

## Corporate Data (As of March 31, 2008)

Name: Mazda Motor Corporation  
 Founded: January 1920  
 Capital: ¥150,068 million  
 Number of Employees: 39,364 (consolidated)

### OFFICES

#### Head Office:

3-1 Shinchi, Fuchu-cho, Aki-gun,  
 Hiroshima 730-8670, Japan  
 Phone: +81 (82) 282-1111

#### Tokyo Office:

1-1-7 Uchisaiwai-cho, Chiyoda-ku,  
 Tokyo 100-0011, Japan  
 Phone: +81 (3) 3508-5031

#### Osaka Branch:

1-1-88-800 Oyodonaka,  
 Kita-ku, Osaka 531-6008, Japan  
 Phone: +81 (6) 6440-5811

### MAZDA WEB SITE ADDRESS

Additional information is available on Mazda's global web site.

URL: <http://www.mazda.com>

For investors:

URL: <http://www.mazda.com/investors/>

### FOR REQUESTS AND INQUIRIES

For inquiries concerning this annual report, please contact:

#### Japan

IR Office  
 Financial Services Division  
 Mazda Motor Corporation  
 3-1 Shinchi, Fuchu-cho, Aki-gun, Hiroshima 730-8670, Japan  
 Phone: +81 (82) 287-4114  
 Fax: +81 (82) 287-5234

#### North America

Mazda Information Bureau  
 10 Corporate Park Suite 200, Irvine, CA 92606, U.S.A.  
 Phone: +1 (949) 223-2300  
 Fax: +1 (949) 752-2130

#### Europe

Mazda Motor Europe GmbH  
 Hitdorfer Strasse 73, D-51371 Leverkusen, Germany  
 Phone: +49-2173-943 0  
 Fax: +49-2173-943 553

#### Australia

Mazda Australia Pty., Ltd.  
 385 Ferntree Gully Road, Notting Hill, Victoria 3149, Australia  
 Phone: +61 (3) 8540-1800  
 Fax: +61 (3) 8540-1920

## Directory (As of March 31, 2008)

### RESEARCH AND DEVELOPMENT SITES

Hiroshima Head Office, Mazda R&D Center Yokohama, Mazda Motor of America (U.S.), Mazda Motor Europe (Germany), China Engineering Support Center

### MANUFACTURING SITES

#### Japan

Hiroshima Plant (Head Office, Ujina), Hofu Plant (Nishinoura, Nakanoseki), Miyoshi Plant

#### Overseas

U.S.A., China, Taiwan, Thailand, Philippines, Zimbabwe, South Africa, Ecuador, Colombia

### PRINCIPAL SUBSIDIARIES AND AFFILIATES

Company	Capital	Holding (%)
Mazda Motor of America, Inc.	240,000 Thousand USD	100.0
Mazda Canada Inc.	111,000 Thousand CAD	100.0
Mazda Motor Europe GmbH	26 Thousand EUR	100.0*
Mazda Motor Logistics Europe N.V.	71,950 Thousand EUR	100.0
Mazda Motors (Deutschland) GmbH	17,895 Thousand EUR	100.0*
Mazda Motors UK Ltd.	4,000 Thousand GBP	100.0*
Mazda Motor (China) Co., Ltd.	78,290 Thousand CNY	100.0
Kanto Mazda Co., Ltd.	3,022 Million JPY	100.0
Tokai Mazda Hanbai Co., Ltd.	2,110 Million JPY	100.0
Kansai Mazda Co., Ltd.	950 Million JPY	100.0
Kyushu Mazda Co., Ltd.	826 Million JPY	100.0
Mazda Autozam Inc.	1,725 Million JPY	100.0
Mazda Parts Kanto Co., Ltd.	501 Million JPY	97.0
Kurashiki Kako Co., Ltd.	310 Million JPY	75.0
Malox Co., Ltd.	490 Million JPY	99.6
Mazda Chuhan Co., Ltd.	1,500 Million JPY	100.0
Toyo Advanced Technologies Co., Ltd.	3,000 Million JPY	100.0
AutoAlliance International, Inc.	760,000 Thousand USD	50.0
AutoAlliance (Thailand) Co., Ltd.	5,000,000 Thousand THB	50.0*
Changan Ford Mazda Automobile Co., Ltd.	2,372,734 Thousand CNY	15.0
Changan Ford Mazda Engine Co., Ltd.	1,114,586 Thousand CNY	25.0
FAW Mazda Motor Sales Co., Ltd.	100,000 Thousand CNY	25.0

Note: \*Including voting rights held by subsidiaries.