FY2008 Consolidated Financial Results For the Year Ended March 31, 2009



English Translation from the Original Japanese-Language Document

May 12, 2009

Company Name : **Mazda Motor Corporation** (Tokyo Stock Exchange/Code No. 7261)

URL : http://www.mazda.co.jp

Representative Person : Takashi Yamanouchi, Representative Director, President and CEO
Contact Person : Tetsuya Fujimoto, Deputy General Manager, Financial Services Division

Phone (082) 282-1111 Scheduled for June 24, 2009

General Meeting of the Shareholders : Scheduled to

Payment of Dividends

Filing of Yuka Shoken Hokokusho, statutory

annual business and financial report : Scheduled for June 26, 2009

(In Japanese yen rounded to millions, except amounts per share)

1. Consolidated Financial Highlights (April 1, 2008 through March 31, 2009)

(1) Consolidated Financial Results

	Sales		Operating Income/(Loss)		Ordinary Income/(Loss)		Net Income/(Lo	oss)
	million yen	%	million yen	%	million yen	%	million yen	%
FY2008	2,535,902	(27.0)	(28,381)	-	(18,680)	-	(71,489)	-
FY2007	3,475,789	7.0	162,147	2.3	148,461	16.2	91,835	24.5

Note: Changes in sales, operating income, ordinary income, and net income from the previous periods are shown in percentage.

	Net Income/(Loss) Per Share	Net Income Per Share (Diluted)	Return on Equity	Ordinary Income/(Loss) To Total Assets	Operating Income/ (Loss) to Sales	
	yen	yen	%	%	%	
FY2008	(52.13)	-	(14.8)	(1.0)	(1.1)	
FY2007	65.21	65.09	17.9	7.6	4.7	

Note: Equity in net income of unconsolidated subsidiaries and affiliated companies

FY2008 (2,665) million yen FY2007 8,409 million yen

(2) Consolidated Financial Position

	Total Assets	Equity	Equity Ratio	Equity per Share
	million yen	million yen	%	yen
FY2008	1,800,981	414,731	22.9	314.98
FY2007	1,985,566	554,154	27.8	391.82

Notes on equity, equity ratio and equity per share:

1) Equity for calculation of equity ratio and equity per share

FY2008 413,119 million yen

FY2007 552,190 million yen

- 2) The minority interests in consolidated subsidiaries are presented as a separate component of the equity; however, the minority interests are excluded from the calculation of the equity ratio and the equity per share.
- 3) The fair value of stock option is recognized, as stock acquisition rights, in the equity as a separate component for the amounts amortized in expense. However, the stock acquisition rights are excluded from the calculation of the equity ratio and the equity per share.

(3) Consolidated Cash Flows

Cash Flows from		Cash Flows from	Cash Flows from	Ending Cash &	
	Operating Activities	Investing Activities	Financing Activities	Cash Equivalents	
	million yen	million yen	million yen	million yen	
FY2008	(67,418)	(61,826)	137,008	220,724	
FY2007	102,969	(92,760)	(24,095)	223,894	

2. Dividends (Consolidated) (Consolidated)

		Dividends per Share				Total Amount of	Dividends Payout	Ratio of Dividends
	1st.Qtr.	2nd.Qtr.	3rd.Qtr.	Year-End	Full Year	Annual Dividends	Ratio	to Equity
	yen	yen	yen	yen	yen	million yen	%	%
FY2007	-	3.00	-	3.00	6.00	8,455	9.2	1.6
FY2008	-	3.00	-	0.00	3.00	4,225	-	0.8
FY2009 (Forecast)	-	0.00	-	3.00	3.00		-	

3. FY2009 Consolidated Financial Forecast (April 1, 2009 through March 31, 2010)

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	Sales		Operating		Ordinary	Ordinary No.		200)	Net Income/(Loss	s)
	Sales		Income/(Loss	s)	Income/(Loss	s)	Net Income/(Le	J88 <i>)</i>	Per Share	
	million yen	%	million yen	%	million yen	%	million yen	%	:	yen
First Half	930,000	(41.0)	(60,000)	-	(67,000)	-	(50,000)	-	(38.12)	
Full Year	2,030,000	(19.9)	(50,000)	_	(60,000)	_	(50,000)	-	(38.12)	

Note: Changes in sales, operating income, ordinary income, and net income from the previous periods are shown in percentage.

4. Other

(1) Significant Changes in Consolidation scope: None

(2) Accounting changes:

1) Adoption of new accounting standards Yes
2) Other Yes

Note: See Pages 17 and 18, Accounting Changes and Adoption of New Accounting Standards, in the notes to the consolidated financial statements.

(3) Common Stock

Note: For the number of shares of common stock used for the calculation of net income per share (consolidated), please refer to the Information on Amounts Per Share of Common Stock on page 24.

(Reference)

1. Unconsolidated Financial Highlights (April 1, 2008 through March 31, 2009)

(1) Unconsolidated Financial Results

	Sales	Sales		Operating Income/(Loss)		Ordinary Income/(Loss)		Net Income/(Loss)	
	million yen	%	million yen	%	million yen	%	million yen	%	
FY2008	1,820,781	(26.1)	(97,949)	-	(57,457)	-	(71,793)	-	
FY2007	2,464,229	5.9	83,085	(6.4)	84,830	0.4	54,945	7.6	

Note: Changes in sales, operating income, ordinary income, and net income from the previous period are shown in percentage.

	Net Income/(Loss)	Net Income/(Loss)
	Per Share	Per Share (Diluted)
	yen	yen
FY2008	(52.35)	-
FY2007	39.01	38.95

(2) Unconsolidated Financial Position

	Total Assets	Equity	Equity Ratio	Equity Per Share
	million yen	million yen	%	yen
FY2008	1,523,166	452,180	29.7	344.50
FY2007	1,620,735	556,491	34.3	394.71

Notes on equity, equity ratio, and equity per share:

1) Equity for calculation of equity ratio and equity per share FY2008 451,840 million yen FY2007 556,282 million yen

Cautionary Statements with Respect to Forward-Looking Statements:

The financial forecast is the judgment of our management based on the information presently available. By nature, such financial forecast is subject to uncertainty and a risk. Therefore, we advise against making an investment decision by solely relying on this forecast. Variables that could affect the actual financial results include, but are not limited to, economic environments related to our business areas and fluctuations in yen-to-dollar and other exchange rates. For further information on the above financial forecast, please refer to page 4.

²⁾ The fair value of stock option is recognized, as stock acquisition rights, in the equity as a separate component for the amounts amortized in expense. However, the stock acquisition rights are excluded from the calculation of the equity ratio and the equity per share.

1. Financial Results

(1) Analysis of Financial Results (Financial Results for the Year Ended March 31, 2009)

The world economy during this fiscal year has undergone fast and significant deteriorations both inside and outside of Japan, as the global financial crisis starting from the US adversely affected the real economy. Economic environment surrounding Mazda, its consolidated subsidiaries, and equity method companies (hereinafter referred to collectively as the Mazda Group) also remained extremely challenging as automotive industry demand declined and the yen sharply appreciated in the second half.

In such a situation, the Mazda Group took various emergency actions in all areas from Manufacturing, Sales, to R&D so that we could respond quickly and appropriately to the economic crisis.

First of all, we drastically cut the production to optimize the inventory levels. Also, we tried to reduce all costs including labor cost and advertisement expense, and postponed non-pressing spending on facility investment and R&D spending by focusing on investments in next generation products and environmental technologies. At the same time, we accelerated the cost innovation activities to achieve streamline and lean business structure.

In spite of such actions, however, the consolidated operating results of the Mazda Group for this fiscal year fell short of the prior year due to lower retail volume and appreciation of Japanese yen over other major currencies. In Japan, retail volume was 219,000 units, down 15% from the previous year. The positive impacts of the introduction of the new minivan Biante and other models were more than offset by reduction in retail volume of the existing models. In overseas, retail volume in North America was 347,000 units, down 14% from the last year due to reduction in retail volume of CX-7 and other, and retail volume in Europe was down 2% to 322,000 units. In China, on the other hand, retail volume increased by 33% to 135,000 units, led by Mazda6 (Atenza in Japan), while retail volume in other markets was down 13% to 238,000 units. As a result, the global retail volume was 1,261,000 units, down 8% from the prior year. Consolidated sales revenue decreased by ¥939.9 billion (down 27%) year-on-year to ¥2,535.9 billion. Operating profit decreased by ¥190.5 billion from the last year to an operating loss of ¥28.4 billion, and ordinary loss was to ¥18.7 billion. Net loss was ¥71.5 billion primarily due to the impairment of fixed assets amounting to ¥28.3 billion and an increase in income tax expense from a reduction in deferred tax assets of a foreign subsidiary by a valuation allowance.

During the year, we launched the new minivan Biante in Japan in July. In the same month, AutoAlliance International (Michigan, US) started producing the new Mazda6, exclusive model for North America. In September last year, we introduced the refreshed micro car AZ Wagon. Also in the spring this year, we started selling the refreshed Mazda3 (or Axcela in Japan) in the North American market ahead of the other regions. Mazda3 is our core product and we have so far built more than two million units since its debut.

In R&D, we announced CO₂ reduction efforts based on our technology development long-term vision "Sustainable Zoom-Zoom" in June last year. We committed our plan to improve average fuel efficiency of Mazda cars to be sold globally by 30% by 2015. As part of the efforts, in September last year we developed the new clean diesel engine which can deliver comparable driving and fuel performances with the gasoline engine. We are planning to introduce models powered by the engine starting in Europe in 2009. We also developed "i-stop", which is an idling stop system to dramatically improve fuel efficiency. The technology is used for the new Mazda3. The new Mazda3 with "i-stop" will be launched in Europe this spring. Furthermore, we are the first manufacturer in the world who is successfully applied the single-nanocatalyst in the market. This highly durable new catalyst significantly reduces the usage of precious metals and effectively purifies vehicle exhaust gases. The technology is introduced in the new Mazda3. Going forward, Mazda will progressively introduce the single-nanocatalyst to all its global markets, which will contribute to a reduction in the consumption of rare

metals and cleaner vehicle exhaust emissions. In addition, in March this year we began commercial leasing of world first hybrid hydrogen rotary engine vehicle, "Premacy Hydrogen RE Hybrid". This model features many other forward-looking environmental technologies, including dual-fuel system, which enables the car to run both on hydrogen and gasoline, and interior parts made from plant-derived Biotechmaterials. The Hydrogen RE Hybrid is Mazda's second commercialized hydrogen rotary engine model; the first was Mazda's unique RX-8 Hydrogen RE, which started public road driving in Norway in October last year. In the safety technology area, the new Mazda6 (known as the Mazda Atenza in Japan) with European specifications was awarded in February the five-star maximum rating by the European New Car Assessment Programme (Euro NCAP) in its more stringent 2009 combined safety performance test. This accolade officially makes Mazda6 one of the safest cars in the world. In the same month, we participated in ITS-Safety 2010 in Japan, which is the joint verification testing of safe driving support system using Intelligent Transportation System or ITS. Mazda provided the event with MPV and Atenza, which are equipped with our advanced safe driving support system.

In the sales area, in July last year we consolidated 9 parts sales subsidiaries and established Mazda Parts Co., nation-wide parts sales company, as a part of domestic sales network enhancement. In overseas, we continued efforts to improve the reputation of Mazda brand, that has been strengthened in the last few years, and to further increase customer satisfactions of the world. In the US, majority of our dealers is Mazda brand exclusive dealers and they sell more than 70% of total volume sold in the country. We are on track to open Retail Revolution stores which are embodying our brand message "Zoom-Zoom" and driving our efforts to improve customer satisfaction. In Europe, we opened our 22nd national sales company in Netherland in October last year, following Poland and Turkey, so that we can improve our brand value and strengthen our sales and service structures. Our sales companies are covering 40 countries in Europe and selling more than 90% of total sales in the region. Also in the vehicle financing area, we transitioned from Ford Motor Credit Company to other major financial institutions in key markets of Japan, North America, and Europe so that we can stably provide attractive finance plans to our customers by diversifying financing sources. The distribution network in China expanded swiftly, and we have now more than 200 stores. In parallel with the network enhancement, we opened Mazda (China) Training Centers in Beijing, Shanghai, and Shenzhen in March this year. As part of our efforts to strengthen the sales structure, a major element of Mazda's strategy for growth in China, we aim to further improve customer satisfaction by focusing on people development in distributors and dealers.

(Financial Forecast for the Year Ending March 31, 2010)

Our business environments are expected to remain challenging in the next fiscal year. Our global retail volume for the next fiscal year is projected to be 1,100,000 units, down 13% year-over-year. Looking at retail volume projection by market, the retail volume in Japan is projected to decrease by 9% year-to-year to 200,000 units. The retail volume in North America is projected to be at 290,000 units (down 17%), 250,000 units in Europe (down 22%), 170,000 units in China (up 26%) and 190,000 units in other markets (down 21%). The exchange rate assumption is 495 to the US dollar and 4125 to Euro.

As for consolidated financial performance of the next year, sales revenue is projected at \(\frac{\pmathbf{x}}{2}\),030 billion, down 20% year-over-year. Operating loss and net loss are both projected at \(\frac{\pmathbf{x}}{5}\)0 billion. In the fist half, an operating loss is projected as the lower industry demands are expected to continue and the impacts of the action to optimize inventory levels partially remain. In the second half, however, we are projecting an operating profit led by the full contribution of the new Mazda3 as well as further progresses in cost reduction activities. In addition, we are targeting a positive cash flow (operating and investing) for the full year.

Consolidated Financial Forecast for the Year Ending March 31, 2010

	First Half	Vs. Prior Year	Full Year	Vs. Prior Year	
Sales	930 billion yen	(41.0) %	2,030 billion yen	(19.9) %	
Operating Income/(Loss)	(60)	-	(50)	-	
Ordinary Income/(Loss)	(67)	-	(60)	-	
Net Income/(Loss)	(50)	-	(50)	-	

The financial forecast is the judgment of our management based on the information presently available. By nature, such financial forecast is subject to uncertainty and a risk. Therefore, we advise against making an investment decision by solely relying on this forecast. Variables that could affect the actual financial results include, but are not limited to, economic environments related to our business areas and fluctuations in yen-to-dollar and other exchange rates.

(2) Analysis on the Financial Position

(Analysis on Assets, Liabilities, Equity and Cash Flows)

As of March 31, 2009, total assets amounted to ¥1,801.0 billion, a decrease of ¥184.6 billion compared to the end of the last year primarily due to a decrease in inventories as well as trade notes and accounts receivable. Total financial debt increased by ¥248.4 billion from the previous year due to an increase in loans payable. Total liabilities amounted to ¥1,386.3 billion, a decrease of ¥45.2 billion from a year ago due to a decrease in trade notes and accounts payable in relation to production cut, and other factors. Total equity amounted to ¥414.7 billion, down ¥139.4 billion compared to the prior year. Equity ratio decreased by 4.9 percentage points to 22.9%.

Net cash used in the operating activities was ¥67.4 billion, reflecting loss before income taxes of ¥51.3 billion, a decrease in trade notes and accounts payable, and other factors. Net cash used in investing activities amounted to ¥61.8 billion, mainly reflecting ¥49.0 billion capital investments in facilities and equipment. As a result, consolidated cash flow (operating and investing activities) was negative ¥129.2 billion. Also, net cash provided by financing activities amounted to ¥137.0 billion, mainly reflecting funding from long-term loans.

After deducting cash and cash equivalents from financial debt, net financial debt totaled ¥532.6 billion, and the net debt-to-equity ratio was at 129%.

(Trends of cash flow data)

	As of /Year				
	Ended	Ended	Ended	Ended	Ended
	March 31, 2005	March 31, 2006	March 31, 2007	March 31, 2008	March 31, 2009
Equity Ratio	15.1%	22.3%	24.8%	27.8%	22.9%
Fair Value Equity Ratio	25.2%	56.0%	48.1%	25.1%	11.9%
Cash-Flow-To-Total-Debt Ratio	3.9	4.0	4.1	4.9	-
Interest Coverage Ratio	9.7	9.8	7.1	5.3	-

Equity Ratio: Equity/Total Assets

Fair Value Equity Ratio: Gross Market Capitalization/Total Assets

Cash Flow to Total Debt: Total Debt/Operating Cash Flow
Interest Coverage Ratio: Operating Cash Flow/Interest Payments

1) All indicators are calculated on the basis of consolidated financial values.

- 2) Gross Market Capitalization is based on the total number of shares issued excluding treasury stock.
- 3) Cash Flow means the cash flow provided by operating activities.
- 4) Total Debt includes all debts that interests are paid on among debts booked in consolidated balance sheet.

(3) Our Basic Policy on Distribution of Earnings and Dividends for This and following Fiscal Year

Our policy on distribution of earnings is to declare dividends by carefully considering each fiscal year's financial results and business environment. As to the year-end dividends of this fiscal year (year ended March 31, 2009), in consideration of deteriorated financial results of the year and recent business environments, we regretfully has decided not to declare the year-end dividends. Also, our current forecast for dividends in the year ending March 31, 2010 is: no interim dividends and 3 yen per share for year-end.

(4) Risks

Since there is no material change in risk information from *Yuka Shoken Hokokusyo*, statutory annual business and financial report, for the year ended March 31, 2008 (disclosed on June 27, 2008), we omit the disclosure of the information at this time.

For further information, please access English-language annual report for the year ended March 31, 2008 that was prepared based on the *Yuka Shoken Hokokusyo* (which is available only in Japanese) for the same year from the website shown below.

Mazda Website:

http://www.mazda.com/investors/library/annual/

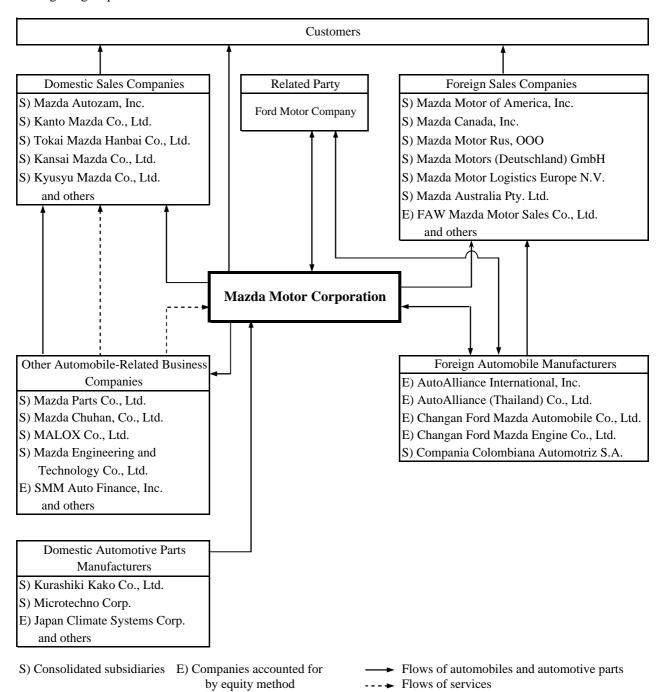
2. Mazda Group of Companies

Mazda group of companies consists of Mazda Motor Corporation, 54 consolidated subsidiaries and 14 equity method-applied companies and is mainly engaged in the manufacturing and sales of automobiles and automotive parts as well as in other automobile-related businesses.

In Japan, Mazda Motor Corporation manufactures automobiles. Mazda Motor Corporation, Kurashiki Kako Co., Ltd. and other companies manufacture automotive parts. Outside of Japan, AutoAlliance International, Inc. and other companies manufacture automobiles and automotive parts. The automobiles and automotive parts manufactured by our group of companies are sold to customers by our sales companies. In Japan, Mazda Autozam, Inc., Kanto Mazda Co., Ltd. and other companies sell our automobiles and automotive parts to customers. To certain corporate customers Mazda Motor Corporation directly sells our automobiles. Outside of Japan, Mazda Motor of America, Inc., Mazda Motors (Deutschland) GmbH and other companies sell our automobiles and automotive parts to customers.

In addition, Mazda Motor Corporation, having an equity relationship with Ford Motor Company, has expanded its relationship with Ford to a strategic cooperative relationship on a global scale.

The following diagram approximately illustrates the roles of Mazda Motor Corporation and its main related companies in conducting the group's business:



3. Management Policy

(1) Basic policy of corporate management

Mazda's Corporate Vision is comprised of a "Vision" (corporate objectives) along with a statement of "Mission" (roles and responsibilities) and "Value" (the values Mazda seeks to produce). These principles help express the ways in which Mazda and Mazda's employees understand their roles and responsibilities as they press toward the achievement of these aims. Through the realization of this Corporate Vision, we aim to consistently augment corporate value, which we view as leading to meeting the expectations of our stakeholders – including shareholders, customers, suppliers, employees and the community – and also leading to realizing sustainable development for society and for Mazda.

Vision: To create new value, excite and delight our customers through the best automotive products and services.

Mission With passion, pride and speed, we actively communicate with our customers to deliver insightful automotive products and services that exceed their expectations.

Value We value integrity, customer focus, creativity, efficient and nimble actions and respect highly motivated people and team sprit. We positively support environmental matters, safety and society. Guided by these value, we provde superior rewards to all people associated with Mazda.

(2) Target business indicators

We announced 'Mazda Advancement Plan,' our new mid-term plan in March 2007. As the fast-changing business environment continues to pose uncertainty over the future, we recognize the need to revise business indices in the Mazda Advancement Plan. While maintaining basic strategies of the Mazda Advancement Plan, we are currently developing a new mid-term plan.

(3) Issues to be addressed and the mid- and long-term corporate business strategy

In respond to the fast changes in business environment surrounding the Mazda Group in the short term, we are taking emergency actions and accelerating Cost Innovation activities in order to achieve streamlined and lean business structure. In the mid- and long-term, we focus on the improvements of brand value and business efficiency by accelerating structural reforms centering on Monotsukuri Innovation in line with basic strategies in Mazda Advancement Plan.

To continue to improve brand value embodied by "Zoom-Zoom", we emphasize "products", "quality" and "improvement of customer loyalty". We try to improve business efficiency by optimizing costs and focusing on key models, in addition to Monotsukuri Innovation which dramatically improves product competitiveness and manufacturing efficiencies through the joint efforts in R&D, Manufacturing and Purchasing areas. In the synergy with Ford, we continue to establish a win-win relationship.

(4) Other important item for the company's business management

Ford Motor Company, which owned 33.4% of Mazda's outstanding shares, sold a part of its ownership on 19th of November, 2008. It hence owns 13.8% of Mazda's outstanding shares, and continues being the largest shareholder of Mazda Motor Corporation. Ford will continue joint businesses with Mazda, and there is no change to the strategic relationship between the two companies.

4. Consolidated Financial Statements

(1) Consolidated Balance Sheet

		Millions of Yen			
		FY2007	FY2008		
	As of	March 31, 2008	March 31, 2009		
ASSETS					
Current Assets:					
Cash and time deposits		120,961	181,428		
Trade notes and accounts receivable		201,259	132,355		
Securities		103,003	39,318		
Inventories		287,716	214,388		
Deferred taxes		92,594	67,985		
Other		91,798	93,939		
Allowance for doubtful receivables		(2,019)	(2,736)		
Total current assets		895,312	726,677		
Fixed Assets:					
Tangible fixed assets:					
Buildings and structures (net)		155,056	151,975		
Machinery and vehicles (net)		215,657	204,680		
Tools, furniture, and fixtures (net)		24,893	22,400		
Land		442,237	441,265		
Leased assets (net)		35,285	36,536		
Construction in progress		25,161	20,289		
Other		79	256		
Total tangible fixed assets		898,368	877,401		
Intangible fixed assets					
Software		24,064	22,852		
Other		9,887	4,226		
Total intangible fixed assets		33,951	27,078		
Investments and other fixed assets:					
Investment securities		92,658	73,854		
Long-term loans receivable		6,293	6,004		
Deferred taxes		45,516	72,940		
Other		18,405	22,946		
Allowance for doubtful receivables		(4,329)	(4,346)		
Investment valuation allowance		(608)	(1,573)		
Total investments and other fixed assets		157,935	169,825		
Total fixed assets		1,090,254	1,074,304		
Total Assets		1,985,566	1,800,981		

	Millions of Yen		
	FY2007	FY2008	
As of	March 31, 2008	March 31, 2009	
LIABILITIES			
Current Liabilities:			
Trade notes and accounts payable	336,731	176,504	
Short-term loans payable	69,851	127,219	
Long-term loans payable due within one year	32,935	44,258	
Bonds due within one year	20,000	44, 230	
Lease obligations	13,089	17,355	
Income taxes payable	22,321	10,328	
Other accounts payable	54,479	16,914	
Accrued expenses	203,540	158,575	
Reserve for warranty expenses	51,535	37,989	
Other			
Total current liabilities	40,454 844,935	27,420	
	644,933	616,562	
Fixed Liabilities:			
Bonds	85,000	95,000	
Long-term loans payable	261,599	429,654	
Lease obligations	22,505	39,869	
Deferred tax liability related to land revaluation	93,740	93,729	
Employees' and executive officers' severance and retirement benefits	99,844	90,921	
Other	23,789	20,515	
Total fixed liabilities	586,477	769,688	
Total Liabilities	1,431,412	1,386,250	
EQUITY			
Capital and Retained Earnings:			
Common stock	150,068	150,068	
	133,838	*	
Capital surplus		133,760	
Retained earnings	167,332	86,874	
Treasury stock	(4,549)	(22,976)	
Total capital and retained earnings	446,689	347,726	
Valuation and Translation Adjustments:			
Net unrealized gain on available-for-sale securities	545	160	
Net gain/(loss) on derivative instruments	4,158	(1,230)	
Land revaluation	136,048	136,032	
Foreign currency translation adjustments	(34,090)	(69,483)	
Pension adjustments recognized by a foreign consolidated subsidiary	(1,160)	(86)	
Total valuation and translation adjustments	105,501	65,393	
Stock Acquisition Rights	209	340	
Minority Interests in Consolidated Subsidiaries	1,755	1,272	
Total Equity	554,154	414,731	
Total Liabilities and Equity	1,985,566	1,800,981	
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(2) Consolidated Statement of Operations

	Millions	Millions of Yen		
For the years ended	FY2007 March 31, 2008	FY2008 March 31, 2009		
Net sales	3,475,789	2,535,902		
Costs of sales	2,485,905	2,021,851		
Gross profit on sales	989,884	514,051		
Selling, general and administrative expenses	827,737	542,432		
Operating income/(loss)	162,147	(28,381)		
Non-operating income	102,117	(=0,001)		
Interest income	4,590	3,327		
Dividend income	150	225		
Rental income	1,989	2,179		
Equity in net income of unconsolidated subsidiaries and affiliates	8,409	2,177		
Foreign exchange gain	0,407	29,057		
Other	5,857	2,785		
Total	20,995	37,573		
Non-operating expenses	10.020	14.224		
Interest expense	19,020	14,224		
Equity in net loss of unconsolidated subsidiaries and affiliates	7.544	2,665		
Foreign exchange loss Loss on sale of receivables	7,544	- - 274		
Other	3,042 5,075	5,376 5,607		
Total	34,681	27,872		
Ordinary income/(loss)	148,461	(18,680)		
Extraordinary profits	,	· , , ,		
	1 122	562		
Gain on sale of tangible fixed assets Gain on sale of investment securities	1,122 27	77		
Compensation for the exercise of eminent domain	122	251		
Gain from prior year correction	1,330	231		
Other	1,330	16		
Total	2,601	906		
Extraordinary losses	2,001	900		
Loss on retirement and sale of tangible fixed assets	4,152	3,269		
Loss on impairment of fixed assets	2,196	28,262		
Adoption of revised accounting standard for leases	1,144			
Other	453	2,034		
Total	7,945	33,565		
Income/(loss) before income taxes	143,117	(51,339)		
Income taxes	113,117	(61,667)		
Current	43,710	16,332		
Prior year	6,290	10,332		
Deferred	555	4,271		
	-			
Total Minority interests in consolidated subsidiaries	50,555 727	20,603 (453)		
Minority interests in consolidated subsidiaries				
Net income/(loss)	91,835	(71,489)		

(3) Consolidated Statement of Equity

	Millions of yen								
					Eq	uity			
	Capital and retained earnings Valuation					G4 1	Minority		
For the years ended	Common stock	Capital surplus	Retained earnings	Treasury stock	Total	and translation adjustments	-	interests in consolidated subsidiaries	Total
March 31, 2007	149,513	133,393	90,024	(3,338)	369,592	103,811	67	6,412	479,882
Exercise of stock acquisition rights (convertible bonds)	555	555	-	-	1,110	<u>-</u>	_	-	1,110
Treasury stock	-	(110)	-	(1,211)	(1,321)	-	_	-	(1,321)
Net income	-	-	91,835	-	91,835	-	_	-	91,835
Cash dividends paid	-	-	(12,670)	-	(12,670)	-	-	-	(12,670)
Land revaluation	-	-	49	-	49	(49)	-	-	-
Cumulative effect of applying FASB Interpretation No. 48									
by a foreign subsidiary	-	-	(1,906)	-	(1,906)	-	-	-	(1,906)
Net unrealized loss on available-for-sale securities	-	-	-	-	-	(489)	-	-	(489)
Net gain on derivative instruments	-	-	-	-	-	5,023	-	-	5,023
Adjustments from translation of foreign currency financial statements	-	-	-	-	-	(2,562)	-	-	(2,562)
Pension adjustments recognized by an foreign subsidiary	-	-	-	-	-	(233)	-	-	(233)
Stock acquisition rights from granting of share-based payment	-	-	-	-	-	-	142	-	142
Minority interests in consolidated subsidiaries	-	-	-	-	-	-	-	(4,657)	(4,657)
March 31, 2008	150,068	133,838	167,332	(4,549)	446,689	105,501	209	1,755	554,154
Effect of changes in accounting policies applied to foreign subsidiaries on the beginning balance of retained earnings	s -		(1,554)	-	(1,554)	-	-	-	(1,554)
Treasury stock	-	(78)	-	(18,427)	(18,505)	-	-	-	(18,505)
Net loss	-	-	(71,489)	-	(71,489)	-	-	-	(71,489)
Cash dividends paid	-	-	(8,453)	-	(8,453)	-	-	-	(8,453)
Land revaluation	-	-	16	-	16	(16)	-	-	-
Adjustments for prior year deferred taxes by a foreign subsidiary	_	_	1,022	_	1,022	_	_	_	1,022
Net unrealized loss on available-for-sale securities	_	_	, -	_		(385)	_	_	(385)
Net loss on derivative instruments	_	_	_	-	_	(5,388)	-	-	(5,388)
Adjustments from translation of foreign currency financial statements	_		_	_	_	(35,393)	_	_	(35,393)
Pension adjustments recognized by a foreign subsidiary	-	-	-	-	-	1,074	_	_	1,074
Stock acquisition rights from granting of share-based payment	-	-	-	-		-	131	-	131
Minority interests in consolidated subsidiaries	-	-	-	-	-	-	-	(483)	(483)
March 31, 2009	150,068	133.760	86,874	(22,976)	347.726	65,393	340	1,272	414,731
11201 CII CI 9 MUU/	150,000	100,100	00,077	(==,710)	571,140	05,575	J 7 0	19414	717,/31

(4) Consolidated Statement of Cash Flows

Cash flows from operating activities: For the years ended FY2007 March 31, 2009 FY2008 March 31, 2009 Cash flows from operating activities: 1 43,117 (51,339) Adjustments to reconcile income taxes 1 43,117 (51,339) Adjustments to reconcile income (closs) before income taxes to net cash provided by/fused in) operating activities: 66,6460 75,221 Deprectation of intagible fixed assets 66,6460 75,221 Adoption of revised accounting standard for leases 1,144 28,262 Adoption of revised accounting standard for leases 1,144 28,262 Allowance for doubtful receivables 10,772 (13,546) Reserve for warranty expenses 10,772 (13,546) Employees and executive officers' severance and retirement benefits 11,721 (13,545) Interest stand dividend income 4,740 (3,552) Interest stand dividend income 19,020 14,255 11,721 (13,566) Interest stand dividend income and sale of tangible fixed assets 3,030 2,2456 1,085 1,144 1,24 1,24 1,24 1,24 1,24 1,24 1,24	(4) Consolidated Statement of Cash Flows	Millions of Yen	
Cash flows from operating activities: 143,117 (51,339) Adjustments to reconcile income taxes 143,117 (51,339) Adjustments to reconcile income/loss) before income taxes to net cash provided by/(used in) operating activities: 8,822 Deprecation of intampible fixed assets 66,460 75,221 Amortization of intampible fixed assets 2,196 28,262 Adoption of revised accounting standard for leases 1,144 - Allowance for doubrid receivables 253 882 Investment valuation allowance 1- 965 Reserve for warranty expenses 11,0721 (10,367) Interest and dividend income (4,740) (3,552) Interest and dividend income (4,740) (3,552) Interest and to loss'(income) of unconsolidated subsidiaries and affiliates (8,499) 2,665 Loss/(gain) on retirement and sale of tangible fixed assets 3,030 2,456 Loss/(gain) on retirement and sale of tangible fixed assets (27) (77) Decrease/(increase) in intrade notes and accounts receivable (14,495) 51,972 Decrease/(increase) in intrade notes and accounts receivable			
Income/(Joss) before income taxes Adjustments to reconcile income/(Toss) before income taxes to net cash provided by/(used in) operating activities: Depreciation of tangible fixed assets Coss on impairment of the cost of the cost of the Coss of Coss on impairment of the cost of Coss of Coss on impairment of Coss of Coss on impairment of Coss of Coss on impairment of Coss	•	March 31, 2008	March 31, 2009
Adjustments to reconcile income/(loss) before income taxes to net cash provided by/(used in) operating activities:			
Provided by/Ussed in) operating activities:	` '	143,117	(51,339)
Depreciation of tangible fixed assets	· · · · · · · · · · · · · · · · · · ·		
Amortization of intagible fixed assets		66.460	75.001
Loss on impairment of fixed assets	•	66,460	
Adoption of revised accounting standard for leases Allowance for doubtful recievables Reserve for warranty expenses Reserve for warranty expenses Employees' and executive officers' severance and retirement benefits Employees' and executive officers' severance and retirement benefits Interest and dividend income Interest and dividend income Interest and dividend income Interest and dividend income Interest sepense Interest expense Interest expen		2 106	
Allowance for doubtful receivables 253 882 Investment valuation allowance - 965 Reserve for warranty expenses 10,772 (13,540) Employees and executive officers' severance and retirement benefits (11,721) (10,567) Interest and dividend income (4,740) (3,552) Interest expense 19,020 14,224 Equity in net loss/(income) of unconsolidated subsidiaries and affiliates (8,409) 2,665 Loss/(gain) on retirement and sale of tangible fixed assets 3,030 2,456 Loss/(gain) on sale of investment securities (2,7) (77) (77) (77) Decrease/(increase) in trade notes and accounts receivable (14,595) 51,972 Decrease/(increase) in inventories (17,472) 54,309 Increase/(decrease) in tade notes and accounts payable (14,595) (42,046) (14,546) (14	<u>-</u>		26,202
Investment valuation allowance 9.65 Reserve for warranty expenses 10.772 13.546 Respirely expense 10.0772 13.546 Repliposes' and executive officers' severance and retirement benefits 11.721 10.367] Interest and dividend income 4.740 3.5525 Interest expense 19.020 14.224 Equity in net loss/income) of unconsolidated subsidiaries and affiliates 8.409 2.665 Loss/igain) on retirement and sale of tangible fixed assets 3.303 2.456 Loss/igain) on sale of investment securities (27) (77) Decrease/(increase) in trade notes and accounts receivable (14.595) 51.972 Decrease/(increase) in trade notes and accounts payable 39.204 (158.708) Increase/(decrease) in other current liabilities (24.365) 8.576 Subtotal 172.511 (31.281) Interest and dividends received 7.977 7.974 Interest paid (19.458) (13.800) Income taxes paid (38.601) (30.301) Net cash provided by/(used in) operating activities (2.004) (11.044) Sale of investment securities 98 147 Purchase of investment securities 98 147 Purchase of intentinent securities 98 147 Purchase of investment securities 98 147 Purchase of additional shares of stock in subsidiaries from minority shareholders (9.194) - (9.194) Proceeds from sale of tangible fixed assets (2.004) (11.044) Acquisition of intangible fixed assets (3.66) (3.303) Proceeds from sale of tangible fixed assets (3.66) (3.303) Proceeds from sale of tangible fixed assets (3.66) (3.303) Decrease/(increase) in short-term loans receivable (5.90) (2.30) Decrease/(increase) in short-term loans payable (5.74) (8.492) Proceeds from linangible fixed assets (3.60) (3.600) Proceeds from long-term loans payable (5.74) (8.492) Proceeds from sale and leaseback transactions (3.600) (3.000) Proceeds from sale and leaseback transactions (3.000) (3.000) Proceeds from sale and leaseback transactions (3.000) (3.000) Proceeds from sale and leaseback tra	· · · · · · · · · · · · · · · · · · ·	*	882
Reserve for warranty expenses 10,772		-	
Employees' and executive officers' severance and retirement benefits		10,772	
Interest and dividend income			
Interest expense			
Equity in net loss/(aicomo) of unconsolidated subsidiaries and affiliates	Interest expense		
Loss/(gain) on retirement and sale of tangible fixed assets		(8,409)	2,665
Decrease/(increase) in trade notes and accounts receivable		3,030	2,456
Decrease/(increase) in inventories	Loss/(gain) on sale of investment securities	(27)	(77)
Increase/(decrease) in trade notes and accounts payable 39,204 (158,708) Increase/(decrease) in other current liabilities (24,365) (42,046)	Decrease/(increase) in trade notes and accounts receivable	(14,595)	51,972
Increase/(decrease) in other current liabilities			
Other (24,365) 8,576 Subtotal 172,511 (31,281) Interest and dividends received 7,977 7,974 Interest paid (19,458) (13,800) Income taxes paid (58,061) (30,311) Net cash provided by/(used in) operating activities 102,969 (67,418) Cash flows from investing activities: Purchase of investment securities 2,004 (11,044) Sale of investment securities 98 147 Purchase of additional shares of stock in subsidiaries from minority shareholders (9,194) - Acquisition of tangible fixed assets (79,577) (49,011) Proceeds from sale of tangible fixed assets 3,186 5,424 Acquisition of intangible fixed assets 3,186 5,424 Acquisition of intangible fixed assets 4 6,643 Decrease/(increase) in short-term loans receivable 5 (1,008) Log-term loans receivable made (459) (213 Collections of long-term loans receivable (574) 8,492 Proceeds from financing activities			, , ,
Subtotal 172,511 (31,281) Interest and dividends received 7,977 7,974 Interest paid (19,458) (13,800) Income taxes paid (58,061) (30,311) Net cash provided by/(used in) operating activities 102,969 (67,418) Cash flows from investing activities: 2,004 (11,044) Sale of investment securities 98 147 Purchase of investment securities 98 147 Purchase of investment securities 98 147 Purchase of additional shares of stock in subsidiaries from minority shareholders (9,194) - Acquisition of tangible fixed assets (79,597) (49,011) Proceeds from sale of tangible fixed assets 3,186 5,424 Acquisition of intangible fixed assets - (6,463) Decrease/(increase) in short-term loans receivable 5 (1,008) Long-term loans receivable made (4,948) 108 Collections of long-term loans receivable (57,40) 8,492 Other (4,948) 108 Net cash used in invest	Increase/(decrease) in other current liabilities		(42,046)
Interest and dividends received			
Interest paid	Subtotal	172,511	(31,281)
Net cash provided by/(used in) operating activities 102,969 (67,418)	Interest and dividends received	7,977	
Net cash provided by/(used in) operating activities 102,969 (67,418) Cash flows from investing activities: User cash grows from investment securities (2,004) (11,044) Sale of investment securities 98 147 Purchase of additional shares of stock in subsidiaries from minority shareholders (9,194) - Acquisition of tangible fixed assets (79,597) (49,011) Proceeds from sale of tangible fixed assets 3,186 5,424 Acquisition of intangible fixed assets - (6,463) Decrease/(increase) in short-term loans receivable 5 (1,008) Long-term loans receivable made (459) (213) Collections of long-term loans receivable 153 234 Other (4,948) 108 Net cash used in investing activities (92,760) (61,826) Cash flows from financing activities (92,760) (61,826) Cash flows from financing activities (92,760) (61,826) Cash flows from financing activities (574) 8,492 Proceeds from financing activities (574) 8,492	Interest paid		(13,800)
Cash flows from investing activities: Purchase of investment securities (2,004) (11,044) Sale of investment securities 98 147 Purchase of additional shares of stock in subsidiaries from minority shareholders (9,194) - Acquisition of tangible fixed assets 3,186 5,424 Acquisition of intangible fixed assets - (6,463) Decrease/(increase) in short-term loans receivable 5 (1,008) Long-term loans receivable made (459) (213) Collections of long-term loans receivable 153 234 Other (4,948) 108 Net cash used in investing activities (92,760) (61,826) Cash flows from financing activities: Increase/(decrease) in short-term loans payable (574) 8,492 Proceeds from long-term loans payable (574) 8,492 Proceeds from issuance of bonds 20,000 10,000 Redemption of bonds (20,220) (20,000) Proceeds from sia and leaseback transactions 8,794 6,929 Payment of lease obligations (20,20) (20	Income taxes paid	(58,061)	(30,311)
Purchase of investment securities (2,004) (11,044) Sale of investment securities 98 147 Purchase of additional shares of stock in subsidiaries from minority shareholders (9,194) - Acquisition of tangible fixed assets 3,186 5,424 Acquisition of intangible fixed assets - (6,463) Decrease/(increase) in short-term loans receivable 5 (1,008) Long-term loans receivable made (459) (213) Collections of long-term loans receivable 153 234 Other (4,948) 108 Net cash used in investing activities (92,760) (61,826) Cash flows from financing activities (574) 8,492 Proceeds from long-term loans payable 40,300 211,887 Repayment of long-term loans payable 35,884 (33,009) Proceeds from issuance of bonds 20,000 10,000 Redemption of bonds 20,000 10,000 Redemption of base obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash	Net cash provided by/(used in) operating activities	102,969	(67,418)
Sale of investment securities 98 147 Purchase of additional shares of stock in subsidiaries from minority shareholders (9,194) - Acquisition of tangible fixed assets (79,597) (49,011) Proceeds from sale of tangible fixed assets 3,186 5,424 Acquisition of intangible fixed assets - (6,463) Decrease/(increase) in short-term loans receivable 5 (1,008) Long-term loans receivable made (459) (213) Collections of long-term loans receivable 153 234 Other (49,488) 108 Net cash used in investing activities (92,760) (61,826) Cash flows from financing activities: (92,760) (61,826) Cash flows from sale and investing activities (92,760) (61,826) Cash flows from financing activities (92,760) (61,826) Cash flows from financing activities (92,760) (61,826) Cash flows from financing activities (574) 8,492 Proceeds from long-term loans payable (574) 8,492 Proceeds from issuance of bonds 20,000	Cash flows from investing activities:		
Purchase of additional shares of stock in subsidiaries from minority shareholders (9,194)	Purchase of investment securities	(2,004)	(11,044)
Acquisition of tangible fixed assets (79,597) (49,011) Proceeds from sale of tangible fixed assets 3,186 5,424 Acquisition of intangible fixed assets - (6,463) Decrease/(increase) in short-term loans receivable 5 (1,008) Long-term loans receivable made (459) (213) Collections of long-term loans receivable 153 234 Other (4,948) 108 Net cash used in investing activities (92,760) (61,826) Cash flows from financing activities (92,760) (61,826) Cash flows from financing activities (92,760) (61,826) Cash flows from financing activities (574) 8,492 Proceeds from long-term loans payable (574) 8,492 Proceeds from long-term loans payable 40,300 211,887 Repayment of long-term loans payable (35,884) (33,009) Proceeds from issuance of bonds 20,000 10,000 Redemption of bonds 20,000 10,000 Redemption of bonds (20,220) (20,000) Payment o	Sale of investment securities	98	147
Proceeds from sale of tangible fixed assets 3,186 5,424 Acquisition of intangible fixed assets - (6,463) Decrease/(increase) in short-term loans receivable 5 (1,008) Long-term loans receivable made (459) (213) Collections of long-term loans receivable 153 234 Other (4,948) 108 Net cash used in investing activities Cash flows from financing activities: Increase/(decrease) in short-term loans payable (574) 8,492 Proceeds from long-term loans payable (574) 8,492 Proceeds from issuance of bonds (20,000) 10,000 Redemption of bonds (20,200) (20,000) Proceeds from sale and leaseback transactions 8,794 6,929 Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders - (18,505) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008	Purchase of additional shares of stock in subsidiaries from minority shareholders	(9,194)	-
Acquisition of intangible fixed assets - (6,463) Decrease/(increase) in short-term loans receivable 5 (1,008) Long-term loans receivable made (459) (213) Collections of long-term loans receivable 153 234 Other (4,948) 108 Net cash used in investing activities Cash flows from financing activities: Increase/(decrease) in short-term loans payable (574) 8,492 Proceeds from long-term loans payable 40,300 211,887 Repayment of long-term loans payable 35,884) (33,009) Proceeds from issuance of bonds 20,000 10,000 Redemption of bonds 20,000 10,000 Redemption of bonds (20,220) (20,000) Poweeds from sale and leaseback transactions 8,794 6,929 Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions - (18,505)	*	(79,597)	(49,011)
Decrease/(increase) in short-term loans receivable 5 (1,008) Long-term loans receivable made (459) (213) Collections of long-term loans receivable 153 234 Other (4,948) 108 Net cash used in investing activities Cash flows from financing activities: Increase/(decrease) in short-term loans payable (574) 8,492 Proceeds from long-term loans payable (574) 8,492 Proceeds from long-term loans payable (35,884) (33,009) Proceeds from issuance of bonds 20,000 10,000 Redemption of bonds (20,220) (20,000) Proceeds from sale and leaseback transactions 8,794 6,929 Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions (644) (27) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008		3,186	
Long-term loans receivable made (459) (213) Collections of long-term loans receivable 153 234 Other (4,948) 108 Net cash used in investing activities Cash flows from financing activities: Increase/(decrease) in short-term loans payable (574) 8,492 Proceeds from long-term loans payable (574) 8,492 Proceeds from long-term loans payable (35,884) (33,009) Proceeds from issuance of bonds 20,000 10,000 Redemption of bonds (20,220) (20,000) Proceeds from sale and leaseback transactions 8,794 6,929 Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions - (18,505) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008 Effects of exchange rate fluctuations on cash and cash equivalents (4,725) (16,		-	
Collections of long-term loans receivable Other 153 (4,948) 234 (108) Other (4,948) 108 Net cash used in investing activities (92,760) (61,826) Cash flows from financing activities: Increase/(decrease) in short-term loans payable (574) 8,492 Proceeds from long-term loans payable 40,300 211,887 Repayment of long-term loans payable (35,884) (33,009) Proceeds from issuance of bonds 20,000 10,000 Redemption of bonds (20,220) (20,000) Proceeds from sale and leaseback transactions 8,794 6,929 Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions (644) (27) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008 Effects of exchange rate fluctuations on cash and cash equivalents (18,611) (8,608) Cash and cash equivalents at beginning of			
Other (4,948) 108 Net cash used in investing activities (92,760) (61,826) Cash flows from financing activities: Increase/(decrease) in short-term loans payable (574) 8,492 Proceeds from long-term loans payable (574) 8,492 Proceeds from long-term loans payable (35,884) (33,009) Proceeds from issuance of bonds 20,000 10,000 Redemption of bonds (20,220) (20,000) Proceeds from sale and leaseback transactions 8,794 6,929 Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions - (18,505) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008 Effects of exchange rate fluctuations on cash and cash equivalents (4,725) (16,372) Net decrease in cash and cash equivalents (18,611) (8,608) Cash and cash equivalent	•		
Net cash used in investing activities (92,760) (61,826) Cash flows from financing activities: Secondary of the period of the perio			
Cash flows from financing activities: Increase/(decrease) in short-term loans payable (574) 8,492 Proceeds from long-term loans payable 40,300 211,887 Repayment of long-term loans payable (35,884) (33,009) Proceeds from issuance of bonds 20,000 10,000 Redemption of bonds (20,220) (20,000) Proceeds from sale and leaseback transactions 8,794 6,929 Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions - (18,505) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008 Effects of exchange rate fluctuations on cash and cash equivalents (4,725) (16,372) Net decrease in cash and cash equivalents (18,611) (8,608) Cash and cash equivalents at beginning of the period 242,505 223,894 Increase in cash and cash equivalents due to additional subsidiaries newly consolidated - 5,438			
Increase/(decrease) in short-term loans payable (574) 8,492 Proceeds from long-term loans payable 40,300 211,887 Repayment of long-term loans payable (35,884) (33,009) Proceeds from issuance of bonds 20,000 10,000 Redemption of bonds (20,220) (20,000) Proceeds from sale and leaseback transactions 8,794 6,929 Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions - (18,505) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008 Effects of exchange rate fluctuations on cash and cash equivalents (4,725) (16,372) Net decrease in cash and cash equivalents (18,611) (8,608) Cash and cash equivalents at beginning of the period 242,505 223,894 Increase in cash and cash equivalents due to additional subsidiaries newly consolidated - 5,438	ŭ	(92,760)	(61,826)
Proceeds from long-term loans payable 40,300 211,887 Repayment of long-term loans payable (35,884) (33,009) Proceeds from issuance of bonds 20,000 10,000 Redemption of bonds (20,220) (20,000) Proceeds from sale and leaseback transactions 8,794 6,929 Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions - (18,505) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008 Effects of exchange rate fluctuations on cash and cash equivalents (4,725) (16,372) Net decrease in cash and cash equivalents (18,611) (8,608) Cash and cash equivalents at beginning of the period 242,505 223,894 Increase in cash and cash equivalents due to additional subsidiaries newly consolidated - 5,438	8		0.402
Repayment of long-term loans payable (35,884) (33,009) Proceeds from issuance of bonds 20,000 10,000 Redemption of bonds (20,220) (20,000) Proceeds from sale and leaseback transactions 8,794 6,929 Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions - (18,505) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008 Effects of exchange rate fluctuations on cash and cash equivalents (4,725) (16,372) Net decrease in cash and cash equivalents (18,611) (8,608) Cash and cash equivalents at beginning of the period 242,505 223,894 Increase in cash and cash equivalents due to additional subsidiaries newly consolidated - 5,438		` ′	
Proceeds from issuance of bonds 20,000 10,000 Redemption of bonds (20,220) (20,000) Proceeds from sale and leaseback transactions 8,794 6,929 Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions - (18,505) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008 Effects of exchange rate fluctuations on cash and cash equivalents (4,725) (16,372) Net decrease in cash and cash equivalents (18,611) (8,608) Cash and cash equivalents at beginning of the period 242,505 223,894 Increase in cash and cash equivalents due to additional subsidiaries newly consolidated - 5,438			
Redemption of bonds (20,220) (20,000) Proceeds from sale and leaseback transactions 8,794 6,929 Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions - (18,505) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008 Effects of exchange rate fluctuations on cash and cash equivalents (4,725) (16,372) Net decrease in cash and cash equivalents (18,611) (8,608) Cash and cash equivalents at beginning of the period 242,505 223,894 Increase in cash and cash equivalents due to additional subsidiaries newly consolidated - 5,438			
Proceeds from sale and leaseback transactions 8,794 6,929 Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions - (18,505) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008 Effects of exchange rate fluctuations on cash and cash equivalents (4,725) (16,372) Net decrease in cash and cash equivalents (18,611) (8,608) Cash and cash equivalents at beginning of the period (242,505) 223,894 Increase in cash and cash equivalents due to additional subsidiaries newly consolidated - 5,438			
Payment of lease obligations (20,810) (19,346) Cash dividends paid (12,670) (8,453) Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions - (18,505) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008 Effects of exchange rate fluctuations on cash and cash equivalents (4,725) (16,372) Net decrease in cash and cash equivalents (18,611) (8,608) Cash and cash equivalents at beginning of the period (242,505) 223,894 Increase in cash and cash equivalents due to additional subsidiaries newly consolidated - 5,438	•		
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Cash dividends paid to minority shareholders (644) (27) Treasury stock transactions - (18,505) Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008 Effects of exchange rate fluctuations on cash and cash equivalents (4,725) (16,372) Net decrease in cash and cash equivalents (18,611) (8,608) Cash and cash equivalents at beginning of the period 242,505 223,894 Increase in cash and cash equivalents due to additional subsidiaries newly consolidated - 5,438	· · · · · · · · · · · · · · · · · · ·		
Treasury stock transactions Other Net cash (used in)/provided by financing activities Effects of exchange rate fluctuations on cash and cash equivalents Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of the period Increase in cash and cash equivalents due to additional subsidiaries newly consolidated - 5,438	<u>.</u>		
Other (2,387) (960) Net cash (used in)/provided by financing activities (24,095) 137,008 Effects of exchange rate fluctuations on cash and cash equivalents (4,725) (16,372) Net decrease in cash and cash equivalents (18,611) (8,608) Cash and cash equivalents at beginning of the period 242,505 223,894 Increase in cash and cash equivalents due to additional subsidiaries newly consolidated - 5,438		(044)	
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Net decrease in cash and cash equivalents (18,611) (8,608) Cash and cash equivalents at beginning of the period 242,505 223,894 Increase in cash and cash equivalents due to additional subsidiaries newly consolidated - 5,438			
Cash and cash equivalents at beginning of the period 242,505 223,894 Increase in cash and cash equivalents due to additional subsidiaries newly consolidated - 5,438	-		(8,608)
Increase in cash and cash equivalents due to additional subsidiaries newly consolidated 5,438	-		
newly consolidated 5,438		,5 05	
		-	5,438
	Cash and cash equivalents at end of the period	223,894	

(5) Going Concern

There are no matters to be discussed.

(6) Significant Accounting Policies in Preparing the Consolidated Financial Statements

1. Consolidation Scope and Application of Equity Method

1) Consolidated Subsidiaries	54	
Overseas	26	Mazda Motor of America, Inc., Mazda Motors (Deutschland) GmbH and other
Domestic	28	18 dealers and 10 other
2) Equity Method-Applied Companies	14	
Overseas	5	AutoAlliance International, Inc., AutoAlliance (Thailand) Co., Ltd. and other

2.

		ration intance (Thantana) Co., Etc. and other
Domestic	9	3 automotive parts sales companies and 6 other
Changes in Consolidation Scope an	nd Applicat	ion of Equity Method
1) Consolidated Subsidiaries		
(Newly added)	4	
Overseas	4	Mazda Motor Hungary KFT, Mazda Motor Croatia d.o.o., Mazda Motor Slovenia d.o.o., and Vehiculos Mazda de Venezuela C.A. (These companies were newly consolidated as certain foreign subsidiaries adopted International Financial Reporting Standards and revised their consolidation scope.)
(Excluded)	8	
Domestic	8	Mazda Parts Sales Hokkaido Co., Ltd., Mazda Parts Sales Tohoku Co., Ltd., Mazda Parts Sales Niigata Co., Ltd., Mazda Parts Sales Nagano Co., Ltd., Mazda Parts Kinki Co., Ltd., Mazda Parts Sales Higashi Cyugoku Co., Ltd., Mazda Parts Sales Nishi Shikoku Co., Ltd., Mazda Parts Kyushu Co., Ltd., (The above 8 companies were merged into Mazda Parts Kanto Co., Ltd., another consolidated subsidiary; after the merger, the surviving company, Mazda Parts Kanto Co., Ltd., changed its name to Mazda Parts Co., Ltd.)
0. 7 . 14 . 14 . 11 . 16		

2) Equity Method-Applied Companies

(Newly added) 1

Domestic 1 SMM Auto Finance, Inc.

(Formerly PRIMUS Financial Services, Inc.)

(Due to acquisition of equity shares)

3. Accounting Periods of Consolidated Subsidiaries

The year-end consolidated balance sheet date is March 31. Among the consolidated subsidiaries, 9 companies, Compania Colombiana Automotriz S.A., Vehiculos Mazda de Venezuela C.A., Mazda Sales (Thailand) Co., Ltd., Mazda Motor (China) Co., Ltd., P.T. Mazda Motor Indonesia, Mazda South East Asia, Limited, Mazda Motor de Mexico, S. de R.L de C.V., Mazda Servicios de Mexico, S. de R.L de C.V., and Mazda Motor Rus, OOO have a year-end balance sheet date different from the year-end consolidated balance sheet date, all of which are December 31.

In preparing the consolidated financial statements, for 6 of the 9 companies, Compania Colombiana Automotriz S.A., Vehiculos Mazda de Venezuela C.A., Mazda Sales (Thailand) Co., Ltd., Mazda Motor (China) Co., Ltd., P.T. Mazda Motor Indonesia and Mazda South East Asia, Limited, the financial statements of each of these companies with the December 31 year-end balance sheet date are used; however, adjustments necessary in consolidation were made for material transactions that occurred between the balance sheet dates of these subsidiaries and the consolidated balance sheet date.

On the other hand, for the other 3 companies, Mazda Motor de Mexico, S. de R.L de C.V., Mazda Servicios de Mexico, S. de R.L de C.V., and Mazda Motor Rus, OOO, special purpose financial statements prepared for consolidation as of the consolidated balance sheet date are used to supplement the companies' statutory financial statements.

4. Accounting Policies

1) Valuation Standards and Methods of Significant Assets

a) Securities

Available-for-sale securities

With available fair value: Recorded at fair value estimated based on quoted market prices on the

balance sheet date, with unrealized gains and losses excluded from income and reported in a separate component of equity net of tax. The bases of cost are on a historical cost basis mainly based on a moving

average method.

Without available fair value: Recorded at cost on a historical cost basis mainly on a moving average

method

b) Derivative instruments: Mainly a fair value method

c) Inventories: For inventories that are held for the purpose of sales in the normal course

of business, inventories are recorded mainly on a historical cost basis based on an average method. (The carrying value in the balance sheet is

determined by a lower-of-cost-or-market method.)

2) Depreciation and Amortization Methods of Significant Fixed Assets

a) Tangible Fixed Assets (excluding leased property)

Mainly a straight-line method. Useful lives and residual values are estimated by a method equivalent to the provisions of Japanese income tax law.

b) Intangible Fixed Assets (excluding leased property)

Straight-line method with periods of useful life estimated by a method equivalent to the provisions of Japanese income tax law. Software for internal use is amortized on a straight-line basis over the period of internal use, i.e., 5 years.

c) Leased property

For finance leases which do not transfer ownership, depreciation or amortization expense is recognized on a straight-line basis over the lease period. For leases with a guaranteed minimum residual value, the contracted residual value is considered to be the residual value for financial accounting purposes. For other leases, the residual value is zero.

3) Standards for Recognition of Reserves

a) Reserve for warranty expenses

Reserve for warranty expenses provides for after-sales expenses of products (vehicles). The amount is estimated per product warranty provisions and actual costs incurred in the past, taking future prospects into consideration.

b) Employees' and executive officers' severance and retirement benefits

Employees' and executive officers' severance and retirement benefits provide for the costs of severance and retirement benefits to employees and executive officers. For employees' severance and retirement benefits, the amount estimated to have been incurred as of the end of the current fiscal year is recognized based on the estimated amount of liabilities for severance and retirement benefits and the estimated fair value of the pension plan assets at the end of the current fiscal year. The recognition of prior service cost is deferred on a straight-line basis over a period equal to or less than the average remaining service period of employees at the time such cost is incurred (mainly 12 years). The recognition of actuarial differences is also deferred on the straight-line basis over a period equal to or less than the average remaining service period of employees at the time such gains or losses are realized (mainly 13 years). The amortization of net gains or losses starts from the fiscal year immediately following the year in which such gains or losses are realized. For executive officers' retirement benefits, the liability is provided for the amount that would be required by the internal corporate policy if all the eligible executive officers retired at the balance sheet date.

c) Allowance for doubtful receivables

Allowance for doubtful receivables provides for the losses from bad debt. The amount estimated to be uncollectible is recognized. For receivables at an ordinary risk, the amount is estimated based on the past default ratio. For receivables at a high risk and receivables from debtors under bankruptcy proceedings, the amount is estimated based on the financial standing of the debtor.

d) Investment valuation allowance

Investment valuation allowance provides for losses from investments. The amount is estimated in light of the financial standings of the investee companies.

4) Foreign currency translation

Receivables and payables denominated in foreign currencies are translated into Japanese yen at the exchange rate on the fiscal year end; gains and losses in foreign currency translation are included in the income of the current period. Balance sheets of consolidated foreign subsidiaries are translated into Japanese yen at the rates on the fiscal year ends of the subsidiaries' accounting periods except for equity accounts, which are translated at the historical rates. Income statements of consolidated foreign subsidiaries are translated at average rates of the subsidiaries' fiscal years, with the translation differences prorated and included in the equity as foreign currency translation adjustments and minority interests.

5) Accounting for Hedging Activities

Full-deferral hedge accounting is mainly applied. Also, for certain interest swap contracts that are used as hedges and meet certain hedging criteria, the net amount to be paid or received under the interest swap contract is added to or deducted from the interest on the assets or liabilities for which the swap contract was executed.

6) Accounting for Consumption Taxes

Tax-excluding method

5. Valuation of Assets and Liabilities of Consolidated Subsidiaries

The assets and liabilities of consolidated subsidiaries are valued at fair value at the time of acquisition and are recognized in the consolidated balance sheet in the entirety.

6. Amortization of Goodwill

Goodwill is amortized on a straight-line basis over a period (primarily 5 years) during which each investment is expected to generate benefits.

7. Cash and Cash Equivalents in the Consolidated Statement of Cash Flows

Cash and cash equivalents consist of cash on hand, bank deposits that can be readily withdrawn, and short-term, highly liquid investments with maturities of three months or less at the time of acquisition that present insignificant risk of changes in value.

(7) Accounting Changes and Adoption of New Accounting Standards

Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements

Commencing in the year ended March 31, 2009, Mazda Motor Corporation (the "Company") and its consolidated foreign subsidiaries adopted the Practical Issues Task Force ("PITF") No. 18, "*Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements*", issued by the ASBJ on May 17, 2006, and made necessary adjustments in preparing the consolidated financial statements.

As a result of adopting the PITF No. 18, the balance of consolidated retained earnings as of April 1, 2008 was reduced by ¥1,554 million. Also, in the consolidated statement of operations for the year ended March 31, 2009, while the effect of adopting the PITF No. 18 on operating loss was immaterial, ordinary loss and loss before income taxes were increased by ¥3,632 million and ¥3,119 million, respectively.

Also, in connection with adopting the PITF No. 18, incentive expenses of consolidated foreign subsidiaries that were recognized in selling, general and administrative expenses in the prior periods are now recognized as a reduction to net sales. For the year ended March 31, 2009, such incentive expenses amounted to ¥146,697 million, and the effects of this change on the consolidated statement of operations for the year ended March 31, 2009 were to decrease net sales, gross profit on sales, and selling, general and administrative expenses each by the same amount.

Also, the effects of adopting the PITF No. 18 on segment information are discussed in the applicable section of the notes to the consolidated financial statements.

Accounting Standards for Measurement of Inventories

Commencing in the year ended March 31, 2009, the Company and its consolidated domestic subsidiaries (together the "Domestic Companies") adopted the ASBJ Statement No. 9 "Accounting Standards for Measurement of Inventories" issued by the ASBJ on July 5, 2006 and changed the inventory valuation method from a cost method to a lower-of-cost-or-market method.

The effects of adopting the new standard on the consolidated statement of operations for the year ended March 31, 2009 were to increase operating loss, ordinary loss, and loss before income taxes each by $\frac{4}{2}$,461 million.

Also, the effects of adopting the new standard on segment information are discussed in the applicable section of the notes to the consolidated financial statements.

Change in Accounting for Materials Sold to and Purchased Back from Suppliers after Fabrication

Through the year ended March 31, 2008, in the consolidated statement of income, the Company accounted for materials sold to suppliers for the purpose of purchasing back from them after fabrication in such a manner that the transactions were recognized in both net sales and cost of sales. Commencing in the year ended March 31, 2009, however, the Company changed accounting for these transactions to exclude the amounts from both net sales and cost of sales. Under the previous accounting, the Company was emphasizing the contractual condition that the ownership title to the materials transfers through the transactions. However, the Company now emphasizes the substance of the transactions that the materials are purchased back after fabrication.

The effects of this accounting change on the consolidated statement of operations for the year ended March 31, 2009 were to decrease net sales and cost of sales each by ¥152,097 million with no effects on operating loss, ordinary loss, and loss before income taxes.

Also, the effects of this accounting change on segment information are discussed in the applicable section of the notes to the consolidated financial statements.

Changes in Financial Statement Presentation

Consolidated Statement of Cash Flows

Through the year ended March 31, 2008, in adjusting income before income taxes to net cash flows from operating activities, amortization expense of intangible fixed assets (that amounted to ¥7,757 million in the year ended March 31, 2008) was included in "Other". However, commencing in the year ended March 31, 2009, the amortization expense is separately presented as "Amortization of intangible fixed assets" in consideration of materiality. Also, in the year ended March 31, 2008, in cash flows from investing activities, cash used in the acquisition of intangible fixed assets (that amounted to ¥9,483 million in the year ended March 31, 2008) was included in "Other". Commencing in the year ended March 31, 2009, however, the cash used is separately presented as "Acquisition of intangible fixed assets".

Through the year ended March 31, 2008, in cash flows from financing activities, cash flows from treasury stock transactions (that amounted to ¥1,321 million in the year ended March 31, 2008) were included in "Other". However, commencing in the year ended March 31, 2009, the cash flows are separately presented as "Treasury stock transactions" due to an increase in materiality.

Additional Information

Change in Useful Lives of Tangible Fixed Assets

As Japanese income tax law was revised by Ordinance No. 32 of the Ministry of Finance Japan (April 30, 2008) to implement certain changes to useful lives of depreciable fixed assets, commencing in the year ended March 31, 2009, the Domestic Companies changed the useful lives of tangible fixed assets in calculating the depreciation expenses of tangible fixed assets in accordance with the revised Japanese income tax law.

The effects of this change on the consolidated statement of operations for the year ended March 31, 2009 were to increase operating loss by \(\xi\)2,325 million and to increase ordinary loss and loss before income taxes each by \(\xi\)2,337 million.

The effects of this change on the segment information are discussed in the applicable section of the notes to the consolidated financial statements.

(8) Footnotes to the Consolidated Financial Statements

Consolidated Balance Sheet

	Million	s of Yen	
	FY2007	FY2008	
	March 31, 2008	March 31, 2009	
Accumulated depreciation on tangible fixed assets	1.080.983	1.082.329	

2. In accordance with the Law to Partially Revise the Land Revaluation Law (Law No. 19, enacted on March 31, 2001), land owned by Mazda for business uses was revalued. The unrealized gains on the revaluation are included in the equity as "Land revaluation" for the amount net of deferred taxes. The deferred taxes on the unrealized gains are included in the liabilities as "Deferred tax liability related to land revaluation".

Date of revaluation: March 31, 2001

Method of revaluation:

The fair value of land is determined based on official notice prices that are assessed and published by the Commission of the National Tax Administration, as stipulated in Article 2-4 of the Ordinance Implementing the Law Concerning Land Revaluation (Article 119 of 1998 Cabinet Order, promulgated on March 31, 1998). Reasonable adjustments, including those for the timing of assessment, are made to the official notice prices.

The amount of difference between the aggregate fair value of the revalued land as of the end of this period and that at the time of revaluation as stipulated in Article 10 of the Land Revaluation Law is:

83,322 million yen

	Millions of Yen		
	FY2007	FY2008	
	March 31, 2008	March 31, 2009	
3. Assets offered as collateral and collateralized loans			
Assets offered as collateral	473,590	463,990	
Collateralized loans	78,618	120,123	
4. Contingent liabilities for guarantee and similar agreements	25,614	5,033	
5. Notes and other receivables discounted			
Discounted notes receivable	183	-	
Factoring of receivables with recourse	22,372	4,312	

Consolidated Statement of Operations

	Millions	s of Yen
	FY2007	FY2008
	March 31, 2008	March 31, 2009
1. Aggregate amounts of research and development expenses	114,400	95,967
2. Loss on impairment of fixed assets	2,196	28,262

Loss on impairment of fixed assets that was recognized in the consolidated statement of operations for the year ended March 31, 2009 was primarily the impairment of production equipment recognized by a foreign consolidated subsidiary that amounted to \(\frac{\pma}{2}\)3,678 million.

Consolidated Statement of Equity

FY2007 (Year Ended March 31, 2008)

1. Stock issued

(Thousands of shares)

(Thousands of Shares)							
	Number of shares			Number of shares			
Type of stock	issued at	Increases	Decreases	issued at			
	March 31, 2007			March 31, 2008			
Common stock	1,414,878	3,631	-	1,418,509			

The number of shares issued increased during the period due to:

Exercise of stock acquisition rights

3,631 thousand shares

2. Treasury stock

(Thousands of shares)

Type of stock	Number of treasury shares at March 31, 2007	Increases	Decreases	Number of treasury shares at March 31, 2008
Common stock	7,845	2,372	1,012	9,205

The number of treasury shares increased during the period due to:

Acquisition of treasury stock to meet the needs related to stock options Purchase of less-than-one-unit shares from shareholders 2,300 thousand shares 72 thousand shares

The number of treasury shares decreased during the period due to:

Re-issuance of treasury stock to meet the needs related to stock options

Re-issuance of less-than-one-unit shares on the unit basis

1,004 thousand shares 8 thousand shares

3. Stock acquisition rights

				Thousand	ls of shares		
Company name	Detail	Type of stock	Number of shares at Mar. 31, 2007	Increase	Decrease	Number of shares at Mar. 31, 2008	Balance at Mar. 31, 2008 (Million yen)
Mazda	Stock acquisition						
Motor	rights granted as	-	-	-	-	-	209
Corporation	stock options						

Stock acquisition rights granted as stock options was not vested.

4. Dividends

1) Dividend payment

1) Biridena pajinent					
Resolution	Type of stock	Total amount of dividends (Million yen)	Dividends per share (Yen)	Reference date	Effective date
Ordinary General Meeting of Shareholders held on June 26, 2007	Common stock	8,442	6	Mar. 31, 2007	Jun. 27, 2007
Meeting of the Board of Directors held on November 2, 2007	Common stock	4,227	3	Sep. 30, 2007	Nov. 30, 2007

2) Dividend whose reference date is attributable to the current period but to be effective after the current period.

Resolution	Type of stock	Resource of dividends	Total amount of dividends (Million yen)	Dividends per share (Yen)	Reference date	Effective date
Ordinary General Meeting of Shareholders held on June 25, 2008	Common stock	Retained earnings	4,228	3	Mar. 31, 2008	Jun. 26, 2008

5. Accounting for Uncertainty in Income Taxes

In June of 2006, the Financial Accounting Standards Board ("FASB") of the United States issued FASB Interpretation No. 48 ("FIN 48"), Accounting for Uncertainty in Income Taxes--an Interpretation of FASB Statement No. 109. FIN 48 is effective for fiscal years beginning after December 16, 2006. FIN 48 prescribes detailed guidance for the financial statement recognition, measurement and disclosure of uncertain tax positions recognized in a company's financial statements in accordance with Statement of Financial Accounting Standard No. 109, Accounting for Income taxes.

Commencing in the year ended March 31, 2008, Mazda Motor of America, Inc., a consolidated subsidiary in the United States, adopted FIN 48 and made a cumulative-effect adjustment to the opening balance of retained earnings. In the consolidated financial statements, the cumulative-effect was recognized as a reduction in retained earnings in the consolidated statement of equity for the year ended March 31, 2008.

FY2008 (Year Ended March 31, 2009)

1. Stock issued

(Thousands of shares)

	Number of shares			Number of shares
Type of stock	issued at	Increases	Decreases	issued at
	March 31, 2008			March 31, 2009
Common stock	1,418,509	-	-	1,418,509

2. Treasury stock

(Thousands of shares)

Type of stock	Number of treasury shares at March 31, 2008	Increases	Decreases	Number of treasury shares at March 31, 2009
Common stock	9,205	98,270	521	106,954

The number of treasury shares increased during the period due to:

Acquisition of treasury stock to meet the needs related to stock options 1,400 thousand shares Purchase of less-than-one-unit shares from shareholders 68 thousand shares

Acquisition through the off-hours trading system of the Tokyo Stock Exchange

for treasury shares 96,802 thousand shares

The number of treasury shares decreased during the period due to:

Re-issuance of treasury stock to meet the needs related to stock options 495 thousand shares 26 thousand shares

Re-issuance of less-than-one-unit shares on the unit basis

3. Stock acquisition rights

				Thousand	ls of shares		
Company name	Detail	Type of stock	Number of shares at Mar. 31, 2008	Increase	Decrease	Number of shares at Mar. 31, 2009	Balance at Mar. 31, 2009 (Million yen)
Mazda Motor	Stock acquisition rights granted as	-	-	-	-	-	340
Corporation	stock options						

4. Dividends

Dividend payment

Resolution	Type of stock	Total amount of dividends (Million yen)	Dividends per share (Yen)	Reference date	Effective date
Ordinary General Meeting of Shareholders held on June 25, 2008	Common stock	4,228	3	Mar. 31, 2008	Jun. 26, 2008
Meeting of the Board of Directors held on October 30, 2008	Common stock	4,225	3	Sep. 30, 2008	Nov. 28, 2008

Consolidated Statement of Cash Flows

1. Reconciliation of cash and time deposits in the consolidated balance sheet to cash and cash equivalents in the consolidated statement of cash flows

	Millions of Yen		
	FY2007 March 31, 2008	FY2008 March 31, 2009	
Cash and time deposits	120,961	181,428	
Time deposits with original maturities that exceed three months	(67)	(22)	
Certificates of deposit with maturities of three months			
or less at the time of acquisition (securities in the consolidated balance sheet)	103,000	39,318	
Cash and cash equivalents	223,894	220,724	
2. Significant non-cash transactions:			
Exercise of stock acquisitions rights			
Increases in common stock	555	-	
Increases in capital surplus	555	-	
Decreases in bonds with stock acquisition rights	1,110	-	

Segment Information

1. Information by Industry Segment

Mazda Motor Corporation and its consolidated subsidiaries are primarily engaged in the manufacture and sale of passenger and commercial vehicles. Net sales, operating income (loss) and assets related to this industry have exceeded 90% of the respective consolidated amounts. Accordingly, information by industry segment is not shown.

2. Information by Geographic Areas

			M	Iillions of Ye	n		
FY2007		North		Other		Elimination	
Year ended March 31, 2008	Japan	America	Europe	areas	Total	or corporate	Consolidated
Net sales:							
Outside Customers	1,289,248	974,504	872,616	339,421	3,475,789	-	3,475,789
Inter-area	1,408,934	4,469	22,201	2,401	1,438,005	(1,438,005)	-
Total	2,698,182	978,973	894,817	341,822	4,913,794	(1,438,005)	3,475,789
Costs and expenses	2,590,533	972,986	876,835	321,001	4,761,355	(1,447,713)	3,313,642
Operating income	107,649	5,987	17,982	20,821	152,439	9,708	162,147
Total identifiable assets	1,775,855	174,719	179,411	68,629	2,198,614	(213,048)	1,985,566

			N	Iillions of Ye	n		
FY2008		North		Other		Elimination	
Year ended March 31, 2009	Japan	America	Europe	areas	Total	or corporate	Consolidated
Net sales:							
Outside Customers	988,829	677,348	640,904	228,821	2,535,902	-	2,535,902
Inter-area	1,056,562	7,426	11,552	2,242	1,077,782	(1,077,782)	-
Total	2,045,391	684,774	652,456	231,063	3,613,684	(1,077,782)	2,535,902
Costs and expenses	2,140,405	659,286	643,856	221,357	3,664,904	(1,100,621)	2,564,283
Operating income/(loss)	(95,014)	25,488	8,600	9,706	(51,220)	22,839	(28,381)
Total identifiable assets	1,607,364	186,263	197,624	57,641	2,048,892	(247,911)	1,800,981

Notes:

- 1. Method of segmentation and principal countries or regions belonging to each segment
 - 1) Method: Segmentation by geographic adjacency
 - 2) Principal countries or regions belonging to each segment

North America: U.S.A. and Canada

Europe: Russia, Belgium, and Germany

Other areas: Australia and Colombia

2. Practical solution on unification of accounting policies applied to foreign subsidiaries for consolidated financial statements

As discussed earlier in the accounting changes and adoption of new accounting standards, commencing in the year ended March 31, 2009, the Company and its consolidated foreign subsidiaries adopted PITF No. 18, "*Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial* Statements", issued by the ASBJ on May 17, 2006.

The effects of adopting PITF No. 18 on the operating income of North America segment for the year ended March 31, 2009 were immaterial, but the effects on Europe segment and on Other segment were to decrease operating income by \$2,898 million and to increase operating income by \$3,125 million, respectively.

Also, in connection with adopting the PITF No. 18, incentive expenses of consolidated foreign subsidiaries that were recognized in selling, general and administrative expenses in the prior periods are now recognized as a reduction to net sales. The effects of this change on North America segment, Europe segment and Other segment for the year ended March 31, 2009 were to decrease net sales by ¥73,289 million, ¥62,725 million and ¥10,683 million, respectively. However, this change had no effects on operating income of any of the segments as the operating expense (selling, general and administrative expenses) of each segment decreased by the amount equal to the amount of decrease in net sales.

3. Accounting standards for measurement of inventories

As discussed earlier in the accounting changes and adoption of new accounting standards, commencing in the year ended March 31, 2009, the Domestic Companies adopted the ASBJ Statement No. 9 "Accounting Standards for Measurement of Inventories" issued by the ASBJ on July 5, 2006.

The effects of adopting the new standard on Japan segment for the year ended March 31, 2009 were to increase operating loss by \(\frac{\pmathbf{2}}{2}\),461 million.

4. Change in accounting for materials sold to and purchased back from suppliers after fabrication

As discussed earlier in the accounting changes in preparing interim consolidated financial statements, commencing in the year ended March 31, 2009, the Company changed accounting for materials sold to and purchased back from suppliers after fabrication. The effects of this change on Japan segment for the year ended March 31, 2009 were to decrease net sales by $\frac{152,097}{1000}$ million. However, since operating expense (cost of sales) decreased by the same amount, operating loss was not affected.

5. Change in useful lives of tangible fixed assets

As discussed earlier in the additional information, commencing in the year ended March 31, 2009, the Domestic Companies changed the useful lives of tangible fixed assets in calculating their depreciation expenses in accordance with the revised Japanese income tax law. The effects of this change on Japan segment for the year ended March 31, 2009 were to increase operating loss by \$2,325 million.

3. Overseas Sales

FY2007		Millions of Yen						
Year ended March 31, 2008	North America	Europe	Other areas	Total				
Overseas sales	1,015,315	888,555	691,787	2,595,657				
Consolidated sales	-	-	-	3,475,789				
Percentage of overseas sales to	%	%	%	%				
consolidated sales	29.2	25.6	19.9	74.7				
FY2008		Millions	of Yen					
Year ended March 31, 2009	North America	Europe	Other areas	Total				
Overseas sales	697,600	653,382	564,584	1,915,566				
Consolidated sales	-	-	-	2,535,902				
Percentage of overseas sales to	%	%	%	%				
consolidated sales	27.5	25.8	22,2	75. 5				

Notes:

- 1. Overseas sales include exports by the Domestic Companies as well as sales (other than exports to Japan) by overseas consolidated subsidiaries.
- 2. Method of segmentation and principal countries or regions belonging to each segment
 - 1) Method: Segmentation by geographic adjacency
 - 2) Principal countries or regions belonging to each segment
 North America:
 Europe:
 Russia, Germany, and U.K.

Other areas: Australia, China, and Thailand

3. Practical solution on unification of accounting policies applied to foreign subsidiaries for consolidated financial statements

As discussed earlier in the accounting changes and adoption of new accounting standards, commencing in the year ended March 31, 2009, the Company and its consolidated foreign subsidiaries adopted PITF No. 18, "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements", issued by the ASBJ on May 17, 2006.

Also, in connection with adopting the PITF No. 18, incentive expenses of consolidated foreign subsidiaries that were recognized in selling, general and administrative expenses in the prior periods are now recognized as a reduction to net sales. The effects of this change on North America segment, Europe segment and Other segment for the year ended March 31, 2009 were to decrease net sales by \(\frac{\pmathbf{7}}{3},289\) million, \(\frac{\pmathbf{6}}{6},725\) million and \(\frac{\pmathbf{1}}{10,683}\) million, respectively.

		Ye	en
		FY2007	FY2008
	Years ended	March 31, 2008	March 31, 2009
Equity per share of common stock		391.82	314.98
Net income/(loss) per share of common stock: Basic		65.21	(52.13)
Diluted		65.09	-

For the year ended March 31, 2009, although potentially dilutive securities exist, since net loss was recorded, diluted information is not presented.

Note: Bases of calculation of net income (basic and diluted) and net loss (basic) per share of common stock are as follows:

	Millions of Yen / T	housands of Shares	
Years ended	FY2007 March 31, 2008	FY2008 March 31, 2009	
Net income/(loss) as reported in the consolidated statement of income or operations Net income/(loss) on common stock Average number of shares of common stock outstanding during the period Adjustments made on net income	91,835 91,835 1,408,368	(71,489) (71,489) 1,371,456	
	Thousands	s of Shares	
Years ended	FY2007 March 31, 2008	FY2008 March 31, 2009	
Increase in the number of shares of common stock used in calculating net income per share of common stock, diluted:			
Convertible bonds type-bonds with stock acquisition rights Stock acquisition rights	1,333 1,095	-	
Increase in the number of shares of common stock	2,428	-	
FY2007: Numbers of potential shares of common stock that are excluded from the calculation of net income per share of common stock, diluted, due to a lack of dilution effects:			
Stock options by the method to issue stock acquisition rights in accordance with the resolution of the 140th general meeting of the shareholders held on June 27, 2006			
Number of potential shares of stock Type of potential shares of stock Exercise period	2,001 Common stock From July 1, 2008 To June 30, 2011	-	
Exercise conditions	,		
The stock acquisition rights are exercised in exchange for payment of 776 yen per share. Other conditions are in accordance with the resolutions of the general meeting of the shareholders and the board of directors as well as the contracts between the Company and the holders of the stock acquisition rights.			
Stock options by the method to issue stock acquisition rights in accordance with the resolution of the 141st general meeting of the shareholders held on June 26, 2007			
Number of potential shares of stock	2,025	-	
Type of potential shares of stock Exercise period	Common stock From July 1, 2009 To June 30, 2012	-	
Exercise conditions	,		
771			

The stock acquisition rights are exercised in exchange for payment of 714 yen per share. Other conditions are in accordance with the resolutions of the general meeting of the shareholders and the board of directors as well as the contracts between the Company and the holders of the stock acquisition rights.

Footnotes That Are Omitted

The following footnotes are omitted from the timely disclosure of the consolidated financial results since the Company judges the needs to include these footnotes in the timely disclosure to be less significant: lease transactions, related party information, income taxes, securities, derivative transactions, retirement benefits, stock options, and other.

(1) Unconsolidated Balance Sheet

March 31, 2009 and 2008

	(in Japanes	se yen rounded to millio
	FY2007	FY2008
As o	of: (Mar. 31, 2008)	(Mar. 31, 2009)
ASSETS	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Current Assets:		
Cash and time deposits	51,492	74,991
Accounts receivable	223,632	94,506
Securities	103,000	37,000
Finished products	46,089	25,382
Work in process	26,884	22,967
Raw materials and Supplies	6,751	8,533
Prepaid expenses	2,872	4,467
Deferred taxes	45,928	40,656
Accounts receivable - Other	50,595	57,953
Short-term loans receivable	46,264	33,594
Other	23,700	14,766
Allowance for doubtful receivables	(1,904)	(1,603
Total current assets	625,303	413,211
	,	,
Fixed Assets:		
Tangible fixed assets:	96 427	94.406
Buildings Structures	86,437	84,406
	18,293	17,713
Machinery and equipment	195,994	183,177
Transportation equipment	2,535	2,196
Tools, furniture and fixtures	17,060	16,321
Land	314,720	314,560
Leased property	29,038	25,181
Construction in progress	23,389	19,343
Total tangible fixed assets	687,466	662,897
Intangible fixed assets:	10.072	10 221
Software	19,073	18,231
Leased property	15	24
Total intangible fixed assets	19,088	18,256
Investments and other fixed assets:	4.020	2 524
Investment securities	4,020	3,524
Investment securities for affiliates	251,850	209,667
Investments	11	10.110
Investment for affiliates	19,120	19,119
Long-term loans receivable	1,467	1,467
Long-term loans receivable for affiliates	2,647	119,988
Claims in bankruptcy, rehabilitation and others	992 5 (33)	990 5 5 4 2
Long-term prepaid expenses	5,622	5,543
Deferred taxes	32,044	68,201
Other	4,723	4,459
Allowance for doubtful receivables	(3,103)	(3,651
Investment valuation allowance	(30,516)	(511
Total fixed assets	288,878	428,802
Total fixed assets	995,432	1,109,954
Total Assets	1,620,735	1,523,166

		(in Japanese	yen rounded to millions)
		FY2007 (Mar. 31, 2008)	FY2008 (Mar. 31, 2009)
LIABILITIES		(17141: 31, 2000)	(11411.01, 2002)
Current Liabilities:			
Trade notes payable		478	279
Accounts payable - Trade		267,983	126,053
Short-term loans payable		730	230
Long-term loans payable due	within one year	31,725	42,067
Bonds due within one year		20,000	-
Lease obligations		11,019	10,520
Other accounts payable		10,904	10,782
Accrued expenses		91,108	69,873
Income tax payable		11,307	18
Unearned revenue		1,510	338
Deferred revenue		2	1
Deposit received		22,662	46,730
Reserve for warranty expenses	S	51,429	37,885
Other		3,137	4,253
Total current liabilities		523,993	349,030
Fixed Liabilities:		020,550	213,020
Bonds		85,000	95,000
Long-term loans payable		258,204	426,054
Lease obligations		19,008	15,738
Deferred tax liability related to	a land revaluation	93,740	93,729
Employees' and executive offi		73,740	75,127
severance and retirement be		79,475	69,838
Allowance for loss on busines		_	16,659
Guaranty money received	s of subsidiaries and arrinates	3,052	3,429
Other		1,773	1,509
Total fixed liabilities		540,252	721,956
Total Liabilities		1,064,244	1,070,986
Total Diabilities		1,004,244	1,070,200
Equity			
Capital and Retained Earnings:			
Common stock		150,068	150,068
Capital surplus			
Capital reserve		59,958	59,958
Other capital surplus		73,880	73,802
Total capital surplus		133,838	133,760
Retained earnings			
Other earned surplus			
Appropriated for deduc	ction of fixed assets	9,980	9,218
Appropriated for speci		218	15
Unappropriated retained		126,094	46,829
Total retained earning	s	136,292	56,062
Treasury Stock		(4,544)	(22,971)
Total capital and reta	ined earnings	415,654	316,918
Valuation and Translation Adjustmen	nts:		
Net unrealized gain on		415	121
available-for-sale securities		413	
Net (loss)/gain on derivative is	nstruments	4,164	(1,231)
Land revaluation		136,048	136,032
Total valuation and tr	anslation adjustments	140,628	134,922
Stock Acquisition Rights		209	340
Total Equity		556,491	452,180
Total Liabilities and Ed	_	1,620,735	1,523,166

(2) Unconsolidated Statement of Operations

For the Years Ended March 31, 2009 and 2008

	(in Japanese	yen rounded to millions)
	FY2007	FY2008
	(Apr.2007-Mar.2008)	(Apr.2008-Mar.2009)
Net sales	2,464,229	1,820,781
Cost of sales	2,040,933	1,657,871
Gross profit on sales	423,295	162,909
Calling, concret and administrative expanses	340,210	260.950
Selling, general and administrative expenses Operating income/(loss)	83,085	(97,949)
	05,005	(71,747)
Non-operating income Interest received	842	1 206
	842 664	1,306
Interest received of securities		647
Dividends received	17,091	7,831
Rent	4,480	4,676
Foreign Exchange gain	705	36,626
Other	785	623
Total	23,863	51,709
Non-operating expenses		
Interest expense	6,265	6,996
Interest paid on bonds	1,487	1,762
Foreign Exchange loss	10,894	-
Other	3,473	2,460
Total	22,119	11,217
Ordinary income/(loss)	84,830	(57,457)
Extraordinary profits		
Profit on sale of tangible fixed assets	5	9
Compensation received for	_	118
the exercise of eminent domain		110
Gain on reversal of subscription rights to shares	-	1
Gain on retroactive correction of fixed assets	1,330	
Total	1,335	129
Extraordinary losses		
Loss on sale of tangible fixed assets	26	33
Loss on retirement of tangible fixed assets	3,194	2,223
Loss on impairment of fixed assets	826	1,542
Valuation loss on investment securities	3	0
Valuation loss on investment securities for affiliates	34	19,274
Valuation loss on investments	1	3
Loss on restructuring of subsidiaries and affiliates	-	1
Loss on business of subsidiaries and affiliates	-	16,659
Adoption of revised accounting standard for leases	1,189	
Total	5,272	39,736
Income/(loss) before income taxes	80,893	(97,064)
ncome taxes		
Current	25,139	1,762
Prior year	6,290	-
Deferred	(5,481)	(27,033)
Total	25,948	(25,271)
Net income/(loss)	54,945	(71,793)

(3) Unconsolidated Statement of Equity

For the Years Ended March 31, 2009 and 2008

(in Japanese yen rounded to millions) **Capital and Retained Earnings** Capital Retained surplus earnings Other Other Total capital Capital and Common Capital earned Treasury surplus* Retained earnings reserve surplus stock stock 149,513 59,403 73,990 93,968 (3,333) 373,541 555 555 1,111 (12,670)(12,670)49 49 54,945 54,945 (1,686)(1,686)(110)474 364 555 555 (110)42,324 (1,212)43,113

73,880

136,292

Balance at March 31, 2007
Changes during the period:
Exercise of stock acquisition rights
Cash dividends paid
Reversal for land revaluation
Net income
Acquisition of treasury stock
Re-issuance of treasury stock
Net changes during the period
Balance at March 31, 2008

(in Japanese yen rounded to millions)

415,654

(4,544)

	Net unrealized	Net		Valuation	=	
	gain/(loss)	gain/(loss)		and	Stock	
	available-for-	on derivative	Land	translation	acquisition	Total
	securities	instruments	revaluation	adjustments	rights	Equity
Balance at March 31, 2007	803	(845)	136,097	136,055	67	509,663
Changes during the period:						
Exercise of stock acquisition rights				-	•	1,111
Cash dividends paid				-		(12,670)
Reversal for land revaluation				-		49
Net income				-		54,945
Acquisition of treasury stock				-	•	(1,686)
Re-issuance of treasury stock				-	•	364
Net changes in accounts other than						
capital and retained earnings	(387)	5,009	(49)	4,573	142	4,714
Net changes during the period	(387)	5,009	(49)	4,573	142	46,828
Balance at March 31, 2008	415	4,164	136,048	140,628	209	556,491

59,958

Valuation and Translation Adjustments

150,068

^{*} breakdown of other earned surplus

Balance at March 31, 2007				
Changes during the period:				
Cash dividends paid				
Transfer from reserve				
(deduction of fixed assets)				
Transfer from reserve				
(special depreciation)				
Reversal for land revaluation				
Net income				
Net changes during the period				
Balance at March 31, 2008				

	(in Japanese yen rounded to millions				
Reserve for deduction of fixed assets	Reserve for special depreciation	Unappropriated retained earnings	Other earned surplus		
10,778	421	82,770	93,968		
		(12,670)	(12,670)		
(797)		797	-		
	(203)	203	-		
		49	49		
		54,945	54,945		
(797)	(203)	43,324	42,324		
9,980	218	126,094	136,292		

	(in Japanese yen rounded to millions)						
Capital and Retained Earnings							
Capital		Retained					
surplus		earnings					
	Other	Other		Total			
	capital	earned	Treasury	Capital and			
	surplus	surplus*	stock	Retained earnings			
8	73,880	136,292	(4,544)	415,654			

(18,683)

(18,427)

(22,971)

256

(8,453)

(71,793)

(80,230)

56,062

16

Balance at March 31, 2008 Changes during the period: Exercise of stock acquisition rights Cash dividends paid Reversal for land revaluation Net loss Acquisition of treasury stock

Re-issuance of treasury stock Net changes during the period Balance at March 31, 2009

Balance at March 31, 2008 Changes during the period:

> Cash dividends paid Reversal for land revaluation

Balance at March 31, 2009

Net loss

Exercise of stock acquisition rights

Acquisition of treasury stock Re-issuance of treasury stock Net changes in accounts other than capital and retained earnings Net changes during the period

(in Japanese yen rounded to millions)

(8,453)

(71,793)

(18,683)

(98,736)

316,918

177

16

Valua	ition and Tran				
Net unrealized	Net		Valuation	_	
gain/(loss)	gain/(loss)		and	Stock	
available-for-	on derivative	Land	translation	acquisition	Total
securities	instruments	revaluation	adjustments	rights	Equity
415	4,164	136,048	140,628	209	556,491
			-		
			-		(8,453)
			-		16
			-		(71,793)
			-		(18,683)
			-		177
(295)	(5,395)	(16)	(5,706)	131	(5,575)
(295)	(5,395)	(16)	(5,706)	131	(104,311)
121	(1,231)	136,032	134,922	340	452,180

(78)

(78)

73,802

^{*} breakdown of other earned surplus

Balance at March 31, 2008				
Changes during the period:				
Cash dividends paid				
Transfer from reserve				
(deduction of fixed assets)				
Transfer from reserve				
(special depreciation)				
Reversal for land revaluation				
Net loss				
Net changes during the period				
Balance at March 31, 2009				

(in Japanese yen rounded to millions				
Reserve for deduction of fixed assets	Reserve for special depreciation	Unappropriated retained earnings	Other earned surplus	
9,980	218	126,094	136,292	
		(8,453)	(8,453)	
(763)		763	-	
` ,	(203)	203	-	
		16	16	
		(71,793)	(71,793)	
(763)	(203)	(79,265)	(80,230)	
9,218	15	46,829	56,062	

Capital

reserve

59,958

59,958

Common

stock

150,068

150,068

(4) Going Concern

There are no matters to be discussed.

6. Other

Production and Sales Information

1) Production Volume

Туре		FY2007	FY2008	Increase/
		Year Ended March 31, 2008	Year Ended March 31, 2009	(Decrease)
	units units		units	
	Passenger cars	1,003,237	864,704	(138,533)
	Trucks	43,711	34,744	(8,967)
	Vehicles Total	1,046,948	899,448	(147,500)

Note: Production volume figures do not include those Mazda-brand vehicles produced by the following joint venture assembly plants with Ford (that are accounted for by the equity method):

			Increase/	
	FY2007	FY2008	(Decrease)	
AutoAlliance International, Inc	54,335 units	74,959 units	20,624 units	
AutoAlliance (Thailand) Co., Ltd.	51,886	48,238	(3,648)	

2) Sales Volume and Revenue

	FY2007 Year Ended March 31, 2008			FY2008	Increase/		
Type			Year Ended March 31, 2009		(Decrease)		
	Volume	Revenue	Volume	Revenue	Volume	Revenue	
	units	million yen	units	million yen	units	million yen	
Vehicles	1,239,561	2,578,223	1,116,320	1,882,150	(123,241)	(696,073)	
Knockdown Parts (Overseas)	-	108,742	-	89,097	-	(19,645)	
Parts	-	286,369	-	272,801	-	(13,568)	
Other	-	502,455	-	291,854	-	(210,601)	
Total	-	3,475,789	-	2,535,902	-	(939,887)	

Wholesales Volume by Market

Type FY2007		FY2008	Increase/	
	Year Ended March 31, 2008	Year Ended March 31, 2009	(Decrease)	
	units	units	units	
Japan	256,563	220,386	(36,177)	
North America	386,121	348,233	(37,888)	
Europe	322,475	293,102	(29,373)	
Other	274,402	254,599	(19,803)	
Overseas Total	982,998	895,934	(87,064)	
Total	1,239,561	1,116,320	(123,241)	

Personnel Changes in Directors, Corporate Auditors, and/or Executive Officers

Information on personnel changes is separately disclosed.

FY2008 Financial Summary (Consolidated)

Year Ended March 31, 2009

May 12, 2009

Mazda Motor Corporation

(In 100 millions of yen) (In thousands of units) (Upper left: return on sales)		FY2007 Year Ended March 31, 20		FY2008 Year Ended March 31, 2009		FY2009 Forecast Year Ending March 31, 2010	
(Opper left. feturii on sales)		March 31, 20	%	March 31, 2009 %		March 31, 2010 %	
Domestic	1	8,801	(0.8)	6,203	(29.5)	6,100	(1.7)
Overseas	2	25,957	10.0	19,156	(26.2)	14,200	(25.9)
Net sales	3	34,758	7.0	25,359	(27.0)	· · · · · · · · · · · · · · · · · · ·	(19.9)
		4.7%		(1.1%)		(2.5%)	
Operating income/(loss)	4	1,621	2.3	(284	-	(500)	-
Ordinary income/(loss)	5	4.3% 1,485	16.2	(0.7%) (187) -	(3.0%)	_
Income/(loss) before		4.1%		(2.0%)	1	(3.2%)	
income taxes	6	1,431	20.8	(513) -	(650)	-
		2.6%		(2.8%)		(2.5%)	
Net income/(loss)	7	918	24.5	(715	-	(500)	
Operating income/(loss)							
Japan	8	1,076		(950	•	/	
North America	9	60		255			
Europe Other	10 11	180 208		86 97			
Other	11	208		91			
				Volume & mix	(865)	Volume & mix	(890)
						Exchange rate	(960)
				Exchange rate Product enrichment	(190)	-	(200)
Operating profit change	12			Cost reduction	` ′	Cost reduction, etc.	680
operating prome change				Material price hikes	(440)		
				Marketing expense 65 Other 105		Marketing expense 290	
						Other	664
				Total	(1,905)		(216)
Average rate for the period	13	114 yen/US		101 yen/US		95 yen/US\$	
Tricinge rate for the period	10	162 yen/EU		144 yen/EU		125 yen/EUR	<u> </u>
Transaction rate	14	115 yen/US		104 yen/US		95 yen/US\$	
	1.5	157 yen/EU	R	159 yen/EU		125 yen/EUR	
Capital investment	15 16	755 665		818 752		300 780	
Depreciation R & D cost	17	1,144		960		920	
Total assets	18	19,856		18,010			
Equity	19	5,542		4,147			
Financial debt		5,050		7,534			
Financial debt Net financial debt		2,811		5,326			
Cash flows (Operating & Investing)	22	102		(1,292			
Domestic	23	256	(1.9)	219		200	(8.5)
North America	24	406	6.8	347	(14.4)	290	(16.5)
Europe	25	327	7.4	322	- ` ´		(22.3)
China	26	101	(21.8)	135		170	26.3
Other	27	273	20.4	238	(12.8)	190	(20.5)
Overseas	28	1,107	6.4	1,042	(5.9)	900	(13.7)
Global retail volume		1,363	4.7	1,261	(7.5)	1,100	(12.8)
Domestic production volume 30		1,047	8.2	899	(14.1)	764	(15.1)
No. of employees (excl. dispatches)	31	39,364		39,852			

Note: Global retail volume refers to the total retail units of Mazda-brand vehicles sold on a global basis.

FY 2008 Financial Summary (Unconsolidated) Year ended March 31, 2009

May 12, 2009 Mazda Motor Corporation

	(in 100 millions of yen) (in thousands of units)	FY200 (Apr.07-Ma		FY2008 (Apr.08-Mar.09)		
(Upper left: ratio on sales)						
	Domestic	1	6,67	5 (0.9)		(43.2)
	Export	2	17,96	7 +8.7	14,420	(19.7)
Net Sale	es Total	3	24,64	2 +5.9	18,208	(26.1)
Operation	ng income/(loss)	4	3.4%	1 (6.4)	(5.4%) (979)	-
Ordinar	y income/(loss)	5	3.4%	8 +0.4	(3.2%)	
Income	(loss) before taxes	6	3.3%	9 +8.2	(5.3%)	-
	,		2.2%		(3.9%)	
Net inco	ome/(loss)	7	54	9 +7.6	(718)	-
A	mata for the menical		114Yen/U		101Yen/US\$	
Average	rate for the period	8	162Yen/E 115Yen/U		144Yen/EUR 104Yen/US\$	
Transact	ion rate	9	157Yen/E		159Yen/EUR	
		Ť	137 1617		1071011201	•
Capital	investment	10	62	9	390	
Deprecia	ution	11	49	5	558	
R & D o	cost	12	1,00	5	793	
Total as	Total assets		16,20	7	15,232	
Equity		14	5,56	5	4,522	
Financia	al debts	15	4,31	2	6,326	
Net fina	Net financial debts		2,76	7	5,206	
	Domestic	17	27	4 (3.9)	233	(14.9)
	North America	18	35	1 (8.4)	303	(13.7)
	Europe	19	32	5 +17.8	292	(10.1)
	Others	20	26	1 +29.3	239	(8.4)
Wholesales (units)		21	1,21	1 +5.7	1,067	(11.8)
Domestic production units 2		22	1,04	7 +8.2	899	(14.1)
Number of employees (Excluding dispatchees)		23	20,72	9	21,195	