

# Consolidated Financial Highlights

Mazda Motor Corporation and Consolidated Subsidiaries  
Years ended March 31

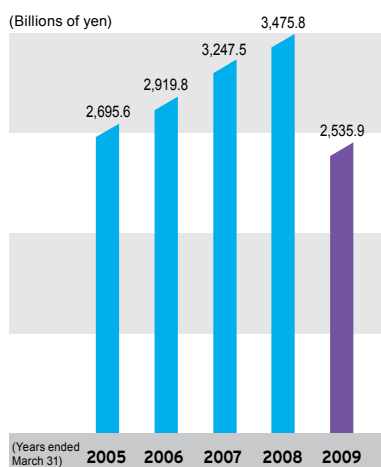
	Millions of yen				Thousands of U.S. dollars*1	
	2005	2006	2007	2008	2009	2009
<b>For the year:</b>						
Net sales	¥2,695,564	¥2,919,823	¥3,247,485	¥3,475,789	¥2,535,902	\$25,876,551
Operating income (loss)	82,947	123,435	158,532	162,147	(28,381)	(289,602)
Income (loss) before income taxes	73,847	117,468	118,450	143,117	(51,339)	(523,867)
Net income (loss)	45,772	66,711	73,744	91,835	(71,489)	(729,480)
Capital expenditures	67,881	72,070	79,641	75,518	81,838	835,082
Depreciation and amortization	40,036	45,805	47,045	66,460	75,221	767,561
Research and development costs	90,841	95,730	107,553	114,400	95,967	979,255
<b>At the year-end:</b>						
Total assets	1,767,846	1,788,659	1,907,752	1,985,566	1,800,981	18,377,357
Equity*2	275,841	407,208	479,882	554,154	414,731	4,231,949
						U.S. dollars*1
<b>Amounts per share of common stock:</b>						
Net income (loss)*3	¥ 37.63	¥ 51.53	¥ 52.59	¥ 65.21	¥(52.13)	\$(0.53)
Cash dividends applicable to the year*4	3.00	5.00	6.00	6.00	3.00	0.03
Equity*5	220.22	284.28	336.45	391.82	314.98	3.21
						%
<b>Financial data:</b>						
Return on assets (ROA)	2.6	3.8	4.0	4.7	(3.8)	
Return on equity (ROE)*6	18.7	20.0	16.9	17.9	(14.8)	
Equity ratio*6	15.1	22.3	24.8	27.8	22.9	

Notes:

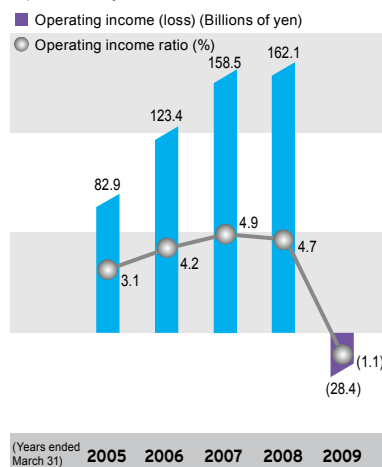
( ) indicates minus

- The translation of the Japanese yen amounts into U.S. dollars is presented solely for the convenience of readers, using the prevailing exchange rate at March 31, 2009, of ¥98 to US\$1.
- To conform with figures for the March 2007 fiscal year and subsequent fiscal years, for the March 2006 fiscal year and previous fiscal years, minority interests have been included in equity.
- The computations of net income (loss) per share of common stock are based on the average number of shares outstanding during each fiscal year.
- Cash dividends per share represent actual amounts applicable to the respective years.
- The amounts of equity used in the calculation of equity per share, return on equity and equity ratio exclude minority interests (and, from the March 2007 fiscal year, stock acquisition rights).
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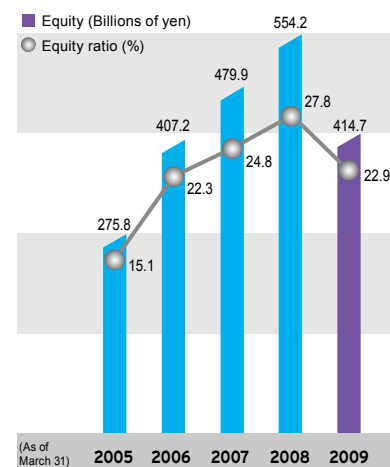
## Net sales



## Operating income (loss)/ Operating income ratio



## Equity/Equity ratio



# At a Glance

Years ended March 31

## Net sales

	Billions of yen					2009	% change 2009 vs 2008
	2005	2006	2007	2008	2009		
Japan	¥ 845.6	¥ 887.7	¥ 887.3	¥ 880.1	¥ 620.3	(29.5)%	
North America	761.7	844.0	1,017.9	1,015.3	697.6	(31.3)%	
Europe	634.2	668.9	789.1	888.6	653.4	(26.5)%	
Other areas	454.1	519.2	553.2	691.8	564.6	(18.4)%	
<b>Total</b>	<b>2,695.6</b>	<b>2,919.8</b>	<b>3,247.5</b>	<b>3,475.8</b>	<b>2,535.9</b>	<b>(27.0)%</b>	

( ) indicates minus

## Sales volume by major markets

	Thousands of units					2009	% change 2009 vs 2008
	2005	2006	2007	2008	2009		
Japan	284	285	261	256	219	(14.5)%	
North America	335	344	380	406	347	(14.4)%	
Europe	273	282	304	327	322	(1.5)%	
China	96	130	129	101	135	33.2 %	
Other markets	216	235	228	273	238	(12.8)%	
<b>Total</b>	<b>1,204</b>	<b>1,276</b>	<b>1,302</b>	<b>1,363</b>	<b>1,261</b>	<b>(7.5)%</b>	

( ) indicates minus

\* Until the March 2006 fiscal year, sales for Puerto Rico and Turkey were included in the results of Other markets. However, from the March 2007 fiscal year, Puerto Rico sales are included in North America and Turkey sales are included in Europe.

## Production

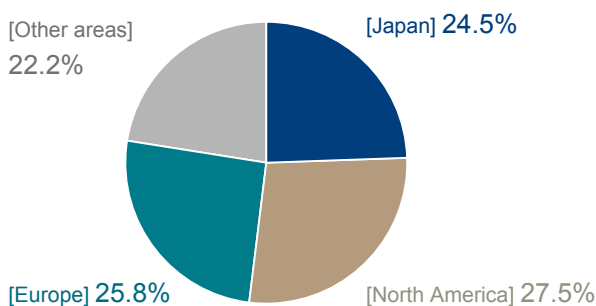
	Thousands of units					2009	% change 2009 vs 2008
	2005	2006	2007	2008	2009		
Domestic	813	904	967	1,047	899	(14.1)%	
Overseas	308	307	336	279	235	(15.7)%	
<b>Total</b>	<b>1,121</b>	<b>1,211</b>	<b>1,303</b>	<b>1,326</b>	<b>1,134</b>	<b>(14.4)%</b>	

( ) indicates minus

\* For overseas production, results from January 2007 correspond to Mazda vehicles on a line-off basis (excluding CKD). Previous results correspond to parts exported for the overseas production of Mazda vehicles.

## Contribution to net sales

(March 2009 fiscal year)



## Global sales volume

(March 2009 fiscal year)

