthening the Board of Directors' oversight of operations and achieving greater management transparency by expressing his opinion and giving advice making use of his extensive experience as a researcher and university administrator and through his participation in the board's decision-making by expressing his opinion from an independent perspective during deliberations on important management issues.
Audit & Supervisory Board Member	Isao Akaoka	Attended 14 out of 15 meetings of the Board of Directors and 13 out of 15 meetings of the Audit & Supervisory Board	He made necessary inquiries regarding the agenda and matters reported, and expressed his opinions and audit views mainly from his viewpoints as a university administrator and his specialized knowledge of business administration. He participated in the Audit & Supervisory Board meetings by receiving reports from the full-time Audit & Supervisory Board Members on the status and results of their auditing, expressing his viewpoints as Outside Audit & Supervisory Board Member, and exchanging opinions actively. He also heard from Directors and Executive Officers about the performance of their duties.
Audit & Supervisory Board Member	Masahide Hirasawa	Attended 14 out of 15 meetings of the Board of Directors and 13 out of 15 meetings of the Audit & Supervisory Board	He made necessary inquiries regarding the agenda and matters reported, and expressed his opinions and audit views mainly from a managerial viewpoint. He participated in the Audit & Supervisory Board meetings by receiving reports from the full-time Audit & Supervisory Board Members on the status and results of their auditing, expressing his viewpoints as Outside Audit & Supervisory Board Member, and exchanging opinions actively. He also heard from Directors and Executive Officers about the performance of their duties.

Category	Name	Attendance Record	Main activities
Audit & Supervisory Board Member	Takao Hotta	Attended 15 out of 15 meetings of the Board of Directors and 15 out of 15 meetings of the Audit & Supervisory Board	He made necessary inquiries regarding the agenda and matters reported, and expressed his opinions and audit views mainly from a managerial viewpoint. He participated in the Audit & Supervisory Board meetings by receiving reports from the full-time Audit & Supervisory Board Members on the status and results of their auditing, expressing his viewpoints as Outside Audit & Supervisory Board Member, and exchanging opinions actively. He also heard from Directors and Executive Officers about the performance of their duties.

- Notes: 1. In addition to the above, the Outside Directors and Outside Audit & Supervisory Board Members actively engage in various activities such as attending meetings with representative directors and events held by the company as well as writing comments based on their outside perspective and extensive knowledge, which are posted on the company's website for employees. They also offer comments as appropriate in order to enhance and strengthen the company's corporate governance.
 - 2. Based on the provisions of Article 427, Paragraph 1 of the Companies Act, a Liability Limitation Agreement that limits the liability in Article 423, Paragraph 1 at the maximum liability stipulated in Article 425, Paragraph 1 has been concluded between the Company and the Outside Directors and Outside Audit & Supervisory Board Members.

Accounting Auditor

(1) Name of Accounting Auditor

KPMG AZSA, LLC

(2) Amount of compensation to the Accounting Auditor for the fiscal year ended March 31, 2015

(i) Amount of compensation to the Accounting Auditor for the fiscal year of the Company

	Compensation (¥million)
Compensation to the Accounting Auditor concerning the operation prescribed in Article 2, Paragraph 1 of the Certified Public Accountants Law	221
Compensation to the Accounting Auditor concerning the operation not prescribed in Article 2, Paragraph 1 of the Certified Public Accountants Law	-
Total	221

Note: The audit contract between the Company and the Accounting Auditor does not separate the compensation for the audit prescribed by the Companies Act from the compensation for the audit prescribed by the Financial Instruments and Exchange Act, hence these two forms of compensation cannot be separated. Therefore, the above amount represents the total of these compensations.

(ii) The total compensation to be paid or payable to the Accounting Auditor by the Company and its Consolidated Subsidiaries ¥301 million

(3) Subsidiaries audited by Accounting Auditors other than the above

Among the principal subsidiaries of the Company, Mazda Motor of America Inc., Mazda Canada Inc., Mazda Motor Manufacturing de Mexico S.A. de C.V., Mazda Motor Europe GmbH, Mazda Motor Logistics Europe N.V., Mazda Motors (Deutschland) GmbH, Mazda Motors UK Ltd., Mazda Motor Rus, OOO, Mazda Australia Pty Ltd., Mazda Motor (China) Co., Ltd., Mazda Sales (Thailand) Co., Ltd. and Mazda Powertrain Manufacturing (Thailand) Co., Ltd. are audited by other Accounting Auditors.

(4) Policy for determining the dismissal or non-reappointment of an Accounting Auditor

If an Accounting Auditor is in any of the situations set forth in Article 340, Paragraph 1 of the Companies Act that constitute a reason for dismissal and there is no prospect for improvement, the Accounting Auditor may be dismissed with the consent of all members of the Audit & Supervisory Board.

Apart from any cases arising for any reason of the Company, in the event of a situation that poses a major obstacle to the audit activities of the Company, such as a suspension of audit operations by order of competent authorities, based on the facts, the Audit & Supervisory Board shall consider the dismissal or non-reappointment of the Accounting Auditor. If dismissal or non-reappointment is deemed appropriate, the dismissal or non-reappointment of the Accounting Auditor shall be submitted as an agenda item at the General Meeting of Shareholders by a resolution of the Audit & Supervisory Board.

Outline of board resolutions related to the creation of a system to ensure that directors execute their duties in conformance with laws and regulations and the articles of incorporation and of other systems necessary to ensure the appropriateness of operations of public companies and of the corporate group consisting of the company and its subsidiaries

1. System for the preservation and management of information related to directors' execution of duties Minutes for the meetings of shareholders, the board of directors and the executive committee; ringi forms; documents related to decisions; and other information related to the execution of directors' duties shall be properly stored and managed in accordance with laws and regulations, the articles of incorporation and all other related internal regulations, and the Audit & Supervisory Board Members shall be allowed to review this information upon request.

2. Regulations and other systems related to the risk of loss

- (i) Individual business risks shall be managed by the relevant divisions, and company-level risks shall be managed by the divisions in charge in accordance with basic risk management policy and other related internal regulations.
- (ii) In the event of serious management situations or emergencies such as disasters, appropriate measures such as establishing an emergency headquarters shall be taken in accordance with internal regulations as necessary.
- (iii) The officer and department in charge of the promotion of risk management throughout the company shall be stipulated, and risk management shall be further strengthened and enhanced by activities such as setting an agenda of priority issues for the Risk & Compliance Committee and checking and evaluating the risk management in each department.

3. System to ensure that directors execute their duties efficiently

- (i) In order to meet business plan targets, activities shall be carried out in each area of operations in accordance with the medium- and long-term management plan and the annual fiscal year business plan.
- (ii) All items related to operations that must be submitted to the board as set forth in the Board of Directors Regulations shall be submitted at a board of directors meeting.
- (iii) Daily operations shall be carried out efficiently in accordance with the division of duties among executive officers based on the Administrative Authority Regulations, Work Allocation Regulations and any other related internal regulations or by delegating authority to the executive officers.

4. System to ensure that directors and employees execute their duties in conformance with laws and regulations and the articles of incorporation

- (i) In order to further strengthen the oversight function of the board of directors and achieve greater management transparency, independent outside directors shall be appointed.
- (ii) The execution of duties by directors and other corporate officers and employees shall be carried out so as to ensure compliance with laws and regulations and the articles of incorporation in accordance with the compliance system in which an officer in charge of compliance shall be appointed and a division in charge of compliance shall be set up, and each divisional manager shall be responsible for the promotion of compliance under the Mazda Corporate Ethics Code of Conduct.
- (iii) The promotion of compliance shall be based on company-wide promotion policies deliberated on by the Risk & Compliance Committee and administered by the division that administers compliance throughout the company.
- (iv) The Mazda Global Hotline (hereinafter "hotline") shall be set up to receive reports when there has been improper behavior in the context of laws and regulations or of the Mazda Corporate Ethics Code of Conduct or when such behavior is suspected. The hotline shall accept anonymous reports, and a channel for receiving reports shall be set up at an independent organization (a lawyer).

5. System to ensure the appropriateness of operations of the corporate group consisting of the company and its subsidiaries

- (i) Subsidiaries shall be requested to make advance reports to the company on specific matters and on the resolution of important operational issues in accordance with relevant internal regulations or to seek the company's approval of them.
- (ii) Subsidiaries shall be given guidance and support so as to carry out appropriate risk management in accordance with basic risk management policies and relevant internal regulations.
- (iii) Subsidiaries shall be given guidance in support so as introduce the corporate group's medium-, long-term and annual business plans and other initiatives and policies of the company and to conduct their business in accordance with them. Subsidiaries shall also be given guidance and support as needed to resolve important business issued that arise.
- (iv) The Mazda Corporate Ethics Code of Conduct shall be introduced to subsidiaries, and they shall be given

guidance and support in order to carry out their business in accordance with the code. The Audit & Supervisory Board and the internal auditing department shall, as proper, conduct audits of group companies' compliance with laws, regulations and the articles of incorporation and the status of their risk management.

6. Items related to the assignment of employees to assist Audit & Supervisory Board Members in their work in the case that such a request is made

An organization to assist Audit & Supervisory Board Members with their work shall be set up, and employees who are not subject to the guidance or directives of directors shall be assigned to the organization.

7. Items related to the independence of the aforementioned employees from directors and to ensuring the effectiveness of instructions to these employees

- (i) The transfer and evaluation of employees who assist Audit & Supervisory Board Members shall be carried out by the Human Resources Dept. after prior discussion with the full-time Audit & Supervisory Board Members.
- (ii) The employees who assist Audit & Supervisory Board Members shall not be concurrently employed by any other department and must report solely to the Audit & Supervisory Board Members.

8. System for reports to Audit & Supervisory Board Members by directors and employees of the company and its subsidiaries, for other reports to Audit & Supervisory Board Members and to ensure that those who make reports shall not be subject to unfavorable treatment on account of making the report

- (i) When directors or executive officers discover facts that may result in significant harm to the company, they shall report such facts to the Audit & Supervisory Board Members immediately.
- (ii) Directors and executive officers shall report to the Audit & Supervisory Board Members on serious lawsuits and disputes, changes in accounting policy, major accidents, administrative punishment by the authorities or other items that are to be discussed by the Audit & Supervisory Board with the directors or executive officers even if they are not facts that may result in significant harm to the company.
- (iii) Directors and executive officers shall seek reports from the directors, executive officers, Audit & Supervisory Board Members or employees engaged in internal audits of subsidiaries on facts that may lead to a significant loss to the company or its subsidiaries and on other matters that the Audit & Supervisory Board will decide on after discussions with the directors or executive officers.
- (iv) The internal auditing department shall make regular reports to Audit & Supervisory Board Members on the results of its internal audits of the corporate group.
- (v) Reports from employees of the company or its major subsidiaries via the hotline shall be received and the status of such reports shall be regularly reported to the Audit & Supervisory Board Member.
- (vi) It shall be made clear to the officers and employees of the corporate group that those who make reports to the hotline or who cooperate in an investigation or who make reports to an Audit & Supervisory Board Member under the provisions of the preceding paragraph shall not be subject to retaliation or unfavorable treatment.

9. Matters related procedures for the advance payment or reimbursement of costs incurred in conjunction with the execution of their duties by Audit & Supervisory Board Members and policies concerning the handling of other costs or claims incurred in the execution of their duties

The Audit & Supervisory Board shall prepare a budget in advance for costs deemed to be necessary to the execution of duties. Requests for reimbursement for costs incurred in an emergency or on an impromptu basis may be made after the fact.

10. Other systems to ensure that Audit & Supervisory Board Members can conduct their audits effectively

- (i) Each Audit & Supervisory Board Member shall audit directors' execution of duties in accordance with the annual plan prepared by the Audit & Supervisory Board.
- (ii) The full-time Audit & Supervisory Board Members shall attend important meetings such as meetings of the Executive Committee.
- (iii) Close cooperation shall be maintained between the Audit & Supervisory Board Members or the Audit & Supervisory Board and the internal auditing department and the accounting auditor such as by holding regular meetings, etc.
- (iv) The Audit & Supervisory Board Members shall communicate with the directors, executive officers and the general managers of major departments through meetings and hearings on the execution of duties.
- (v) Cooperation shall be maintained by holding Group Audit Liason Committee regularly with the full-time Audit & Supervisory Board Members of the major companies in the Mazda Group and by sharing information with them.

11,	The Mazda Group shall have no connection with anti-social forces or groups nor carry out any acts to facilita the activities of such forces or groups. In the event of unreasonable demands from anti-social forces or group these shall be dealt with firmly, including systematic efforts in cooperation with external bodies such as the police or lawyers as necessary.	s,
Λ 11	fractions of the amounts in this business report are rounded off to the morrest units. All fractions of the	_
AII nui	fractions of the amounts in this business report are rounded off to the nearest units. All fractions of the mbers of shares are rounded down to the nearest units.	ıe

Consolidated Balance Sheet

(As of March 31, 2015)

ASSETS		LIABILITIES			
Account title	Amount	Account title	Amount		
	Mil.yen		Mil.yen		
Current Assets	1,314,428	Current Liabilities	904,059		
Cash and time deposits	377,923	Trade notes and accounts payable	379,358		
Trade notes and accounts receivable	215,161	Short-term loans payable	116,677		
Securities	151,364	Long-term loans payable due	74,313		
Inventories	379,502	within one year	74,313		
Deferred tax assets	76,758	Bonds due within one year	20,100		
Other	114,483	Lease obligations	1,719		
Allowance for doubtful receivables	(763)	Income taxes payable	16,398		
		Other accounts payable	41,019		
Fixed Assets	1,158,859	Accrued expenses	173,992		
		Reserve for warranty expenses	45,763		
Tangible fixed assets	943,024	Other	34,720		
Buildings and structures (net)	170,480	Fixed Liabilities	677,902		
Machinery and vehicles (net)	234,773	Bonds	20,350		
Tools, furniture, and fixtures (net)	66,121	Long-term loans payable	464,597		
Land	414,347	Lease obligations	3,263		
Leased assets (net)	4,364	Deferred tax liability related	68,134		
Construction in progress	52,939	to land revaluation	00,131		
		Reserve for loss from business of	8,955		
Intangible fixed assets	29,361	affiliates			
Software	27,177	Reserve for environmental measures	1,090		
Other	2,184	Liability for retirement benefits	62,669		
		Other	48,844		
Investments and other fixed assets	186,474	Total Liabilities	1,581,961		
Investment securities	134,225	NET ASSETS			
Long-term loans receivable	6,036		Mil.yen		
Assets related to retirement benefits	3,323	Capital and Retained Earnings	747,479		
Deferred tax assets	25,784	Common stock	258,957		
Other	20,325	Capital surplus	242,650		
Allowance for doubtful receivables	(2,970)	Retained earnings	248,094		
Investment valuation allowance	(249)	Treasury stock	(2,222)		
		Accumulated Other Comprehensive	122,116		
		Income/(Loss)			
		Net unrealized gain/(loss) on	3,681		
		available-for-sale securities	((0		
		Deferred gains/(losses) on hedges Land revaluation	668		
			142,586		
		Foreign currency translation adjustments	(21,376)		
		Accumulated adjustments for retirement benefit	(3,443)		
		Minority Interests in Consolidated Subsidiaries	21,731		
		Total Net Assets	891,326		
Total Assets	2,473,287	Total Liabilities and Net Assets	2,473,287		

(In Japanese yen rounded to millions)

Consolidated Statement of Operations

(For the Year Ended March 31, 2015)

Account title	Amount		
		Mil.yen	
Net sales		3,033,899	
Costs of sales		2,247,720	
Gross profit on sales		786,179	
Selling, general and administrative expenses		583,291	
Operating income		202,888	
Non-operating income			
Interest and dividend income	4,268		
Equity in net income of affiliates	17,216		
Foreign exchange gain	432		
Other	6,170	28,086	
Non-operating expenses			
Interest expense	13,706		
Loss on sale of receivables	1,091		
Other	3,611	18,408	
Ordinary income		212,566	
Extraordinary profits			
Gain on sale of tangible fixed assets	308		
Gain on reversal of reserve for loss from business of	6,131		
subsidiaries and affiliates	0,131		
Compensation for the exercise of eminent domain	41	6,480	
Extraordinary losses			
Loss on retirement and sale of tangible fixed assets	5,957		
Loss on impairment of fixed assets	2,495		
Loss on business of subsidiaries and affiliates	1,149		
Reserve for environmental measures	107		
Other	3	9,711	
Income before income taxes		209,335	
Income taxes - Current	29,379		
Income taxes - Deferred	18,295	47,674	
Income before minority interests		161,661	
Minority interests in consolidated subsidiaries		2,853	
Net income		158,808	

(In Japanese yen rounded to millions)

Consolidated Statement of Changes in Net Assets

(For the Year Ended March 31, 2015)

	Capital and Retained Earnings					Accumulated Other Comprehensive Income/(Loss)		
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total	Net unrealized gain/(loss) on available-for- sale securities	Deferred gains/ (losses) on hedges	
	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	
Balance at April 1, 2014	258,957	242,649	89,424	(2,204)	588,826	1,152	(1,223)	
Cumulative effects of changes in accounting policies			2,841		2,841			
Restated Balance	258,957	242,649	92,265	(2,204)	591,667	1,152	(1,223)	
Changes during the period:								
Dividends paid			(2,989)		(2,989)			
Net income			158,808		158,808			
Purchase of treasury stock				(18)	(18)			
Sale of treasury stock		1		0	1			
Land revaluation			10		10			
Changes in items other than capital and retained earnings, net						2,529	1,891	
Total changes during the period	-	1	155,829	(18)	155,812	2,529	1,891	
Balance at March 31, 2015	258,957	242,650	248,094	(2,222)	747,479	3,681	668	

	Accumulat	ed Other Com				
	Land revaluation	Foreign currency translation adjustments	Accumulated adjustments for retirement benefit	Total	Minority Interests in Consolidated Subsidiaries	Total Net Assets
	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen
Balance at April 1, 2014	135,541	(55,586)	(7,988)	71,896	16,115	676,837
Cumulative effects of changes in accounting policies					(52)	2,789
Restated Balance	135,541	(55,586)	(7,988)	71,896	16,063	679,626
Changes during the period:						
Dividends paid						(2,989)
Net income						158,808
Purchase of treasury stock						(18)
Sale of treasury stock						1
Land revaluation						10
Changes in items other than capital and retained earnings, net	7,045	34,210	4,545	50,220	5,668	55,888
Total changes during the period	7,045	34,210	4,545	50,220	5,668	211,700
Balance at March 31, 2015	142,586	(21,376)	(3,443)	122,116	21,731	891,326

(In Japanese yen rounded to millions)

Notes to Consolidated Financial Statements

Note on the Assumptions as Going Concern

Not applicable

Notes on Basis of Presenting Consolidated Financial Statements

1. Consolidation Scope

(1) Number of consolidated subsidiaries

59

(2) Primary consolidated subsidiaries

Mazda Motor of America, Inc., Mazda Canada, Inc., Mazda Motor Manufacturing de Mexico S.A.de C.V., Mazda Motor Europe GmbH, Mazda Motor Logistics Europe N.V., Mazda Motors (Deutschland) GmbH, Mazda Motors UK Ltd., Mazda Motor Rus, OOO, Mazda Australia Pty. Ltd., Mazda Motor (China) Co., Ltd., Mazda Sales (Thailand) Co., Ltd., Mazda Powertrain Manufacturing (Thailand) Co., Ltd., Kanto Mazda Co., Ltd., Tokai Mazda Hanbai Co., Ltd., Kansai Mazda Co., Ltd., Kyusyu Mazda Co., Ltd., Mazda Autozam Inc., Mazda Parts Co., Ltd., Kurashiki Kako Co., Ltd., Mazda Logistics Co., Ltd., Mazda Chuhan Co., Ltd.,

Mazda Motor International Co., Ltd., etc.

 Primary unconsolidated subsidiaries and reason for exclusion from consolidation scope Mazda Mobility Kanto Co., Ltd. and other unconsolidated subsidiaries excluded from consolidation scope are all immaterial in terms of total assets, sales, net income and retained earnings. The exclusion of these immaterial subsidiaries from consolidation does not have material impacts on overall consolidated financial statements

2. Application of Equity Method

(1) Number of equity method-applied affiliates

14

(2) Primary equity method-applied affiliates

AutoAlliance (Thailand) Co., Ltd., Changan Mazda Automobile Co., Ltd., Changan Ford Mazda Engine Co., Ltd., FAW Mazda Motor Sales Co., Ltd., MAZDA SOLLERS Manufacturing Rus LLC, Toyo Advanced Technologies Co., Ltd., SMM Auto Finance, Inc., etc.

(3) Changes in scope of equity method

(Excluded)

(Due to transfer of equity shares) AutoAlliance International, Inc.

(4) Primary affiliates not accounted for by the equity method and reason for not applying the equity method Hiroshima Toyo Carp Co., Ltd. and other unconsolidated subsidiaries and affiliates not accounted for by the equity method are all immaterial in terms of net income and retained earnings and do not have material impacts on overall consolidated financial statements.

3. Accounting Periods of Consolidated Subsidiaries

The year-end consolidated balance sheet date is March 31. Among the consolidated subsidiaries, 15 companies, Compania Colombiana Automotriz S.A., Vehiculos Mazda de Venezuela C.A., Mazda Motor (China) Co., Ltd., Mazda South East Asia, Ltd., Mazda Motor de Mexico, S. de R.L de C.V., Mazda Servicios de Mexico, S. de R.L de C.V., Mazda Motor Manufacturing de Mexico S.A.de C.V., Mazda Motor Operaciones de Mexico S.A.de C.V., Mazda Motor Rus, OOO, Mazda Motor do Brasil Ltda, Logistics Alliance (Thailand) Co., Ltd., Kurashiki Kako (Dalian) Co., Ltd., Mazda Malaysia Sdn. Bhd., Mazda Powertrain Manufacturing (Thailand) Co., Ltd., and Mazda de Colombia S.A.S. have a year-end balance sheet date (in its statutory financial statements) different from the year-end consolidated balance sheet date, all of which are December 31.

In preparing the consolidated financial statements, for 7 of the 15 companies, Mazda Motor (China) Co., Ltd., Mazda South East Asia, Ltd., Mazda Motor do Brasil Ltda, Logistics Alliance (Thailand) Co., Ltd., Kurashiki Kako (Dalian) Co., Ltd., Mazda Malaysia Sdn. Bhd., and Mazda Powertrain Manufacturing (Thailand) Co.,Ltd., the financial statements of each of these companies with the December 31 year-end balance sheet date are used; however, adjustments necessary in consolidation were made for material transactions that occurred between the balance sheet dates (in its statutory financial statements) of these subsidiaries and the consolidated balance sheet date.

On the other hand, for 8 of the 15 companies, Compania Colombiana Automotriz S.A., Vehiculos Mazda de Venezuela C.A., Mazda Motor de Mexico, S. de R.L de C.V., Mazda Servicios de Mexico, S. de R.L de C.V., Mazda Motor Manufacturing de Mexico S.A.de C.V., Mazda Motor Operaciones de Mexico S.A.de C.V., Mazda Motor Rus, OOO, and Mazda de Colombia S.A.S. special purpose financial statements prepared for consolidation as of the consolidated balance sheet date are used.

4. Accounting Policies

(1) Valuation Standards and Methods of Major Assets

a) Securities: Available-for-sale securities

With available fair value:

Stated at fair value, which represents the market prices at the balance sheet date (unrealized gains/losses on these securities are reported, net of applicable income taxes, as a separate component of accumulated other comprehensive income within net assets. Realized gains/losses on the sale of such securities are computed mainly using a moving-average cost.)

Without available fair value:

Stated at cost on a historical cost basis, mainly based on a moving average method.

b) Derivative instruments: Mainly a fair value method

c) Inventories: For inventories that are held for the purpose of sales in the normal course of business, inventories are stated mainly on a historical cost basis based on

an average method. (The carrying value in the consolidated balance sheet is

determined by the lower of cost or net realizable value.)

(2) Depreciation and Amortization Methods of Major Fixed Assets

a) Tangible fixed assets

Mainly depreciated using the straight-line method over the estimated useful lives of the assets with a residual value at the end of useful lives to be a memorandum value.

b) Intangible fixed assets
Straight-line method with periods of useful life estimated by a method equivalent to (excluding leased assets)
Straight-line method with periods of useful life estimated by a method equivalent to the provisions of the Japanese Corporation Tax Act. Software for internal use is

amortized on a straight-line basis over the available period of internal use, i.e. 5 years.

For finance leases which do not transfer ownership, depreciation or amortization expense is recognized on a straight-line basis over the lease period. For leases with a guaranteed minimum residual value, the contracted residual value is considered to be the residual value for financial accounting purposes. For other leases, the residual

value is zero.

(3) Standards for Significant Allowances

c) Leased assets

a) Allowance for doubtful receivables Allowance for doubtful receivables provides for the losses from bad debt. The

amount estimated to be uncollectible is recognized. For receivables at an ordinary risk, the amount is estimated based on the past default ratio. For receivables at a high risk, the amount is calculated based on the financial standing of the debtor.

is estimated in light of the financial standings of the invested companies.

c) Reserve for warranty expenses Reserve for warranty expenses provides for after-sales expenses of products

(vehicles). The amount is estimated per product warranty provisions and actual

costs incurred in the past, taking future prospects into consideration.

d) Reserve for loss from business Reserve for loss from business of affiliates provides for losses from affiliates'

of affiliates businesses. The amount of loss estimated to be incurred by Mazda Motor

Corporation is recognized.

e) Reserve for environmental measures Reserve for environmental measures provides for expenditure aimed at

environmental measures. The amount of future expenditure estimated as of the

end of current fiscal year is recognized.

- (4) Accounting method for Retirement benefit
- a) Method of attributing expected benefit to periods

In calculating the retirement benefit obligation, the method of attributing expected benefit to the accounting period is based on mainly a benefit formula basis.

b) Method of amortization of actuarial gains or losses and prior service cost

The recognition of prior service cost is deferred on a straight-line basis over a period equal to or less than the average remaining service period of employees at the time such cost is incurred (mainly 12 years).

The recognition of actuarial differences is also deferred on the straight-line basis over a period equal to or less than the average remaining service period of employees at the time such gains or losses are realized (mainly 13 years).

(5) Foreign Currency Translation

Receivables and payables denominated in foreign currencies are translated into Japanese yen at the exchange rate on the fiscal year end; gains and losses in foreign currency translation are included in the income of the current period. Balance sheets of consolidated overseas subsidiaries are translated into Japanese yen at the rates on the fiscal year ends of the subsidiaries' accounting periods except for net assets accounts, which are translated at the historical rates. Statement of operation of consolidated foreign subsidiaries are translated at average rates of the subsidiaries' fiscal years, with the translation differences prorated and included in the net assets as foreign currency translation adjustments and minority interests.

(6) Accounting for Hedging Activities

Full-deferral hedge accounting is mainly applied. Also, for certain interest rate swap contracts that are used as hedges and meet certain hedging criteria, the net amount to be paid or received under the interest rate swap contract is added to or deducted from the interest on the assets or liabilities for which the interest rate swap contract was executed.

(7) Amortization of Goodwill

Goodwill is amortized on a straight-line basis over a period (primarily 5 years) during which each investment is expected to generate benefits.

(8) Other accounting treatments

- Accounting for consumption taxes
 Tax-excluded method
 In addition, any non-deductible consumption taxes associated with asset purchases are recorded as an expense during the current fiscal year.
- Adoption of consolidated taxation system
 Consolidated taxation system with domestic subsidiaries has been adopted.

Changes in Accounting Policies

(Changes in accounting policies)

Effective from the fiscal year ended March 31, 2015, the Company and its domestic subsidiaries have applied the article 35 of the Accounting Standard for Retirement Benefits (Accounting Standards Board of Japan ("ASBJ") Statement No.26, May 17, 2012 (hereinafter, the "Statement No.26")) and the article 67 of the Guidance on Accounting Standard for Retirement Benefits ASBJ Guidance No.25, March 26, 2015. As a result, the Company and its domestic subsidiaries have reviewed the determination of retirement benefit obligations and current service costs and have changed the method of attributing expected benefit to periods from a straight-line basis to a benefit formula basis. In addition, the method for determination of the discount rate has been also amended. The amended method is to use the different discount rates, which reflect the estimated timing of each benefit payment. Under the previous method, the discount rate was determined based on the average period up to the estimated timing of benefit payment.

In accordance with the article 37 of the Statement No.26, the effect of changing the determination of retirement benefit obligations and current service costs has been recognized in retained earnings, at the beginning of the current fiscal year.

As a result of the application, an asset for retirement benefits has increased by \(\frac{\pmath{2}}{221}\) million, a liability for retirement benefits has decreased by \(\frac{\pmath{2}}{2,861}\) million and retained earnings has increased by \(\frac{\pmath{2}}{2,841}\) million, at the beginning of the current fiscal year. In addition, operating income, ordinary income, and income before income tax for the fiscal year ended March 31, 2015 have each increased by \(\frac{\pmath{4}}{630}\) million.

For the effect on information on amounts per share, please refer to "Note to Per Share Information".

Notes to Consolidated Balance Sheet

1. Inventories

Merchandises and finished products Work-in-process Raw materials and supplies 2. Accumulated depreciation on tangible fixed assets	257,788 million yen 111,071 million yen 10,643 million yen 1,090,116 million yen
2. Accumulated depreciation on tanglole fixed assets	1,090,116 million yen
3. Assets offered as collateral and collateralized loans	
(1) Assets offered as collateral (carrying amounts as of the end of fiscal year)	
Buildings and structures Machinery and vehicles Tools, furniture and fixtures Land Inventories Other Total (2) Collateralized loans Short-term loans payable	63,890 million yen 91,818 million yen 11,828 million yen 245,463 million yen 61,797 million yen 63,498 million yen 538,294 million yen 33,973 million yen
Long-term loans payable (including those due within one year) Bonds payable (including those due within one year) Total	48,946 million yen 450 million yen 83,369 million yen
4. Contingent liabilities for guarantee and similar agreements	
Guarantees of loans and similar agreements	
AutoAlliance (Thailand) Co., Ltd. Kobe Mazda Mazda Logistica de Mexico S.A. de C.V. Wakayama Mazda Others Total	7,209 million yen 1,100 million yen 779 million yen 250 million yen 253 million yen 9,591 million yen

5. In accordance with the Law to Partially Revise the Land Revaluation Law (Law No. 19, enacted on March 31, 2001), land owned by the Company for business uses was revalued. The unrealized gains on the revaluation are included in net assets as "Land Revaluation", net of deferred taxes. The deferred taxes on the unrealized gains are included in liabilities as "Deferred tax liability related to land revaluation".

Date of revaluation: March 31, 2001

Method of revaluation:

The fair value of land was determined based on official notice prices that are assessed and published by the Commissioner of the National Tax Administration, as stipulated in Article 2-4 of the Ordinance Implementing the Law Concerning Land Revaluation (Article 119 of 1998 Cabinet Order, promulgated on March 31, 1998). Reasonable adjustments, including those for the timing of assessment, are made to the official notice prices.

The amount of difference between the aggregate fair value of the revalued land as of the end of this period and that at the time of revaluation as stipulated in Article 10 of the Land Revaluation Law was:

98,720 million yen

Notes to Consolidated Statement of Changes in Net Assets

1. Type and total number of issued shares as of March 31, 2015

Common stock

599,875,479 shares

Note: The company consolidated its common stock at a ratio of five shares to one share on August 1, 2014.

2. Matters concerning dividends from surplus

(1) Amount of dividends paid:

Resolution	Type of stock	Total amount of dividends (Million yen)	Dividends per share (Yen)	Record date	Effective date
Ordinary General Meeting of Shareholders held on June 24, 2014	Common stock	2,989	1.00	March 31, 2014	June 25, 2014

Note: The company implemented a share consolidation on its common stock with a ratio of five shares to one share on August 1, 2014. Dividends per share for the fiscal year ended March 2014 show the actual dividend amount before the consolidation of shares.

(2) Dividends for which the record date falls during the fiscal year under review, but the effective date falls during the next fiscal year: The following will be proposed at the ordinary general meeting of shareholders to be held on June 23, 2015.

Resolution	Type of stock	Resource of dividends	Total amount of dividends (Million yen)	Dividends per share (Yen)	Record date	Effective date
Ordinary General Meeting of Shareholders to be held on June 23, 2015	Common stock	Retained earnings	5,978	10.00	March 31, 2015	June 24, 2015

3. Type and number of shares underlying the stock acquisition rights as of March 31, 2015 Not applicable

Notes on Financial Instruments

1. Overview of financial instruments

Mazda Group manages its cash mainly through short-term deposits. Mazda Group's sources of finance include loans from banks and other financial institutions, issuance of bonds, and finance lease transactions. Mazda Group seeks to reduce counterparty credit risks related to trade notes, accounts receivable, and loans receivable according to internal control rules and procedures. Credit risks related to securities are minimal, as these securities consist mainly of certificate of deposits of creditworthy financial institutions. Investment securities consist mainly of stocks. Mazda Group measures the fair value of listed stocks on a quarterly basis.

The net position of accounts receivables and payables denominated in foreign currencies are, in principle, hedged mainly through foreign exchange forward contracts, in order to reduce foreign exchange risk.

Cash financed through loans payable, issuance of bonds, and finance lease transactions are used as operating funds (which are mostly short-term) and for capital investment in facilities and equipment (long-term).

Interest rate risks related to some long-term loans payable are hedged by fixing the interest rate through interest rate swap transactions. Mazda Group conducts derivative transactions within the bounds of actual demand, in compliance with internal control rules and procedures.

2. Fair value of financial instruments and other information

As of March 31, 2015 (the consolidated balance sheet date of the current period), the carrying amounts on the consolidated balance sheet, the fair values, and the differences between these amounts, respectively, of financial instruments were as follows.

(Amounts in millions of yen)

	Carrying amount on consolidated balance sheet	Fair value	Difference
Assets			
(1) Cash and time deposits	377,923	377,923	-
(2) Trade notes and accounts receivable (*1)	215,060	215,060	-
(3) Securities			
Available-for-sale securities	151,364	151,364	-
(4) Investment securities			
Available-for-sale securities	12,760	12,760	-
(5) Long-term loans receivable (*2)	3,938	3,938	-
Liabilities			
(1) Trade notes and accounts payable	379,358	379,358	-
(2) Other accounts payable	41,019	41,019	-
(3) Short-term loans payable	116,677	116,677	-
(4) Bonds payable	40,450	40,545	95
(5) Long-term loans payable	538,910	553,820	14,910
(6) Lease obligations	4,982	5,009	27
Derivative instruments (*3)	1,283	1,283	-

- (*1) Accounts receivable are presented net of allowance for doubtful receivables (carrying amount on the consolidated balance sheet: 101 million yen), which are recognized on the basis of each individual accounts receivable.
- (*2) Long-term loans receivable are presented net of allowance for doubtful receivables (carrying amount on the consolidated balance sheet: 2,452 million yen), which are recognized on the basis of each individual loans receivable.

 The amount presented includes long-term loans receivable due within one year (carrying amount on the consolidated balance sheet: 354 million yen), which are presented on the consolidated balance sheet as a part of "Other" in current assets.
- (*3) Receivables and payables resulting from derivative transactions are offset against each other and presented on a net basis; when a net liability results, the net amount is shown in ().

(Note 1) Basis of measuring fair value of financial instruments and information on securities and derivative instruments. Assets

- (1) Cash and time deposits
 - All time deposits are short-term. Hence, their carrying amounts approximate their fair values. Accordingly, carrying amounts are used as the fair values of time deposits.
- (2) Trade notes and accounts receivable
 - Trade notes and accounts receivable with short maturities are stated at carrying value as it approximates fair value. The fair values of other receivables are calculated by grouping the receivables according to their time to maturity, and then by discounting the amount of those receivables by group to present values. The discount rates used in computing the present values reflect the time to maturity as well as credit risk.
- (3) Securities
 - Securities consist mainly of certificate of deposits of creditworthy financial institutions and are settled within short periods of time. Hence, their carrying amounts approximate their fair values. Accordingly, carrying amounts are used as the fair values of these securities.

(4) Investment securities

As for listed stocks included in investment securities, their quoted prices on the stock exchange are used as their fair values.

(5) Long-term loans receivable

Mazda Group's long-term loans receivable consist of variable interest loans. As such, the interest rate on these loans reflect the market rate of interest within short periods of time. Also, the credit standings of borrowers of these loans have not changed significantly since the execution of these loans. Accordingly, the carrying amounts are used as the fair values of these loans receivable.

For loans receivable at a high risk, the fair value is calculated mainly based on amounts estimated to be collectible through collateral and guarantees.

Liabilities

- (1) Trade notes and accounts payable, (2) Other accounts payable, and (3) Short-term loans payable
 These payables are settled within short periods of time. Hence, their carrying amounts approximate their fair values.
 Accordingly, carrying amounts are used as the fair values of these payables.
- (4) Bonds payable

The fair value of bonds issued by Mazda Group is based on the market price where such price is available. Otherwise, the sum of the present value of principal and interest payments is used as the fair value of bonds payable.

The discount rates used in computing the present value reflect the time to maturity as well as credit risk.

(5) Long-term loans payable, and (6) Lease obligations

The fair value of these liabilities is calculated by discounting the principal and interest payments to present value, using the imputed interest rate that would be required to newly transact a similar borrowing or lease. For some long-term loans payable with variable interest rates, interest rate swaps are used as a hedge against interest rate fluctuations. When such interest rate swaps meet certain hedging criteria, the net amount to be paid or received under the interest rate swap contract is added to or deducted from the interest on the long-term loans payable. In such cases, the net interest on the long-term loans payable is used in calculating the present value. (See note on "Derivative instruments" below.)

Derivative instruments

The fair value of foreign exchange forward contracts is computed by using the quoted forward exchange rate as of the balance sheet date.

The interest rate swaps, that are used as a hedge against variable interest rate on long-term loans payable and meet certain hedging criteria, are accounted for integrally with those loans payable. In effect, the fair value of such interest rate swaps are included in the fair value of the loans payable for which the swap contract was executed. (See note on "Liabilities (5) Long-term loans payable" above.)

(Note 2) Market prices of unlisted stocks included in available-for-sale securities (carrying amount on the consolidated balance sheet: 2,488 million yen), investment in affiliates' stocks (carrying amount on the consolidated balance sheet: 118,977 million yen) and certain other instruments are not available. Also, measuring the fair value of such instruments is deemed highly difficult, since future cash flows from these instruments cannot be estimated. Accordingly, these instruments are excluded from "Assets (3) Securities" and "Assets (4) Investment securities".

Note to Per Share Information

Net Assets per share of common stock 1,454.61 yen
Net income per share of common stock 265.64 yen

- (Notes) 1. The company consolidated its common stock at a ratio of five shares to one share on August 1, 2014.

 Net income per share and net assets per share were calculated based on the assumption that the consolidation of shares was carried out at the beginning of current fiscal year.
 - 2. As described in "Changes in accounting policies", we have adopted the Accounting Standard for Retirement Benefits, etc. and we are in compliance with transitional accounting as stipulated in Article 37 of the Accounting Standard for Retirement Benefits. As a result, net assets per share of common stock has increased by ¥4.75 and net income per share of common stock has increased by ¥1.05 for the fiscal year ended March 31, 2015.

Notes to Significant Subsequent Event

Not applicable

Unconsolidated Balance Sheet

(As of March 31, 2015)

ASSETS		LIABILITIES	(As of March 31, 2015	
Account title Amount		Account title Amount		
	Mil.yen		Mil.yen	
Current Assets	1,002,693	Current Liabilities	577,359	
Cash and time deposits	240,272	Trade Notes	815	
Accounts receivable - Trade	278,619	Accounts payable - Trade	314,775	
Securities	149,000	Bonds due within one year	20,000	
Finished products	65,175	Long-term loans payable		
Work in process	92,525	due within one year	61,262	
Raw materials and Supplies	5,493	Lease obligations	1,076	
Prepaid expenses	2,535	Accounts payable - Other	16,523	
Deferred tax assets	39,533	Accrued expenses	67,036	
Accounts receivable - Other	63,722	Income taxes payable	11,590	
Short-term loans receivable	47,419	Unearned revenue	6,143	
Other	18,652	Deferred revenue	294	
Allowance for doubtful receivables	(252)	Deposits received	31,998	
Allowance for doubtful receivables	(232)		45,717	
Fixed Assets	000 007	Reserve for warranty expenses	,	
	888,087	Forward exchange contracts Fixed Liabilities	130	
Tangible fixed assets	590,921		520,572	
Buildings(net)	81,783	Bonds	20,000	
Structures(net)	13,425	Long-term loans payable	330,679	
Machinery and equipment(net)	156,038	Lease obligations	2,235	
Transportation equipment(net)	2,002	Deferred tax liability related to land revaluation	(0.124	
Tools, furniture and fixtures(net)	22,020		68,134	
Land	285,395	Employees' and executive officers' severance and retirement benefits	20.701	
Leased assets (net)	3,018		39,781	
Construction in progress	27,240	Reserve for loss from business of subsidiaries and affiliates	15 752	
I.4	21.050	Reserve for environmental measures	45,753	
Intangible fixed assets Software	21,050		1,039	
	21,046	Guaranty money received	3,554	
Leased property	4	Asset Retirement Obligations	6,333	
		Other Tradal Cabilities	3,064	
	27(11)	Total Liabilities	1,097,931	
Investments and other fixed assets	276,116	NET ASSETS) (T	
Investment securities	5,298		Mil.yen	
Investment securities for	203,251	Capital and Retained Earnings:	648,090	
subsidiaries and affiliates	2	Common stock	258,957	
Investments	3	Capital surplus	242,650	
Investment for subsidiaries	34,933	Capital reserve	168,847	
and affiliates		Other capital surplus	73,803	
Long-term loans receivable	1,467	Retained earnings	148,700	
Long-term loans for employees	1	Other earned surplus	148,700	
Long-term loans receivable for	23,740	Unappropriated retained earnings	148,700	
subsidiaries and affiliates		Treasury stock	(2,217)	
Long-term prepaid expenses	5,148	Valuation and Translation Adjustments:	144,759	
Deferred tax assets	2,292	Net unrealized gain/(loss) on		
Other	2,830	available-for-sale securities	1,492	
Allowance for doubtful receivables	(2,450)	Deferred gains/(losses) on hedges	681	
Investment valuation allowance	(397)	Land revaluation	142,586	
		Total Net Assets	792,849	
Total Assets	1,890,780	Total Liabilities and Net Assets	1,890,780	
1 otal Assets	1,070,700	Total Diabilities and 100 Assets	1,070,700	

(In Japanese yen rounded to millions)

Unconsolidated Statement of Operations

(For the Year Ended March 31, 2015)

Account title	Amo	
		Mil.yen
Net sales		2,334,421
Cost of sales		1,918,450
Gross profit on sales		415,971
Selling, general and administrative expenses		293,346
Operating income		122,625
Non-operating income		
Interest income	1,737	
Interest income of securities	229	
Dividends income	673	
Rental income	4,684	
Foreign exchange gain	3,812	
Other	1,115	12,250
Non-operating expenses		
Interest expense	8,741	
Interest paid on bonds	423	
Other	2,456	11,620
Ordinary income		123,255
Extraordinary profits		
Gain on sale of tangible fixed assets	21	
Gain on reversal of reserve for loss from business		
of subsidiaries and affiliates	2,226	2,247
Extraordinary losses		
Loss on sale of tangible fixed assets	142	
Loss on retirement of tangible fixed assets	4,512	
Loss on impairment of fixed assets	1,469	
Valuation loss on investment securities	3	
Reserve for environmental measures	107	6,233
Income before income taxes		119,269
Income taxes - Current	11,941	
Income taxes - Deferred	1,160	13,101
Net income		106,168

(In Japanese yen rounded to millions)

Unconsolidated Statement of Changes in Net Assets

(For the Year Ended March 31,2015)

	Capital and Retained Earnings					
		Capital surplus		Retained earnings		
	Common stock	Capital reserve	Other capital surplus	Other earned surplus Unappropriated retained earnings	Treasury stock	Total Capital and Retained earnings
	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yen
Balance at April 1, 2014	258,957	168,847	73,802	43,898	(2,199)	543,305
Cumulative effects of changes in accounting policies				1,613		1,613
Restated balance	258,957	168,847	73,802	45,511	(2,199)	544,918
Changes during the period:						
Dividends paid				(2,989)		(2,989)
Net income				106,168		106,168
Purchase of treasury stock					(18)	(18)
Sale of treasury stock			1		0	1
Reversal for land revaluation				10		10
Changes in items other than capital and retained earnings, net						
Total changes during the period	-	-	1	103,189	(18)	103,172
Balance at March 31, 2015	258,957	168,847	73,803	148,700	(2,217)	648,090

	Valuati				
	Net unrealized gain/(loss) on available-for- securities	Deferred gains/ (losses) on hedges	Land revaluation	Total valuation and translation adjustments	Total Net Assets
	Mil.yen	Mil.yen	Mil.yen	Mil.yen	Mil.yer
Balance at April 1, 2014	647	(1,228)	135,541	134,960	678,265
Cumulative effects of changes in accounting policies					1,613
Restated balance	647	(1,228)	135,541	134,960	679,878
Changes during the period:					
Dividends paid					(2,989)
Net income					106,168
Purchase of treasury stock					(18)
Sale of treasury stock					1
Reversal for land revaluation					10
Changes in items other than capital and retained earnings, net	845	1,909	7,045	9,799	9,799
Total changes during the period	845	1,909	7,045	9,799	112,971
Balance at March 31, 2015	1,492	681	142,586	144,759	792,849

(In Japanese yen rounded to millions)

Notes to Unconsolidated Financial Statements

Note on the Assumptions as Going Concern

Not applicable

Notes on Important Accounting Policies

1. Valuation Standards and Methods of Assets

(1) Securities:

Investment securities for affiliates:

Stated at cost on a historical cost basis, based on a moving-average method

Available-for-sale securities:

With available fair value:

Stated at fair value, which represents the market prices at the balance sheet date. (Net unrealized gains or losses on these securities are reported as a separate component of net assets at a net-of-tax amount. Realized gains/losses on the sale of such securities are computed using a moving-average cost.)

Without available fair value:

Stated at cost on a historical cost basis based on a moving-average method

(2) Derivative instruments:

Mainly a fair value method

(3) Inventories:

Stated on a historical cost basis based on an average method. (The carrying value in the balance sheet is determined by the lower of cost or net realizable value.)

2. Depreciation and Amortization Methods of Fixed Assets

(1) Tangible fixed assets (excluding leased assets)

Mainly depreciated using the straight-line method over the estimated useful lives of the assets with a residual value at the end of useful lives to be a memorandum value..

(2) Intangible fixed assets (excluding leased assets)

Software is amortized on a straight-line basis over the available period of internal use, i.e. 5 years.

(3) Leased assets

For finance leases which do not transfer ownership, depreciation or amortization expense is recognized on a straight-line basis over the lease period. For leases with a guaranteed minimum residual value, the contracted residual value is considered to be the residual value for financial accounting purposes. For other leases, the residual value is zero.

3. Standards for Allowances

(1) Allowance for doubtful receivables

Allowance for doubtful receivables provides for the losses from bad debt. The amount estimated to be uncollectible is recognized. For receivables at an ordinary risk, the amount is estimated based on the past default ratio. For receivables at a high risk, the amount is calculated based on financial standing of the debtor.

(2) Investment valuation allowance

Investment valuation allowance provides for losses from investments. The amount is estimated in light of the financial standings of the invested companies.

(3) Reserve for warranty expenses

Reserve for warranty expenses provides for after-sales expenses of products (vehicles). The amount is estimated per product warranty provisions and actual costs incurred in the past, taking future prospects into consideration.

(4) Employees' and executive officers' severance and retirement benefits

Employees' and executive officers' severance and retirement benefits provide for the costs of severance and retirement benefits to employees and executive officers. For employees' severance and retirement benefits, the amount estimated to have been incurred as of the end of the current fiscal year is recognized based on the estimated amount of liabilities for severance and retirement benefits and the estimated fair value of the pension plan assets at the end of the current fiscal year.

a) Method of attributing expected benefit to periods

In calculating the retirement benefit obligation, the method of attributing expected benefit to the

accounting period is based on a benefit formula basis.

b) Method of amortization of actuarial gains or losses and prior service cost

The recognition of prior service cost is deferred on a straight-line basis over a period equal to or less than the average remaining service period of employees at the time such cost is incurred (12years). The recognition of actuarial differences is also deferred on the straight-line basis over a period equal to or less than the average remaining service period of employees at the time such gains or losses are realized (13years). The amortization of net gains or losses starts from the fiscal year immediately following the year in which such gains or losses arise.

For executive officers' retirement benefits, the liability is provided for the amount that would be required by the internal corporate policy if all the eligible executive officers retired at the balance sheet date.

(5) Reserve for loss from business of subsidiaries and affiliates

Reserve for loss on business of subsidiaries and affiliates provides for losses from business of subsidiaries and affiliates. The amount is estimated in light of the financial positions and other conditions of the subsidiaries and affiliates.

(6) Reserves for environmental measures

Reserve for environmental measures provides for expenditure aimed at environmental measures. The amount of future expenditure estimated as of the end of current fiscal year is recognized.

4. Other accounting treatments

(1) Accounting for hedging activities

Full-deferral hedge accounting is applied. Also, for certain interest swap contracts that are used as hedges and meet certain hedging criteria, the net amount to be paid or received under the interest swap contract is added to or deducted from the interest on the assets or liabilities for which the swap contract was executed.

(2) Accounting treatment for retirement benefits

In the unconsolidated financial statements, accounting treatment for unrecognized actuarial gains or losses and unrecognized prior service cost differ from that of in the consolidated financial statements.

(3) Accounting for national and local consumption taxes

Tax-excluding method is applied.

In addition, any non-deductible consumption taxes associated with asset purchases are recorded as an expense during the current fiscal year.

(4) Adoption of consolidated taxation system

Consolidated taxation system with domestic subsidiaries has been adopted.

Changes in Accounting Policies

(Changes in accounting policies)

Effective from the fiscal year ended March 31, 2015, the Company has applied the Accounting Standard for Retirement Benefits (Accounting Standards Board of Japan ("ASBJ") Statement No.26, May 17, 2012 (hereinafter, the "Statement No.26")) and the Guidance on Accounting Standard for Retirement Benefits ASBJ Guidance No.25, March 26, 2015. As a result, the Company has reviewed the determination of retirement benefit obligations and current service costs and has changed the method of attributing expected benefit to periods from a straight-line basis to a benefit formula basis. In addition, the method for determination of the discount rate has been also amended. The amended method is to use the different discount rates, which reflect the estimated timing of each benefit payment. Under the previous method, the discount rate was determined based on the average period up to the estimated timing of benefit payment.

In accordance with the article 37 of the Statement No.26, the effect of changing the determination of retirement benefit obligations and current service costs has been recognized in retained earnings, at the beginning of the current fiscal year.

As a result of the application, Employees' and executive officers' severance and retirement benefits has decreased by \(\frac{\pmathbf{\frac{4}}}{1,613}\) million and retained earnings has increased by \(\frac{\pmathbf{\frac{4}}}{1,613}\) million, at the beginning of the current fiscal year. In addition, operating income, ordinary income, and income before income taxes for the fiscal year ended March 31, 2015 have each increased by \(\frac{\pmathbf{\frac{4}}}{606}\) million.

For the effect on information on amounts per share, please refer to "Note to Per Share Information".

Notes to Unconsolidated Balance Sheet

Accumulated depreciation on tangible fixed assets
 Short-term receivables from subsidiaries and affiliates
 Long-term payables to subsidiaries and affiliates
 Long-term payables to subsidiaries and affiliates
 Long-term payables to subsidiaries and affiliates
 294,862 million yen
 24,289 million yen
 Long-term payables to subsidiaries and affiliates
 2,363 million yen

6. Assets offered as collateral and collateralized loans

(1) Assets offered as collateral (carrying amounts as of the end of fiscal year)

Buildings	37,893 million yen
Structures	5,024 million yen
Machinery and equipment	90,092 million yen
Tools, furniture and fixtures	11,665 million yen
Land	163,127 million yen
Others	1,866 million yen
Total	309,667 million yen

(2) Collateralized loans

Long-term loans payable 31,408 million yen

(including those due within one year)

7. The amount of subordinate loans receivable 1,467 million yen

8. Contingent Liabilities for guarantee and similar agreements

Guarantee of loans and similar agreement

Mazda Motor Manufacturing de Mexico S.A. de C.V.	67,284 million yen
Mazda Motor Logistics Europe N.V.	44,606 million yen
Mazda Motor of America, Inc.	14,235 million yen
AutoAlliance (Thailand) Co., Ltd.	7,209 million yen
Kanto Mazda Co., Ltd.	4,550 million yen
Tohoku Mazda Co., Ltd.	3,906 million yen
Tokai Mazda Hanbai Co., Ltd.	3,800 million yen
Others	15,995 million yen
Total	<u>161,585 million yen</u>

9. In accordance with the Law to Partially Revise the Land Revaluation Law (Law No. 19, enacted on March 31,2001), land owned by the Company for business uses was revalued. The unrealized gains on the revaluation are included in net assets as "Land Revaluation", net of deferred taxes. The deferred taxes on the unrealized gains are included in liabilities as "Deferred tax liability related to land revaluation".

Date of revaluation:

March 31, 2001

Method of revaluation:

The fair value of land was determined based on official notice prices that are assessed and published by the Commissioner of the National Tax Administration, as stipulated in Article 2-4 of the Ordinance Implementing the Law Concerning Land Revaluation (Article 119 of 1998 Cabinet Order, promulgated on March 31, 1998). Reasonable adjustments, including those for the timing of assessment, are made to the official notice prices.

The amount of difference between the aggregate fair value of the revalued land as of the end of this period and that at the time of revaluation as stipulated in Article 10 of the Land Revaluation Law was 98,720 million yen.

Notes to Unconsolidated Statement of Operations

1. Amount of transactions with subsidiaries and affiliates

Sales 1,928,352 million yen
Purchase 482,743 million yen
Selling, general and administrative expenses 56,698 million yen
Non-operating transactions 5,955 million yen

Notes to Unconsolidated Statement of Changes in Net Assets

Type and number of treasury stock as of the end of fiscal year:

Common stock 2,048,585 shares

^{*} The company consolidated its common stock at a ratio of five shares to one share on August 1, 2014.

Notes on Accounting for Deferred Tax

The significant components of deferred tax assets and deferred tax liabilities:

Deferred taxes assets:

Allowance for doubtful receivables	867 million yen
Accrued employees' bonuses	6,052 million yen
Reserve for warranty expenses	15,009 million yen
Reserve for loss from business of subsidiaries and af	filiates
	14,728 million yen
Reserve for retirement benefits	13,040 million yen
Loss on impairment of fixed assets	3,651 million yen
Valuation loss on investment securities	49,072 million yen
Accrued expenses, etc.	12,647 million yen
Others	16,315 million yen
Total gross deferred tax assets	131,381 million yen
Less valuation allowance	(87,447) million yen
Total deferred tax assets	43,934 million yen

Deferred tax liabilities:

Disposal expenses associated with asset retirement obligations, etc.

	(2,109) million yen
Net deferred tax assets	41,825 million yen

Deferred tax liabilities related to land revaluation:

Deferred tax assets related to land revaluation	577 million yen
Less valuation allowance	(577) million yen
Deferred tax liabilities related to land revaluation	(68,134) million yen
Net deferred tax liability related to land revaluation	(68,134) million yen

(Additional Information)

Adjustment of deferred tax assets and liabilities for enacted changes in tax laws and rates

On March 31, 2015, "Partial Amendment of the Income Tax Act, etc." (Act No. 9 of 2015) and "Partial Amendment of the Local Tax Act, etc." (Act No. 2 of 2015) were enacted into law. As a result of the amendment, the statutory income tax rates, which the Company has utilized for the measurement of deferred tax assets and liabilities for the year ended March 31, 2015, has been changed from the previous 35.4% to the following rates.

- For the temporary differences expected to be reversed from April 1, 2015 to March 31, 2016: 32.8%
- For the temporary differences expected to be reversed on or after April 1, 2016: 32.1%

Due to this change in statutory income tax rate, net deferred tax assets as of March 31, 2015 decreased by 3,352 million yen and deferred income tax expense for this fiscal year increased by 3,451 million yen. And deferred gains/(losses) on hedges and net unrealized gain/(loss) on available-for-sale securities increased by 26 million yen and 73 million yen, respectively. Further, the balance of deferred tax liabilities relating to land revaluation decreased by 7,055 million yen and land revaluation in accumulated other comprehensive income increased by the same amount.

Notes to Related Party Transactions

Subsidiaries, etc.

(Amounts in millions of ven)

Subsidiaries	, 010.				(2.1	mounts in im	mons of yen
Status	Name	% of voting rights held	Relationship	Description of transaction	Transaction Amount *3	Account title	Year-end balance *4
Subsidiary	Mazda Motor International Co., Ltd.	Direct: 100%	-Sale of Mazda - brands products -Dispatch of directors	Sales of automobiles *1	354,628	Accounts receivable -Trade	29,338
	Mazda Motor		-Sale of Mazda -	Sales of automobiles *1	619,112	Accounts receivable -Trade	74,327
Subsidiary	Subsidiary of America Direct: brands produc	brands products -Dispatch of directors	Inter- company cash management *2	40,881	Loans receivable	37,475	
Subsidiary	Mazda Motor Logistics Europe N.V.	Direct: 100%	-Sale of Mazda brands products -Dispatch of directors	Guarantee of loans and similar agreement	44,606	Guarantee of loans	44,606
Subsidion	Mazda Motor Manufacturing	Direct:	-Manufacturing and sale of Mazda brands	Guarantee of loans and similar agreement	67,284	Guarantee of loans	67,284
Subsidiary	de Mexico S.A.de C.V.	70%	products -Dispatch of directors	Purchase of automobiles *1	233,446	Accounts payable - Trade	32,963

Transaction terms and the policy on the determination of transaction terms, etc.

- *1 Price and the other transaction terms are determined in the same way as other ordinary transactions.
- *2 Interest rate applied to the inter-company cash management was reasonably determined with due consideration on market interest rates. Transaction amount indicates the average balance during the period.
- *3 Transaction amount does not include consumption tax.
- *4 Year-end balance includes the consumption tax.

Notes to Per Share Information

Net Assets per share of common stock 1,326.22 yen Net income per share of common stock 1,77.59 yen

- *1 The company consolidated its common stock at a ratio of five shares to one share on August 1, 2014. Net income per share and net assets per share were calculated based on the assumption that the consolidation of shares was carried out at the beginning of current fiscal year.
- *2 As described in "Changes in accounting policies", we have adopted the Accounting Standard for Retirement Benefits, etc. and we are in compliance with transitional accounting as stipulated in Article 37 of the Accounting Standard for Retirement Benefits. As a result, net assets per share of common stock has increased by \(\frac{\pmathbf{2}}{2}.70\) and net income per share of common stock has increased by \(\frac{\pmathbf{2}}{2}.01\) for the fiscal year ended March 31, 2015.

Notes to Significant Subsequent Event

Not applicable

Copy of Accounting Auditor's Report regarding Consolidated Financial Statement (English Translation)

Independent Auditor's Report

May 11, 2015

The Board of Directors Mazda Motor Corporation

KPMG AZSA LLC

Kohei Komatsubara (Seal)
Designated Limited Liability Partner
Engagement Partner
Certified Public Accountant

Satoshi Yokosawa (Seal) Designated Limited Liability Partner Engagement Partner Certified Public Accountant

We have audited the consolidated financial statements, comprising the consolidated balance sheet, the consolidated statement of income, the consolidated statement of changes in net assets and the related notes of Mazda Motor Corporation as at March 31, 2015 and for the year from April 1, 2014 to March 31, 2015 in accordance with Article 444-4 of the Companies Act.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatements, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the consolidated financial statements based on our audit as independent auditor. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, while the objective of the financial statement audit is not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position and the results of operations of Mazda Motor Corporation and its consolidated subsidiaries for the period, for which the consolidated financial statements were prepared, in accordance with accounting principles generally accepted in Japan.

Other Matter

Our firm and engagement partners have no interest in the Company which should be disclosed pursuant to the provisions of the Certified Public Accountants Law of Japan.

Notes to the Reader of Independent Auditor's Report:

The Independent Auditor's Report herein is the English translation of the Independent Auditor's Report as required by the Companies Act.

Copy of Accounting Auditor's Report (English Translation)

Independent Auditor's Report

May 11, 2015

The Board of Directors Mazda Motor Corporation

KPMG AZSA LLC

Kohei Komatsubara (Seal) Designated Limited Liability Partner Engagement Partner Certified Public Accountant

Satoshi Yokosawa (Seal) Designated Limited Liability Partner Engagement Partner Certified Public Accountant

We have audited the financial statements, comprising the balance sheet, the statement of income, the statement of changes in net assets and the related notes, and the supplementary schedules of Mazda Motor Corporation as at March 31, 2015 and for the year from April 1, 2014 to March 31, 2015 in accordance with Article 436-2-1 of the Companies Act.

Management's Responsibility for the Financial Statements and Others

Management is responsible for the preparation and fair presentation of the financial statements and the supplementary schedules in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of financial statements and the supplementary schedules that are free from material misstatements, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial statements and the supplementary schedules based on our audit as independent auditor. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements and the supplementary schedules are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements and the supplementary schedules. The procedures selected depend on our judgement, including the assessment of the risks of material misstatement of the financial statements and the supplementary schedules, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements and the supplementary schedules in order to design audit procedures that are appropriate in the circumstances, while the objective of the financial statement audit is not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the

appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements and the supplementary schedules.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements and the supplementary schedules referred to above present fairly, in all material respects, the financial position and the results of operations of Mazda Motor Corporation for the period, for which the financial statements and the supplementary schedules were prepared, in accordance with accounting principles generally accepted in Japan.

Other Matter

Our firm and engagement partners have no interest in the Company which should be disclosed pursuant to the provisions of the Certified Public Accountants Law of Japan.

Notes to the Reader of Independent Auditor's Report:

The Independent Auditor's Report herein is the English translation of the Independent Auditor's Report as required by the Companies Act.

Copy of Audit Report of the Audit & Supervisory Board (English Translation)

Audit Report

The Audit & Supervisory Board Members have deliberated, based on reports prepared by each Audit & Supervisory Board Member, on directors' performance of their official duties during the 149th fiscal term beginning April 1, 2014, and ending March 31, 2015, and as a result formulated this report with the unanimous agreement of all members.

1. Methods and content of audits by the Audit & Supervisory Board Members and the Audit & Supervisory Board
The Audit & Supervisory Board established audit policy, activity plan, sharing of audit activities, etc. for this
fiscal term, and received reports of each Audit & Supervisory Board Member on his audit activities and the results.
The Board also received reports on the performance of duties of the directors, et al. and the accounting auditor, and
requested explanations from them as necessary.

Based on the Standard for Audit by the Audit & Supervisory Board Members set forth by the Audit & Supervisory Board and pursuant to the audit policy, activity plan, sharing of audit activities, etc. for this fiscal term, the Audit & Supervisory Board Members endeavored to maintain good communication with the directors, executive officers, the internal auditing division, other employees, et al., of the Company, gather information and maintain a proper environment for audits. The Audit & Supervisory Board Members also attended important meetings, including Board of Directors meetings; received reports from the directors, executive officers, employees, et al. on the performance of their duties and requested explanations as necessary; reviewed important documents, etc., including those on important decisions; and investigated operations and assets at the company's head office and its major places of business. In addition, the Audit & Supervisory Board Members monitored and verified the content of the resolution by the Board of Directors on the creation and operation of a system to ensure that directors execute their duties in conformance with laws and regulations and the articles of incorporation and of other systems necessary to ensure the appropriateness of operations of the Company pursuant to Paragraphs 1 and 3 of Article 100 of the Companies Act Implementation Regulation, as well as the status of the system created and operated based on the resolution ("Internal Control System").

With regard to the Company's subsidiaries, the Audit & Supervisory Board Members endeavored to maintain good communication and exchange opinions with the directors, Audit & Supervisory Board Members, et al. of the subsidiaries and received reports on their operations from them as necessary. Based on the above methods, the Audit & Supervisory Board Members reviewed the business report and its attached specification for the fiscal term.

Furthermore, the Audit & Supervisory Board Members monitored and verified that the accounting auditor maintains an independent position and implements appropriate accounting audits. The Audit & Supervisory Board Members also received reports from the accounting auditor on the execution of their duties and requested explanations as necessary. In addition, the Audit & Supervisory Board Members received notification from the accounting auditor that they had created and operated "a system to ensure that accounting auditors perform their duties appropriately" (pursuant to each item of Article 131 of the Companies Act Accounting Regulations) in accordance with the "Standards for Quality Control of Audits" (October 28, 2005, Business Accounting Council) etc., and requested explanations as necessary. Based on the above methods, the Audit & Supervisory Board Members reviewed the (unconsolidated) financial statements (balance sheet, profit & loss statement, statement of changes in net assets and explanatory notes) and their attached specification, and the consolidated financial statements (consolidated balance sheet, consolidated profit & loss statement, consolidated statement of changes in net assets and consolidated explanatory notes).

2. Audit results

- (1) Results of the audit of the business report, etc.
 - ① The business report and its attached specification are deemed to correctly show the company's situation in accordance with laws and regulations and the Articles of Incorporation.
 - ② No material facts regarding misconduct or violations of laws and regulations or of the articles of incorporation were found as to the directors' performance of their duties.
 - ③ The content of resolution by the Board of Directors concerning the Internal Control System is deemed appropriate. We did not find any matter to be mentioned with respect to the directors' performance of their duties pertinent to the System. We recognize that creation, operation and enhancement of the System are being promoted with due care.
- (2) Results of the audit of financial statements and their attached specifications
 The methods and results of the audit by the accounting auditor, KPMG AZSA LLC, are deemed appropriate.
- (3) Results of the audit of consolidated financial statements
 The methods and results of the audit by the accounting auditor, KPMG AZSA LLC, are deemed appropriate.

May 12, 2015

Audit & Supervisory Board, Mazda Motor Corporation

Nobuyoshi Tochio, Audit & Supervisory Board Member (full-time)

Hirofumi Kawamura, Audit & Supervisory Board Member (full-time)

Isao Akaoka, Audit & Supervisory Board Member

Masahide Hirasawa, Audit & Supervisory Board Member

Takao Hotta, Audit & Supervisory Board Member

Note: Messrs. Isao Akaoka, Masahide Hirasawa and Takao Hotta are outside Audit & Supervisory Board Members as stipulated under Item 16 of Article 2 and Paragraph 3 of Article 335 of the Companies Act.