

The List of Directors, Officers and Audit & Supervisory Board Members

<Directors and Audit & Supervisory Board Members>

Representative Director and Chairman of the Board	Masamichi Kogai
Representative Director	Akira Marumoto
Representative Director	Kiyoshi Fujiwara
Director	Yuji Nakamine
Director	Nobuhide Inamoto
Director	Kiyotaka Shobuda
Director	Mitsuru Ono
Director	Akira Koga
Director	Ichiro Sakai
Director	Kazuaki Jono
Audit & Supervisory Board Member(Full-time)	Hirofumi Kawamura
Audit & Supervisory Board Member(Full-time)	Masahiro Yasuda
Audit & Supervisory Board Member	Takao Hotta
Audit & Supervisory Board Member	Kunihiko Tamano
Audit & Supervisory Board Member	Akira Kitamura

<Executive Officers>

* President and CEO	Akira Marumoto	
* Executive Vice President	Kiyoshi Fujiwara	Assistant to President; Oversight of Operations in North America, R&D and MDI
* Senior Managing Executive Officer	Yuji Nakamine	Oversight of Operations in Europe, Asia & Oceania, Middle East & Africa and New Emerging Markets
* Senior Managing Executive Officer	Nobuhide Inamoto	Oversight of Operations in China, Domestic Sales and Fleet Sales
* Senior Managing Executive Officer	Kiyotaka Shobuda	Oversight of Quality, Brand Enhancement, Purchasing, Production and Business Logistics
* Senior Managing Executive Officer	Mitsuru Ono	Oversight of Financial Services and Administrative Domain; Assistant to the Officer overseeing Fleet Sales
* Senior Managing Executive Officer	Akira Koga	Oversight of Corporate Planning Domain; In charge of Global IT Solution and MDI
Senior Managing Executive Officer	Jeffrey H. Guyton	Assistant to the Officer overseeing Brand Enhancement; President and CEO, Mazda Motor Europe GmbH
Senior Managing Executive Officer	Masahiro Moro	Oversight of Marketing Strategy; Assistant to the Officer overseeing Brand Enhancement; President and CEO, Mazda Motor of America, Inc. (Mazda North American Operations)
Managing Executive Officer Senior Technical Fellow	Mitsuo Hitomi	In charge of Technical Research Center and Integrated Control System Development

Managing Executive Officer	Masatoshi Maruyama	In charge of Global Production and Global Business Logistics
Managing Executive Officer	Kazuhisa Fujikawa	In charge of Global Purchasing and Cost Innovation
Managing Executive Officer	Kazuyuki Fukuhara	In charge of Domestic Sales and Fleet Sales; President, Mazda Chuhan Co., Ltd.
Managing Executive Officer	Ikuo Maeda	In charge of Design and Brand Style
Managing Executive Officer	Tetsuya Fujimoto	Assistant to the Officer overseeing Corporate Planning Domain; In charge of Financial Services
Managing Executive Officer	Nobuhiko Watabe	In charge of Operations in China; Chairman, Mazda Motor (China) Co., Ltd.
Managing Executive Officer	Hiroshi Inoue	In charge of ASEAN Business and New Emerging Markets; President, Mazda South East Asia Ltd.
Managing Executive Officer	Yasuhiro Aoyama	Global Sales Coordination; In charge of Brand Enhancement and Global Marketing
Managing Executive Officer	Ichiro Hirose	In charge of Powertrain Development, Vehicle Development, Product Planning and Cost Innovation
Managing Executive Officer	Raita Nishiyama	Oversight of Tokyo Office; In charge of Corporate Liaison; Assistant to the Officer in charge of Corporate Planning and Corporate Communications
Managing Executive Officer	Makoto Yoshihara	Assistant to the Officer overseeing Administrative Domain; In charge of Global Auditing, CSR, Environment, Secretariat, General & Legal Affairs, Compliance and Risk Management
Managing Executive Officer	Takeshi Mukai	In charge of Global Quality; Assistant to the Officer in charge of Cost Innovation
Executive Officer	Hidenori Kawakami	Assistant to the Officer in charge of Global Production; General Manager, Hofu Plant
Executive Officer	Chiharu Mizutani	President and CEO, Mazda Motor Manufacturing de Mexico, S.A. de C.V. (Mazda de Mexico Vehicle Operation)
Executive Officer	Masashi Aihara	General Manager, US Production Preparation Office; President, Mazda Toyota Manufacturing U.S.A., Inc.
Executive Officer	Ryuichi Umeshita	In charge of Customer Service; Assistant to the Officer in charge of Brand Enhancement and Global Marketing
Executive Officer	Kazuhisa Yoshida	In charge of Global Human Resources, Safety, Health & Disaster Prevention and Mazda Hospital
Executive Officer	Hidetoshi Kudo	In charge of R&D Administration and Product Strategy
Executive Officer	Hiroyuki Matsumoto	General Manager, Vehicle Development Div.
Executive Officer	Takeji Kojima	General Manager, Corporate Communications Div.

* Executive Officers who also hold the post of Director